



UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE GENERAL COUNSEL



January 22, 2019

Beth France, Esquire
American Oversight
Suite 800
1420 K Street, N.W.
Washington, D.C. 20005-2507

Re: *American Oversight v. U.S. Department of Education* – Reproduction II
Civil Action No.: 1:17-cv-1247-TSC
FOIA Requests No.: 17-01479-F & 17-01480-F


Dear Ms. France, Esquire:

Enclosed please find one (1) CD which contains the final production of the Kossack calendar in memo format in response to the above-captioned FOIA request/case.

As per your request, ED will start processing the Goad folder for January's next production in increments of 500 pages.

The final requested folder will be Toner after completion of the Goad folder's production.

If you have any questions or have trouble opening the CD, please feel free to contact me at (202) 401-6607 or at Karen.Mayo-Tall@ed.gov.

Sincerely,



Karen Mayo-Tall
General Attorney

Enclosure
cc: AUSA Wyneva Johnson (2 disks)

Conaty, Joe

Subject: Borrower Defense
Location: Under Secretary's Office LBJ ~ no call in number

Start: Wednesday, March 29, 2017 3:00 PM
End: Wednesday, March 29, 2017 4:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Conaty, Joe
Required Attendees: Runcie, James; Kim, Laura; Curran, Frank D.; Sessa, Matthew; Manning, James; Kossack, Andrew; Mahaffie, Lynn; Rosenfelt, Phil; McLarnon, Gail; Riemer, Jeffrey (Justin); Urwitz, Jay; Zibel, Daniel; Minor, Robin
Optional Attendees: Nevin, Colleen; McGinnis, Colleen; Shaheen, Patrick; Harris, Tracey (FSA); Smith, Kathleen; Weisman, Annmarie

Review and assess progress on the follow-up items from the previous meeting.

(b)(5)

Please remember to forward to others who you think can contribute.

Conaty, Joe

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Review and assess progress on the follow-up items from the previous meeting.

(b)(5)

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Conaty, Joe

Subject: Canceled: Borrower Defense
Location: Under Secretary's Office LBJ ~ no call in number

Start: Wednesday, March 29, 2017 3:00 PM
End: Wednesday, March 29, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Conaty, Joe
Required Attendees: Runcie, James; Kim, Laura; Curran, Frank D.; Sessa, Matthew; Manning, James; Kossack, Andrew; Mahaffie, Lynn; Rosenfelt, Phil; McLarnon, Gail; Riemer, Jeffrey (Justin); Urwitz, Jay; Zibel, Daniel; Minor, Robin
Optional Attendees: Nevin, Colleen; McGinnis, Colleen; Shaheen, Patrick; Harris, Tracey (FSA); Smith, Kathleen; Weisman, Annmarie; Arnold, Nathan; Leith, William

Importance: High

(b)(5)

Thanks everyone for your responsiveness.

...Joe...

Review and assess progress on the follow-up items from the previous meeting.

(b)(5)

Please remember to forward to others who you think can contribute.

Kossack, Andrew

Subject: (b)(6)

Start: Thursday, March 23, 2017 6:00 PM

End: Thursday, March 23, 2017 6:30 PM

Recurrence: {none}

Meeting Status: No response required

Organizer: Kossack, Andrew

Rosenfelt, Phil

Subject:

(b)(5)

Location:

Phil's Office or Dia (b)(6) the call. The
participant code is

Start:

Friday, March 24, 2017 1:00 PM

End:

Friday, March 24, 2017 1:30 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Rosenfelt, Phil

Required Attendees:

(b)(5)

(b)(5)

Runcie, James; Minor, Robin;
Zibel, Daniel; Urwitz, Jay; Kossack, Andrew; Manning, James;
Eitel, Robert; (b)(5)

(b)(5)

Rosenfelt, Phil

Subject: Call with (b)(5)
Location: Phil's Office or District (b)(6) the call. The participant code is (b)(6)

Start: Friday, March 24, 2017 1:00 PM
End: Friday, March 24, 2017 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: (b)(5)
(b)(5) Minor, Robin; Zibel, Daniel;
Urwitz, Jay; Kossack, Andrew; Manning, James; Eitel,
Robert (b)(5)

Rosenfelt, Phil

Subject:

(b)(5)

Location:

Phil's Office and (b)(6) for the call. The participant could not attend.

Start:

Friday, March 24, 2017 1:00 PM

End:

Friday, March 24, 2017 1:30 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Rosenfelt, Phil

Required Attendees:

(b)(5)

(b)(5)

; Runcie, James; Minor, Robin; Zibel, Daniel; Urwitz, Jay; Kossack, Andrew; Manning, James; Eitel, Robert; (b)(5)

(b)(5)

Rosenfelt, Phil

Subject:

(b)(5)

Location:

GC's office or Dial (b)(6) for the call. The
participant code is

Start:

Friday, March 24, 2017 11:30 AM

End:

Friday, March 24, 2017 11:45 AM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Rosenfelt, Phil

Required Attendees:

Eitel, Robert; Zibel, Daniel; Manning, James; Kossack,
Andrew; Riemer, Jeffrey (Justin); Minor, Robin; Urwitz, Jay

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's office or Dial (b)(6) or the call. The participant code is

Start: Friday, March 24, 2017 11:30 AM

End: Friday, March 24, 2017 11:45 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Eitel, Robert; Zibel, Daniel; Manning, James; Kossack, Andrew; Riemer, Jeffrey (Justin); Minor, Robin; Runcie, James; Urwitz, Jay

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's office or Dial (b)(6) for the call. The participant code is (b)(6)

Start: Friday, March 24, 2017 11:30 AM

End: Friday, March 24, 2017 11:45 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Eitel, Robert; Zibel, Daniel; Manning, James; Kossack, Andrew; Riemer, Jeffrey (Justin); Minor, Robin; Runcie, James; Urwitz, Jay

Kossack, Andrew

Start: Friday, March 24, 2017 9:00 AM

End: Friday, March 24, 2017 9:30 AM

Recurrence: {none}

Meeting Status: No response required

Organizer: Kossack, Andrew

Siegelbaum, Jill

Subject: Freedom of Information Act Training
Location: Secretary's Conference Room (OS Managed)

Start: Tuesday, April 04, 2017 1:00 PM
End: Tuesday, April 04, 2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Siegelbaum, Jill
Required Attendees: Eitel, Robert; Ferguson, Gillum; Frendewey, Matthew; Goad, Robert; Holden, Ronald; Ham, Holly; Hudson, Alexandra; Jones, Amy; Kossack, Andrew; Lee, Ebony; Oberlies, Michael; Manning, James; Reynolds, Cody; Riemer, Jeffrey (Justin); Rigas, Laura; Ruddock, Neil; Shaheen, Patrick; Dougie.Simmons@ED.gov; Smith, Kathleen; Toner, Jana; Venable, Joshua; Ventimiglia, Eric; Ward, Jerry; Young, Patrick; Rosenfelt, Phil; McFadden, Elizabeth; Sasser, Tracey; Kim, Eun (OGC); Mayo-Tall, Karen; Wilson, Lauren; Styles, Kathleen; Smith, Gregory; Wehausen, Robert
Optional Attendees: Cox-Roush, Deborah; Caliguiran, Arthur; Arrington, Angela

Good afternoon, all –

As you may have heard, the Freedom of Information Act (FOIA) can be a hot button topic in the federal government. Not to worry: the Office of the General Counsel and FOIA Service Center are providing training to answer all your FOIA questions, including:

- What are our obligations under FOIA?
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- What are the most common types of FOIA issues raised at the Department?
- What do we do if we receive a FOIA request?

Please join us for this informational training, and learn how we at ED put the “fun” in FOIA!

Jill Siegelbaum
OGC

Siegelbaum, Jill

Subject: Freedom of Information Act Training
Location: TBD

Start: Tuesday, April 04, 2017 1:00 PM
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Recurrence: (none)

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OGC

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OGC

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Jill Siegelbaum
OGC

Kossack, Andrew

Subject: DOJ - ED call
Location: Brian/Alex to call ED at 202-453-7063

Start: Friday, March 24, 2017 4:00 PM
End: Friday, March 24, 2017 4:30 PM

Recurrence: {none}

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Murray, Brian (OASG); Haas, Alex (CIV); Riemer, Jeffrey (Justin)

Thanks for the quick replies. Let me know if this doesn't work...

Kossack, Andrew

Subject: DOJ - ED call
Location: Brian/Alex to call ED at 202-453-7063

Start: Friday, March 24, 2017 1:00 PM
End: Friday, March 24, 2017 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Riemer, Jeffrey (Justin); Murray, Brian (OASG); Haas, Alex (CIV)

Thanks for the quick replies. Let me know if this doesn't work...

Siegelbaum, Jill

Subject: FOIA Training
Location: 6E251 -- OGS Library conference room

Start: Wednesday, March 29, 2017 2:30 PM
End: Wednesday, March 29, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siegelbaum, Jill
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick; Smith, Gregory; Wehausen, Robert; Kim, Eun (OGC); Mayo-Tall, Karen; Wilson, Lauren; Styles, Kathleen; Sasser, Tracey
Optional Attendees: Caliguiran, Arthur; Arrington, Angela

Hi, all –

Per our discussion, I'm setting up this training for folks who will be focusing a significant part of their time on FOIA at ED. This training will be more in-depth and process-oriented than the one scheduled for April 4 (which should be broader and more general in scope). If there are particular elements you'd like to focus on in this training, please let me know!

Thanks,
Jill

Siegelbaum, Jill

Subject: FOIA Training
Location: 6E251 -- OGS Library conference room

Start: Wednesday, March 29, 2017 2:30 PM
End: Wednesday, March 29, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siegelbaum, Jill
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick; Smith, Gregory; Wehausen, Robert; Kim, Eun (OGC); Mayo-Tall, Karen; Wilson, Lauren; Styles, Kathleen; Sasser, Tracey

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Siegelbaum, Jill

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Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siegelbaum, Jill
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick; Smith, Gregory; Wehausen, Robert; Kim, Eun (OGC); Mayo-Tall, Karen; Wilson, Lauren; Styles, Kathleen; Sasser, Tracey

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Thanks,
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Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Betancourt, Alberto; Slupe, Kevin

Meeting time to discuss:

- **Coordination of ED FOIA responses wherever the circumstances warrant, especially in the case of large-scale requests.**
- **Related FOIA activities may be discussed, as needed.**

FSC will provide discussion materials during or in advance of the meeting.

Gregory A. Smith
Director, FOIA Service Center
Office of the Chief Privacy Officer

From:
Sent: Tuesday, June 12, 2018 10:23 AM
To: Smith, Gregory; Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert
Attachments: Weekly Report_March 17 2017 to March 23 2017.xlsx; Weekly Report_March 24 2017 to March 30 2017.xlsx

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Weekly Report_March 24 2017 to March 30 2017.xlsx 

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Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
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Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM

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Cc: Eitel, Robert; Arrington, Angela; Styles, Kathleen; Sasser, Tracey; Styles, Kathleen; Sasser, Tracey; Arrington, Angela; Eitel, Robert

Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 05, 2017 10:30 AM
End: Wednesday, April 05, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert

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Office of the Chief Privacy Officer

Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
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Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM
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Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

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[Weekly Report_March 24 2017 to March 30 2017.xlsx](#) 

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To: Smith, Gregory; Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert
Attachments: Weekly Report_March 17 2017 to March 23 2017.xlsx; Weekly Report_March 24 2017 to March 30 2017.xlsx

The attached Weekly Reports covering the past two weeks will be discussed at today's meeting.

[Weekly Report_March 24 2017 to March 30 2017.xlsx](#) 

Meeting time to discuss:

- **Coordination of ED FOIA responses wherever the circumstances warrant, especially in the case of large-scale requests.**
- **Related FOIA activities may be discussed, as needed.**

FSC will provide discussion materials during or in advance of the meeting.

Gregory A. Smith

Director, FOIA Service Center
Office of the Chief Privacy Officer

From:

Sent: Tuesday, June 12, 2018 10:23 AM

To: Surprenant, Kala; Riemer, Jeffrey (Justin); Cuffey, Linda; Mould, Jim; Shaheen, Patrick; Caliguiran, Arthur; Mayo-Tall, Karen; Kim, Eun (OGC); Siegelbaum, Jill; Wehausen, Robert; Siegelbaum, Jill; Smith, Gregory; Surprenant, Kala; Wehausen, Robert; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew

Cc: Eitel, Robert; Arrington, Angela; Styles, Kathleen; Sasser, Tracey; Styles, Kathleen; Sasser, Tracey; Arrington, Angela; Eitel, Robert

Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Betancourt, Alberto; Slupe, Kevin

Meeting time to discuss:

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Cc: Betancourt, Alberto; Slupe, Kevin; Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert

Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

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Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Betancourt, Alberto; Slupe, Kevin

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Cc: Eitel, Robert; Betancourt, Alberto; Slupe, Kevin; Sasser, Tracey; Styles, Kathleen; Arrington, Angela

Smith, Gregory

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Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

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Organizer: Smith, Gregory
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Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Dorfman, Cynthia; Betancourt, Alberto

Meeting time to discuss:

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Cc: Eitel, Robert; Arrington, Angela; Styles, Kathleen; Sasser, Tracey; Styles, Kathleen; Sasser, Tracey; Arrington, Angela; Eitel, Robert

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Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Dorfman, Cynthia

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 10:30 AM to 11:00 AM effective 4/26/2017 until 8/9/2017.

Meeting Status: Accepted

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert

Meeting time to discuss:

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Gregory A. Smith

Director, FOIA Service Center
Office of the Chief Privacy Officer

From:
Sent: Tuesday, June 12, 2018 10:24 AM
To: Smith, Gregory; Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert
Attachments: Weekly Report_March 17 2017 to March 23 2017.xlsx; Weekly Report_March 24 2017 to March 30 2017.xlsx

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Weekly Report_March 24 2017 to March 30 2017.xlsx 

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Gregory A. Smith

Director, FOIA Service Center
Office of the Chief Privacy Officer

Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Dorfman, Cynthia; Betancourt, Alberto

Meeting time to discuss:

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Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Dorfman, Cynthia

Smith, Gregory

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 05, 2017 10:30 AM
End: Wednesday, April 05, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every 2 weeks on Wednesday from 10:30 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert

Meeting time to discuss:

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Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert
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Meeting time to discuss:

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Gregory A. Smith
Director, FOIA Service Center
Office of the Chief Privacy Officer

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

Start: Wednesday, April 26, 2017 10:30 AM
End: Wednesday, April 26, 2017 11:00 AM

Recurrence: Weekly
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Meeting Status: Accepted

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew; Surprenant, Kala
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Cc: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert; Dorfman, Cynthia

Subject: Oversight Coordination Meeting
Location: WDCFB6-2W240-20 (Managed); Call In # 866-818-8641 & Participant Code: 1970554

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Cc: Eitel, Robert; Arrington, Angela; Styles, Kathleen; Sasser, Tracey; Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert

Smith, Gregory

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Smith, Gregory

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Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Siegelbaum, Jill; Kim, Eun (OGC); Mayo-Tall, Karen; Caliguiran, Arthur; Shaheen, Patrick; Mould, Jim; Cuffey, Linda; Riemer, Jeffrey (Justin); Kossack, Andrew
Optional Attendees: Sasser, Tracey; Styles, Kathleen; Arrington, Angela; Eitel, Robert

Meeting time to discuss:

- **Coordination of ED FOIA responses wherever the circumstances warrant, especially in the case of large-scale requests.**
- **Related FOIA activities may be discussed, as needed.**

FSC will provide discussion materials during or in advance of the meeting.

Gregory A. Smith
Director, FOIA Service Center
Office of the Chief Privacy Officer

Subject:

(b)(6)

Start:

Monday, March 27, 2017 12:00 PM

End:

Monday, March 27, 2017 1:00 PM

Recurrence:

{none}

Meeting Status:

Meeting organizer

Organizer:

Kossack, Andrew

Styles, Kathleen

Subject: Fw: FOIA Discussion Follow-Up

Location: WDCFB6-2W238-80

Start: Tuesday, March 28, 2017 3:30 PM

End: Tuesday, March 28, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Styles, Kathleen

Required Attendees: Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela

Optional Attendees: St.Pierre, Tracey; Kossack, Andrew

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d\plain\foPatrick Shaheen, *Confidential Assistant*

d\plain\foDepartment of Education, Washington DC

d\plain\foPatrick.Shaheen@ed.gov, (202) 506-0412

d\plain\fo

d\plain\fo

d\plain\foFrom: Styles, Kathleen

Sent: Friday, March 24, 2017 2:16 PM

To: Styles, Kathleen; Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela

Cc: St.Pierre, Tracey

Subject: FOIA Discussion Follow-Up

When: Tuesday, March 28, 2017 3:30 PM-4:30 PM.

Where: WDCFB6-2W238-80

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d\plainPlease use the following dial-in information to join the call:

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d\plainPhone Numbe

(b)(6)

d\plainParticipant Co

d\plain

Styles, Kathleen

Subject: Fw: FOIA Discussion Follow-Up

Location: WDCFB6-2W238-80

Start: Tuesday, March 28, 2017 3:30 PM

End: Tuesday, March 28, 2017 4:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Styles, Kathleen

Required Attendees: Kossack, Andrew; Ham, Holly; Shaheen, Patrick; Smith, Gregory;
Winters, Deborah; Arrington, Angela

Optional Attendees: St.Pierre, Tracey

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d\plain\fo_____

d\plain\foPatrick Shaheen, *Confidential Assistant*

d\plain\foDepartment of Education, Washington DC

d\plain\foPatrick.Shaheen@ed.gov, (202) 506-0412

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d\plain\foFrom: Styles, Kathleen

Sent: Friday, March 24, 2017 2:16 PM

To: Styles, Kathleen; Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela

Cc: St.Pierre, Tracey

Subject: FOIA Discussion Follow-Up

ED-17-0091 and ED-17-0092-L-000097

When: Tuesday, March 28, 2017 3:30 PM-4:30 PM.

Where: WDCFB6-2W238-80

d\plain\fo

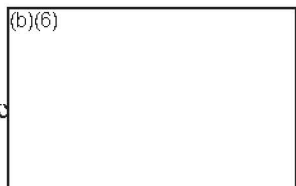
d\plainPlease use the following dial-in information to join the call:

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d\plainPhone Number: (b)(6)

d\plainParticipant Code

d\plain



Ham, Holly

Subject: FOIA
Location: Bob's office

Start: Thursday, March 30, 2017 1:00 PM
End: Thursday, March 30, 2017 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Ham, Holly
Required Attendees: Eitel, Robert; Kossack, Andrew

Ham, Holly

Subject: FOIA
Location: Bob's office

Start: Thursday, March 30, 2017 1:00 PM
End: Thursday, March 30, 2017 1:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Ham, Holly
Required Attendees: Eitel, Robert; Kossack, Andrew

DeVos, Betsy

Subject: (b)(5)

Location: Secretary's Conference Room

Start: Monday, April 03, 2017 4:00 PM

End: Monday, April 03, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: DeVos, Betsy

Required Attendees: Smith, Kathleen; Kossack, Andrew; EDCalendar; Vizzi, Daniel (USMS); Manning, James (James.Manning@ed.gov); Lee, Ebony; Venable, Joshua (Joshua.Venable@ed.gov); Botel, Jason

Please let me know who else needs to be included in this meeting.

Styles, Kathleen

Subject: FOIA Backlog -- Checkin
Location: WDCFB6-2W240-20 (Managed)

Start: Wednesday, April 05, 2017 4:00 PM
End: Wednesday, April 05, 2017 4:30 PM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 4:00 PM to 4:30 PM

Meeting Status: Accepted

Organizer: Styles, Kathleen
Required Attendees: Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela; St.Pierre, Tracey; Kossack, Andrew; Riemer, Jeffrey (Justin); Caliguiran, Arthur; Wehausen, Robert

I've set this up as weekly for the next 3 weeks, then we'll assess if we can move to every other week.

Sent: Tuesday, June 12, 2018 10:26 AM
To: Styles, Kathleen; Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela; St.Pierre, Tracey; Kossack, Andrew; Riemer, Jeffrey (Justin); Caliguiran, Arthur; Wehausen, Robert

As discussed, moving this back a week given that so many people are out the week of 4/17.

Art will send a summary of progress, however, so we know what's been happening in the interim.

Styles, Kathleen

Subject: FOIA Backlog -- Checkin
Location: WDCFB6-2W240-20 (Managed)

Start: Wednesday, April 05, 2017 4:00 PM
End: Wednesday, April 05, 2017 4:30 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 4:00 PM to 4:30 PM

Meeting Status: Not yet responded

Organizer: Styles, Kathleen
Required Attendees: Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela; St.Pierre, Tracey; Kossack, Andrew; Riemer, Jeffrey (Justin); Caliguiran, Arthur; Wehausen, Robert

I've set this up as weekly for the next 3 weeks, then we'll assess if we can move to every other week.

Styles, Kathleen

Subject: FOIA Backlog -- Checkin
Location: WDCFB6-2W240-20 (Managed)

Start: Wednesday, April 05, 2017 4:00 PM
End: Wednesday, April 05, 2017 4:30 PM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 4:00 PM to 4:30 PM

Meeting Status: Accepted

Organizer: Styles, Kathleen
Required Attendees: Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela; St.Pierre, Tracey; Kossack, Andrew; Riemer, Jeffrey (Justin); Caliguiran, Arthur; Wehausen, Robert

I've set this up as weekly for the next 3 weeks, then we'll assess if we can move to every other week.

Styles, Kathleen

Subject: FOIA Backlog -- Checkin
Location: WDCFB6-2W240-20 (Managed)

Start: Wednesday, April 05, 2017 4:00 PM
End: Wednesday, April 05, 2017 4:30 PM

Recurrence: Weekly
Recurrence Pattern: every Wednesday from 4:00 PM to 4:30 PM

Meeting Status: Accepted

Organizer: Styles, Kathleen
Required Attendees: Ham, Holly; Shaheen, Patrick; Smith, Gregory; Winters, Deborah; Arrington, Angela; St.Pierre, Tracey; Kossack, Andrew; Riemer, Jeffrey (Justin); Caliguiran, Arthur; Wehausen, Robert

I've set this up as weekly for the next 3 weeks, then we'll assess if we can move to every other week.

Smith, Gregory

Subject: FOIA Demo: Cradle To Grave Processing
Location: WDCFB6-2W248-20 (Managed)

Start: Friday, April 07, 2017 10:00 AM
End: Friday, April 07, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Smith, Gregory
Required Attendees: Wehausen, Robert; Caliguiran, Arthur; Ham, Holly; Eitel, Robert; Shaheen, Patrick; Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Jones, Kim (Contractor)

Smith, Gregory

Subject: FOIA Demo: Cradle To Grave Processing

Location: WDCFB6-2W248-20 (Managed)

Start: Friday, April 07, 2017 10:00 AM

End: Friday, April 07, 2017 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Smith, Gregory

Required Attendees: Wehausen, Robert; Caliguiran, Arthur; Ham, Holly; Eitel, Robert; Shaheen, Patrick; Kossack, Andrew; Riemer, Jeffrey (Justin)

Smith, Gregory

Subject: FOIA Demo: Cradle To Grave Processing

Location: WDCFB6-2W248-20 (Managed)

Start: Friday, April 07, 2017 10:00 AM

End: Friday, April 07, 2017 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Smith, Gregory

Required Attendees: Wehausen, Robert; Caliguiran, Arthur; Ham, Holly; Eitel, Robert; Shaheen, Patrick; Kossack, Andrew; Riemer, Jeffrey (Justin)

Kossack, Andrew

Subject: Alex - DOJ

Start: Monday, April 03, 2017 9:30 AM
End: Monday, April 03, 2017 10:30 AM

Recurrence: {none}

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: Alex - DOJ

Start: Monday, April 03, 2017 9:30 AM
End: Monday, April 03, 2017 10:00 AM

Recurrence: {none}

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Siegelbaum, Jill

Subject: FOIA Training
Location: 6E251 - OGCs Conf Room

Start: Tuesday, April 11, 2017 2:00 PM
End: Tuesday, April 11, 2017 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siegelbaum, Jill
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick; Smith, Gregory; Wehausen, Robert; Kim, Eun (OGC); Mayo-Tall, Karen; Wilson, Lauren; Styles, Kathleen; Sasser, Tracey; Caliguiran, Arthur; Arrington, Angela

Hi, all –

Looking to reschedule last week's training for folks who will be focusing a significant part of their time on FOIA at ED. This training will be more in-depth and process-oriented than the one scheduled for April 4 (which should be broader and more general in scope). If there are particular elements you'd like to focus on in this training, please let me know!

Thanks,
Jill

Siegelbaum, Jill

Subject: FOIA Training
Location: 6E251 - OGCs Conf Room

Start: Tuesday, April 11, 2017 2:00 PM
End: Tuesday, April 11, 2017 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siegelbaum, Jill
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick; Smith, Gregory; Wehausen, Robert; Kim, Eun (OGC); Mayo-Tall, Karen; Wilson, Lauren; Styles, Kathleen; Sasser, Tracey; Caliguiran, Arthur; Arrington, Angela

Hi, all –

Looking to reschedule last week's training for folks who will be focusing a significant part of their time on FOIA at ED. This training will be more in-depth and process-oriented than the one scheduled for April 4 (which should be broader and more general in scope). If there are particular elements you'd like to focus on in this training, please let me know!

Thanks,
Jill

Siegelbaum, Jill

Subject: FOIA Training
Location: 6E251 - OGCs Conf Room

Start: Tuesday, April 11, 2017 2:00 PM
End: Tuesday, April 11, 2017 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siegelbaum, Jill
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick; Smith, Gregory; Wehausen, Robert; Kim, Eun (OGC); Wilson, Lauren; Styles, Kathleen; Sasser, Tracey; Caliguiran, Arthur; Arrington, Angela

Hi, all –

Looking to reschedule last week's training for folks who will be focusing a significant part of their time on FOIA at ED. This training will be more in-depth and process-oriented than the one scheduled for April 4 (which should be broader and more general in scope). If there are particular elements you'd like to focus on in this training, please let me know!

Thanks,
Jill

Venable, Joshua

Subject: Executive Secretariat Briefing
Location: Secretary's Conference Room (OS Managed)

Start: Friday, April 14, 2017 3:00 PM
End: Friday, April 14, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Venable, Joshua
Required Attendees: Bailey, Nathan; Botel, Jason; Brickman, Michael; Buchesky, Stanley; Chamberlain, Michael; Cox-Roush, Deborah; Delahunty, Sarah; Eck, Kevin; Eitel, Robert; Ferguson, Gillum; Goad, Robert; Ham, Holly; Holden, Ronald; Hudson, Alexandra; Jones, Amy; Kossack, Andrew; Lee, Ebony; Manning, James; Oberlies, Michael; Reynolds, Cody; Riemer, Jeffrey (Justin); Ruddock, Neil; Shaheen, Patrick; Smith, Kathleen; Toner, Jana; Ventimiglia, Eric; Young, Patrick; St.Pierre, Tracey; Winters, Deborah; Naber, Dianne

Hi all,

Throughout the last several weeks, many of you have assisted in clearing documents through the ExecSec process. Thank you for your help in reviewing and editing these documents.

This meeting will provide a briefing on ExecSec and all of their processes.

Thanks,
Eric

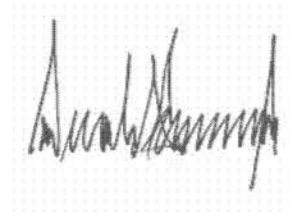
Sec. 6. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
February 24, 2017.

[FR Doc. 2017-04107
Filed 2-28-17; 11:15 am]
Billing code 3295-F7-P

Andrew Thompson

AMERICAN
OVERSIGHT

Styles, Kathleen

Subject: (b)(5)
Location: 7C 101

Start: Monday, March 06, 2017 12:00 PM
End: Monday, March 06, 2017 12:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Styles, Kathleen
Required Attendees: Eitel, Robert; Kossack, Andrew; Rosenfelt, Phil; McFadden, Elizabeth; Carter, Denise

I am so sorry to do this to your lunch hours, but this looks like the only possibility. Forgive me! If this doesn't work, we'll find a time Tuesday.

Eitel, Robert

Subject: FW: CECU Meeting
Location: Jim Manning's Office

Start: Wednesday, March 08, 2017 9:00 AM
End: Wednesday, March 08, 2017 10:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Manning, James
Optional Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)

-----Original Appointment-----

From: Eitel, Robert
Sent: Friday, March 03, 2017 3:34 PM
To: Eitel, Robert; Manning, James
Subject: CECU Meeting
When: Wednesday, March 08, 2017 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Jim Manning's Office

Steve Gunderson & Michael Dakduk

Eitel, Robert

Subject: CECU Meeting
Location: Jim Manning's Office

Start: Wednesday, March 08, 2017 9:00 AM
End: Wednesday, March 08, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; Kossack, Andrew; Riemer, Jeffrey (Justin)

Steve Gunderson & Michael Dakduk

Eitel, Robert

Subject: FW: OGC-OS Weekly Meeting
Location: Jim Manning's Office

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil
Optional Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

Please place this recurring meeting on you calendars.

-----Original Appointment-----

From: Eitel, Robert
Sent: Thursday, March 02, 2017 9:21 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil
Subject: OGC-OS Weekly Meeting
When: Occurs every Tuesday effective 3/7/2017 from 10:00 AM to 11:00 AM (UTC-05:00) Eastern Time (US & Canada).
Where: Jim Manning's Office

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OGC-OS Weekly Meeting
Location: Jim Manning's Office

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil;
Rierner, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OS-OUS-OGC Weekly Meeting
Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: Occurs every Tuesday from 10:00 AM to 11:00 AM effective 3/7/2017.

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

From:
Sent: Tuesday, June 12, 2018 10:19 AM
To: Riemer, Jeffrey (Justin); Rosenfelt, Phil; McFadden, Elizabeth; Manning, James; Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew
Subject: OGC-OS Weekly Meeting *NEW LOCATION*

Let's meet in my office today, April 11.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OGC-OS Weekly Meeting
Location: Jim Manning's Office

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil;
Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Kossack, Andrew; Manning, James; McFadden, Elizabeth;
Rosenfelt, Phil; Riemer, Jeffrey (Justin)

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OS-OUS-OGC Weekly Meeting
Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil;
Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

From:
Sent: Tuesday, June 12, 2018 10:19 AM
To: Riemer, Jeffrey (Justin); Rosenfelt, Phil; McFadden, Elizabeth; Manning, James; Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew
Subject: OGC-OS Weekly Meeting *NEW LOCATION*

Let's meet in my office today, April 11.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: Canceled: OS-OUS-OGC Weekly Meeting

Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM

End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew

Importance: High

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

From:

Sent: Tuesday, June 12, 2018 10:19 AM

To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

Resetting to Jim's office in OUS.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

Resetting to Jim's office in OUS.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

Resetting to Jim's office in OUS.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Kossack, Andrew

From:
Sent: Tuesday, June 12, 2018 10:19 AM
To: Riemer, Jeffrey (Justin); Rosenfelt, Phil; McFadden, Elizabeth; Manning, James; Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew
Subject: OGC-OS Weekly Meeting *NEW LOCATION*

Let's meet in my office today, April 11.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OS-OUS-OGC Weekly Meeting
Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: Occurs every Tuesday from 10:00 AM to 11:00 AM effective 3/7/2017.

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

Resetting to Jim's office in OUS.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

From:
Sent: Tuesday, June 12, 2018 10:19 AM
To: Riemer, Jeffrey (Justin); Rosenfelt, Phil; McFadden, Elizabeth; Manning, James; Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew
Subject: OGC-OS Weekly Meeting *NEW LOCATION*

Let's meet in my office today, April 11.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OS-OUS-OGC Weekly Meeting
Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil;
Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

From:
Sent: Tuesday, June 12, 2018 10:19 AM
To: Riemer, Jeffrey (Justin); Rosenfelt, Phil; McFadden, Elizabeth; Manning, James; Eitel, Robert; Manning, James; McFadden, Elizabeth; Rosenfelt, Phil; Riemer, Jeffrey (Justin); Kossack, Andrew
Subject: OGC-OS Weekly Meeting *NEW LOCATION*

Let's meet in my office today, April 11.

I understand that this time works for Jim and Elizabeth. Phil, you look clear. Please let me know if you want to change the time.

Eitel, Robert

Subject: OS-OUS-OGC Weekly Meeting
Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 10:00 AM to 11:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil;
Rierner, Jeffrey (Justin); Kossack, Andrew

Resetting to Jim's office in OUS.

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Subject: OGC-OS Weekly Meeting *NEW LOCATION*

Let's meet in my office today, April 11.

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Eitel, Robert

Subject: OS-OUS-OGC Weekly Meeting
Location: Office of the Under Secretary

Start: Tuesday, March 07, 2017 10:00 AM
End: Tuesday, March 07, 2017 11:00 AM

Recurrence: Weekly
Recurrence Pattern: Occurs every Tuesday from 10:00 AM to 11:00 AM effective 3/7/2017.

Meeting Status: Accepted

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Subject: OGC-OS Weekly Meeting
Location: Jim Manning's Office

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Recurrence: Weekly
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Location: Jim Manning's Office

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Required Attendees: Manning, James; McFadden, Elizabeth; Rosenfelt, Phil;
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Location: Jim Manning's Office

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Subject: OGC-OS Weekly Meeting *NEW LOCATION*

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Botel, Jason

Subject: Meeting Kalwis Lo/Scholarship America
Location: WDCFB6-7C101

Start: Friday, March 24, 2017 1:30 PM
End: Friday, March 24, 2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Botel, Jason
Required Attendees: Kalwis Lo (klo@scholarshipamerica.org); Kossack, Andrew;
Hansen, Taylor

Background:

From: Kalwis Lo

Sent: Thursday, February 09, 2017 4:54 PM

To: 'jason.botel@ed.gov'

Subject: Meeting Request

Hello Jason,

I hope this message finds you well. My name is Kalwis Lo and I am the director of policy for Scholarship America. We are the largest private scholarship provider in the country with a mission to make postsecondary education possible for everyone. We manage over 13,000 programs for over 1,300 businesses, nonprofits, and philanthropic individuals and to date, we have distributed over \$3.5 billion to over two million students. Also, we current manage the U.S. Presidential Scholarship program housed at the Department of Education.

I'm reaching out to request a meeting with you and folks from Secretary DeVos' team for introductions as well as a conversation to see how we might be able to work together. Is there a time that will work for you over the next few weeks?

Thank you and I look forward to hearing back from you.

Best,

Kalwis Lo | Director, Policy and Advocacy
Scholarship America
1747 Pennsylvania Avenue NW, Suite 230
Washington, DC 20006

(202) 517-6330 | <http://scholarshipamerica.org>
Connect with us: [Facebook](#) | [Twitter](#) | [Blog](#)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara

Agenda for Tuesday, March 6

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-
-
-

Conference line: Telephone Number (Toll Free):

(b)(6)

Leader code:

(b)(6)

Participant code:

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob
Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob; Briggs, Ashley
Cc: Ramsey, Tara

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson,
Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia;
Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie

Updated Conference line: Telephone Number (Toll Free): (b)(6)
Code: (b)(6) Leader Code (b)(6) Participant

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Coplin, Julie; Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated agenda at [https://www.oe.gov/oe/oe-internal-calendar/2018/03/27/](#) (b)(5) px.

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Conference line: Telephone Number (Toll Free) (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Stern, Jacob; Harwarth, Irene
Cc: Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Ramsey, Tara

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Show Time As: Tentative

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Tentative

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew;
Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles,
Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David;
Belachew, Metasebia; Avery, Tawanda

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free):
Code (b)(6)

(b)(6)

Leader Code:

(b)(6)

Participant

Sent: Tuesday, June 12, 2018 10:20 AM
To: Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Cc: Belachew, Metasebia; Avery, Tawanda; Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David; Belachew, Metasebia; Avery, Tawanda; Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David

Updated Conference line: Telephone Number (Toll Free): (b)(6) Leader Code: (b)(6) Participant
Code: (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

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From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob

Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson,
Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Leader code:

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

Sent: Tuesday, June 12, 2018 10:20 AM
To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob
Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

leader code:

(b)(6)

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs,
Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy;
Kossack, Andrew; Johnson, Patricia; Behrend, Daniel;
Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie

Updated Conference line: Telephone Number (Toll Free) (b)(6) participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Coplin, Julie; Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free):

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From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Stern, Jacob; Harwarth, Irene
Cc: Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Ramsey, Tara

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Stern, Jacob; Brickman, Michael

Cc: Churchwell, Nikki

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Stern, Jacob; Brickman, Michael
Cc: Churchwell, Nikki

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Show Time As: Tentative

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs,
Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy;
Kossack, Andrew; Johnson, Patricia; Behrend, Daniel;
Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Dickard, Norris; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Randall, Valerie; Williams, Bryan; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika; Coplin, Julie

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free):

(b)(6)

Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris
Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free) (b)(6) Participant
Code: (b)(6)

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie; wdcfb6-2c100; wdcfb6-2W240-20

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free) Code (b)(6)

(b)(6)

Leader Code (b)(6)

Participant

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Coplin, Julie; Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Stern, Jacob; Harwarth, Irene

Cc: Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Ramsey, Tara

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Coplin, Julie; Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Stern, Jacob; Harwarth, Irene

Cc: Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Ramsey, Tara

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Show Time As: Tentative

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs,
Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy;
Kossack, Andrew; Johnson, Patricia; Behrend, Daniel;
Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

Sent: Tuesday, June 12, 2018 10:20 AM
To: Dickard, Norris; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Cc: Randall, Valerie; Williams, Bryan; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika; Coplin, Julie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Williams, Bryan
Subject: Canceled: Cross-OESE Consolidated State Plan Meeting
Importance: High

Updated Conference line: Telephone Number (Toll Free): (b)(6) Leader Code: (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew;
Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles,
Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan

Updated Conference line: Telephone Number (Toll Free): (b)(6) Leader Code: (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free)
Code (b)(6)

(b)(6)

Participant

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew;
Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles,
Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David

Updated Conference line: Telephone Number (Toll Free):
Code: (b)(6)

(b)(6)

Participant

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6) Participant code: (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free)
Code (b)(6)

(b)(6)

participant

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Rowan, Maria

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6) Leader code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Kincheloe, Monika; Ramsey, Tara; Rowan, Maria

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6) Leader code (b)(6)

Sent: Tuesday, June 12, 2018 10:20 AM
To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20
Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free)

(b)(6)

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs,
Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy;
Kossack, Andrew; Johnson, Patricia; Behrend, Daniel;
Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Dickard, Norris; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika; Coplin, Julie

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

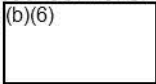
See updated room. Please bring your laptop to access OMR Max.

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Conference line: Telephone Number (Toll Free):

Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris
Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free):
Code: (b)(6)



(b)(6)



participant

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew;
Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles,
Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David

Update of Case File: Telephone Number (Toll Free) (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMR Max.

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free):

Code:

(b)(6)

(b)(6)

Participant

Sent: Tuesday, June 12, 2018 10:20 AM
To: Brickman, Michael; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Cc: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David

Updated Conference line: Telephone Number (Toll Free) (b)(6) participant
Code: (b)(6)

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Show Time As: Tentative

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Tentative

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew;
Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles,
Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David;
Belachew, Metasebia; Avery, Tawanda

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free)
Code: (b)(6)

(b)(6)

Participant

Sent: Tuesday, June 12, 2018 10:20 AM
To: Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Cc: Belachew, Metasebia; Avery, Tawanda; Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David; Belachew, Metasebia; Avery, Tawanda; Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie; Rowan, Maria; Williams, Bryan; Cantrell, David

Updated Conference line: Telephone Number (Toll Free): (b)(6) participant
Code (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Churchwell, Nikki

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs,
Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy;
Kossack, Andrew; Johnson, Patricia; Behrend, Daniel;
Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie
Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria; Williams, Bryan

Updated Conference line: Telephone Number (Toll Free) (b)(6) participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Stern, Jacob; Harwarth, Irene; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris

Cc: Ramsey, Tara; Coplin, Julie; Rowan, Maria; Kincheloe, Monika; Randall, Valerie

Updated Conference line: Telephone Number (Toll Free): (b)(6) Participant
Code: (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson,
Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Stern, Jacob; Briggs, Ashley; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Ramsey, Tara
Subject: Canceled: Consolidated State Plan Office Hours
Importance: High

All,

We have to cancel today due to an OESE All Staff Training.

Thanks,
Melissa

Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob
Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Sent: Tuesday, June 12, 2018 10:20 AM
To: Siry, Melissa; Stern, Jacob; Briggs, Ashley; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Ramsey, Tara
Subject: Canceled: Consolidated State Plan Office Hours
Importance: High

All,

We have to cancel today due to an OESE All Staff Training.

Thanks,
Melissa

Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:20 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:20 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob

Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free); (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Coplin, Julie; Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated agenda at [https://www.oe.gov/oe/oe-internal-calendar/](#) Q41811.

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Conference line: Telephone Number (Toll Free): (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

Sent: Tuesday, June 12, 2018 10:21 AM
To: Siry, Melissa; Stern, Jacob; Briggs, Ashley; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Ramsey, Tara
Subject: Canceled: Consolidated State Plan Office Hours
Importance: High

All,

We have to cancel today due to an OESE All Staff Training.

Thanks,
Melissa

Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob

Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob
Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Cross-OESE Consolidated State Plan Meeting

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Show Time As: Tentative

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs,
Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy;
Kossack, Andrew; Johnson, Patricia; Behrend, Daniel;
Harwarth, Irene; Lyles, Sylvia; Dickard, Norris; Didlo, Amie

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall,
Valerie; Rowan, Maria

Updated Conference line: Telephone Number (Toll Free) (b)(6) Leader Code: (b)(6) Participant
Code: (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Dickard, Norris; Didlo, Amie; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika; Coplin, Julie

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Lyles, Sylvia; Dickard, Norris; Stern, Jacob; Harwarth, Irene; Didlo, Amie
Cc: Kincheloe, Monika; Randall, Valerie; Ramsey, Tara; Coplin, Julie; Rowan, Maria

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Coplin, Julie; Randall, Valerie

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Cc: Coplin, Julie; Randall, Valerie; Ramsey, Tara; Rowan, Maria; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB May

1. (b)(5)
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- 3.

Conference line: Telephone Number (Toll Free) (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson,
Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel
Cc: Churchwell, Nikki

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Lyles, Sylvia

Optional Attendees: Ramsey, Tara; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Kincheloe, Monika; Ramsey, Tara; Rowan, Maria

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20

Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

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Conference line: Telephone Number (Toll Free): (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew
Cc: Churchwell, Nikki

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): 866-221-7155 Leader code: 4694216 Participant code: 1395422

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Stern, Jacob; Brickman, Michael

Cc: Churchwell, Nikki

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free)

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Cc: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob

Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara; Kincheloe, Monika

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob
Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 11:00 AM to 12:00 PM effective 1/10/2017 until 4/18/2017. There are 5 more occurrences.

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara; Kincheloe, Monika; Rowan, Maria

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free) (b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Kincheloe, Monika; Ramsey, Tara; Rowan, Maria

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Sent: Tuesday, June 12, 2018 10:21 AM
To: Harwarth, Irene; Behrend, Daniel; Johnson, Patricia; Jones, Amy; Oberlies, Michael; Brickman, Michael; Briggs, Ashley; Myers, Shauna; Forrester, Tiffany; Martinez, Sarah; Bogart, Joanne; Wallin, Terra; Stern, Jacob; Myers, Earl; OESE.OSS.InternalCalendar; Scott, Tracey; McKinney, Jessica; Hammer, Victoria; Pasternak, Sharone; Barlow, Christine; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; wdcfb6-2c100; wdcfb6-2W240-20
Cc: Rowan, Maria; Kincheloe, Monika; Ramsey, Tara; Ramsey, Tara; Rowan, Maria

Agenda for March 27:

See updated room. Please bring your laptop to access OMB Max.

- 1) (b)(5)
- 2)
- 3)

Conference line: Telephone Number (Toll Free): (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Optional Attendees: Ramsey, Tara

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free

(b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Martinez, Sarah; Brickman, Michael; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Brickman, Michael; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene
Cc: Churchwell, Nikki

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: wdcfb6-2W240-20; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Johnson, Patricia; Behrend, Daniel; Harwarth, Irene; Stern, Jacob

Cc: WDCFB6-4C101

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa
Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew; wdcfb6-
2c100; wdcfb6-2W240-20

Agenda for Tuesday, March 6

(b)(5)

Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours

Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM

End: Tuesday, January 10, 2017 12:00 PM

Show Time As: Tentative

Recurrence: Weekly

Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free

(b)(6)

Sent: Tuesday, December 12, 2017 10:22 AM
To: Siry, Melissa; Stern, Jacob; Martinez, Sarah; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; wdcfb6-2c100; wdcfb6-2W240-20
Cc: Churchwell, Nikki

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free):

(b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa
Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew; wdcfb6-
2c100; wdcfb6-2W240-20

Agenda for Tuesday, March 6

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Conference line: Telephone Number (Toll Free): (b)(6)

Sent: Tuesday, December 12, 2017 10:23 AM
To: Siry, Melissa; Stern, Jacob; Martinez, Sarah; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; wdcfb6-2c100; wdcfb6-2W240-20
Cc: Churchwell, Nikki

Agenda for Tuesday, March 6

- (b)(5)
-
-
-
-
-

Conference line: Telephone Number (Toll Free) (b)(6)

Siry, Melissa

Subject: Consolidated State Plan Office Hours
Location: WDCFB6-3C100

Start: Tuesday, January 10, 2017 11:00 AM
End: Tuesday, January 10, 2017 12:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 11:00 AM to 12:00 PM

Meeting Status: Not yet responded

Organizer: Siry, Melissa
Required Attendees: Barlow, Christine; Pasternak, Sharone; Hammer, Victoria;
McKinney, Jessica; Scott, Tracey;
OESE.OSS.InternalCalendar; Myers, Earl; Stern, Jacob;
Wallin, Terra; Bogart, Joanne; Martinez, Sarah; Forrester,
Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael;
Oberlies, Michael; Jones, Amy; Kossack, Andrew

Agenda for Tuesday, March 6

(b)(5)

Conference line: Telephone Number (Toll Free)

(b)(6)

Sent: Tuesday, December 12, 2017 10:24 AM
To: Martinez, Sarah; Siry, Melissa; Stern, Jacob; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew
Cc: Churchwell, Nikki

Agenda for Tuesday, March 6

- (b)(5)
-
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-
-
-

Conference line: Telephone Number (Toll Free): (b)(6)

From:
Sent: Tuesday, December 12, 2017 10:24 AM
To: Martinez, Sarah; Siry, Melissa; Barlow, Christine; Pasternak, Sharone; Hammer, Victoria; McKinney, Jessica; Scott, Tracey; OESE.OSS.InternalCalendar; Myers, Earl; Wallin, Terra; Bogart, Joanne; Forrester, Tiffany; Myers, Shauna; Briggs, Ashley; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Stern, Jacob; Brickman, Michael
Cc: Churchwell, Nikki

Kossack, Andrew

Subject: Briefing

Start: Tuesday, March 07, 2017 2:00 PM
End: Tuesday, March 07, 2017 3:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Hammer, Victoria

Subject: FW: reconcile round 1 feedback on State Plan peer review criteria
Location: 3E102
Start: Thursday, March 09, 2017 9:30 AM
End: Thursday, March 09, 2017 11:00 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Hammer, Victoria
Required Attendees: Brickman, Michael; Jones, Amy; Kossack, Andrew; Siry, Melissa; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Myers, Shauna; Pasternak, Sharone; Wallin, Terra; Becker, Judith; Simons, Jane

Can you go to this? I can't and want to make sure one of us is there.

-----Original Appointment-----

From: Hammer, Victoria

Sent: Tuesday, March 07, 2017 9:54 AM

To: Hammer, Victoria; Brickman, Michael; Jones, Amy; Kossack, Andrew; Siry, Melissa; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Myers, Shauna; Pasternak, Sharone; Wallin, Terra; Becker, Judith; Simons, Jane

Subject: reconcile round 1 feedback on State Plan peer review criteria

When: Thursday, March 09, 2017 9:30 AM-11:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: 3E102

Please join as you can. I will work to clean up line edits prior to our meeting so we can focus on substantive issues.

Thank you,

Victoria

Hammer, Victoria

Subject: reconcile round 1 feedback on State Plan peer review criteria
Location: 3E102

Start: Thursday, March 09, 2017 8:00 AM
End: Thursday, March 09, 2017 9:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Hammer, Victoria
Required Attendees: Barlow, Christine; Siry, Melissa; Myers, Shauna; Becker, Judith; Pasternak, Sharone; Kincheloe, Monika; Simons, Jane; Kossack, Andrew; Brickman, Michael; Jones, Amy; Wallin, Terra; Forrester, Tiffany

Good news for some, not so good for others! We need to get at this early tomorrow. Let's start with this time, and see what more time we need. Please join if you can. If not, there will be more clearance joy to come on this. I promise. 😊

Please join as you can. I will work to clean up line edits prior to our meeting so we can focus on substantive issues.

Thank you,
Victoria

Hammer, Victoria

Subject: reconcile round 1 feedback on State Plan peer review criteria
Location: 3E102
Start: Thursday, March 09, 2017 9:30 AM
End: Thursday, March 09, 2017 11:00 AM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Hammer, Victoria
Required Attendees: Brickman, Michael; Jones, Amy; Kossack, Andrew; Siry, Melissa; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Myers, Shauna; Pasternak, Sharone; Wallin, Terra; Becker, Judith; Simons, Jane

Please join as you can. I will work to clean up line edits prior to our meeting so we can focus on substantive issues.

Thank you,
Victoria

DeVos, Betsy

Subject: FW: Student Loan Fees Briefing
Location: Secretary's Conference Room

Start: Tuesday, March 07, 2017 2:00 PM
End: Tuesday, March 07, 2017 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: DeVos, Betsy
Required Attendees: Kossack, Andrew; Eitel, Robert; Riemer, Jeffrey (Justin);
Ferguson, Gillum; Frendewey, Matthew; Venable, Joshua;
Ventimiglia, Eric

-----Original Appointment-----

From: DeVos, Betsy
Sent: Wednesday, March 01, 2017 6:52 PM
To: DeVos, Betsy; Eitel, Robert; Riemer, Jeffrey (Justin); Ferguson, Gillum; Frendewey, Matthew; Venable, Joshua; Ventimiglia, Eric
Subject: Student Loan Fees Briefing
When: Tuesday, March 07, 2017 2:00 PM-3:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Secretary's Conference Room

Kossack, Andrew

Subject: (b)(6)

Start: Tuesday, March 14, 2017 6:00 PM

End: Tuesday, March 14, 2017 7:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Kossack, Andrew

Subject:

(b)(6)

Start:

Saturday, March 11, 2017 12:00 PM

End:

Saturday, March 11, 2017 1:00 PM

Recurrence:

(none)

Meeting Status:

Meeting organizer

Organizer:

Kossack, Andrew

Hammer, Victoria

Subject: FW: early State plan peer review criteria editing
Location: 3W336

Start: Wednesday, March 08, 2017 12:00 PM
End: Wednesday, March 08, 2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hammer, Victoria
Required Attendees: Simons, Jane; Becker, Judith; Wallin, Terra; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Siry, Melissa
Optional Attendees: Brickman, Michael; Jones, Amy; Kossack, Andrew; Pasternak, Sharone

We are going to try to do some early editing on the peer review criteria based on feedback from yesterday. Please join if you can.

-----Original Appointment-----

From: Hammer, Victoria
Sent: Tuesday, March 07, 2017 6:39 PM
To: Hammer, Victoria; Simons, Jane; Becker, Judith; Wallin, Terra; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Siry, Melissa
Subject: early State plan peer review criteria editing
When: Wednesday, March 08, 2017 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 3W336

Please join if you can. We are going to try to incorporate some early feedback into what will be a clean document that gets sent back into clearance based on round 1 feedback. Bring lunch. I will type if people can stand it.

Victoria

Hammer, Victoria

Subject: FW: early State plan peer review criteria editing
Location: 3W336

Start: Wednesday, March 08, 2017 12:00 PM
End: Wednesday, March 08, 2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hammer, Victoria
Required Attendees: Simons, Jane; Becker, Judith; Wallin, Terra; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Siry, Melissa
Optional Attendees: Brickman, Michael; Jones, Amy; Kossack, Andrew

We are going to try to do some early editing on the peer review criteria based on feedback from yesterday. Please join if you can.

-----Original Appointment-----

From: Hammer, Victoria
Sent: Tuesday, March 07, 2017 6:39 PM
To: Hammer, Victoria; Simons, Jane; Becker, Judith; Wallin, Terra; Barlow, Christine; Kincheloe, Monika; Forrester, Tiffany; Siry, Melissa
Subject: early State plan peer review criteria editing
When: Wednesday, March 08, 2017 12:00 PM-1:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: 3W336

Please join if you can. We are going to try to incorporate some early feedback into what will be a clean document that gets sent back into clearance based on round 1 feedback. Bring lunch. I will type if people can stand it.
Victoria

McFadden, Elizabeth

Subject: FW: Call with OMB on State Plan
Location: 6E251; (b)(6)
Start: Thursday, March 09, 2017 9:30 AM
End: Thursday, March 09, 2017 10:30 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: McFadden, Elizabeth
Required Attendees: Chism, Monique; Siry, Melissa; Bell-Ellwanger, Jenn; Hammer, Victoria; Barlow, Christine; Simons, Jane
Optional Attendees: Kossack, Andrew

Hi Andrew,
Here is the invite for the call with OMB tomorrow, if you're free. Thanks!
Jane

-----Original Appointment-----

From: McFadden, Elizabeth
Sent: Wednesday, March 08, 2017 10:06 AM
To: McFadden, Elizabeth; Chism, Monique; Siry, Melissa; Bell-Ellwanger, Jenn; Hammer, Victoria; Barlow, Christine; Simons, Jane
Subject: Call with OMB on State Plan
When: Thursday, March 09, 2017 9:30 AM-10:30 AM (UTC-05:00) Eastern Time (US & Canada).
Where: 6E251; (b)(6)

All -

Hoping that folks can juggle their schedules tomorrow to participate in this call with OMB-ED Branch on the State Plans.

Thanks.

Elizabeth

Subject: Regulatory Reform Task Force
Location: Secretary's Conference Room (OS Managed)

Start: Thursday, March 09, 2017 9:30 AM
End: Thursday, March 09, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Venable, Joshua
Required Attendees: Botel, Jason; Eitel, Robert; Manning, James; Lee, Ebony; Buchesky, Stanley; Kossack, Andrew; Riemer, Jeffrey (Justin)

From Bob:

In a nutshell, Executive Order 13777 provides for agencies to do the following:

- April 25: Designate an agency official as its Regulatory Reform Officer (RRO) to oversee regulatory reform initiatives.
- April 25: Establish a Regulatory Reform Task Force composed of—
 - The RRO, who shall chair the Task Force, unless otherwise designated by the agency head, and who shall periodically report to the agency head and consult with agency leadership;
 - The agency's Regulatory Policy Officer (Elizabeth McFadden);
 - A representative from the agency's central policy office or equivalent (OPEPD); and
 - At least three additional senior level agency officials.
- Each Task Force must—
 - Evaluate existing regulations and make recommendations as to modification, repeal, or replacement;
 - In performing such evaluation, obtain input from other entities affected by Federal regulations;" and
 - By May 25, on a schedule determined by the agency head, provide a report to the agency head detailing the agency's progress toward improving implementation of regulatory reform initiatives and policies and identifying regulations for repeal, replacement, or modification.
- Each agency head should prioritize the regulations identified by the Task Force in implementing the regulatory offsets required under E.O. 13771.
- Each agency must include in its annual performance plan indicators that measure progress toward implementation of regulatory reform initiatives and identifying regulations for repeal, replacement, or modification.

- The head of each agency shall consider the progress toward those goals in considering the performance of the Task Force and the individuals responsible for developing and issuing agency regulations.

Executive Order 13777 also directs OMB to issue guidance to agencies on regarding the indicators to be included in annual performance plans by April 25.

(b)(5)

Thanks,
Bob

Kossack, Andrew

Subject: Lunch w/ David Powers, David Langhaim

Start: Wednesday, March 15, 2017 12:00 PM

End: Wednesday, March 15, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Subject: FOIA installation

Start: Thursday, March 09, 2017 1:00 PM
End: Thursday, March 09, 2017 1:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: ogc

Start: Thursday, March 09, 2017 11:00 AM

End: Thursday, March 09, 2017 11:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: lunch w/ wheeler

Start: Friday, March 10, 2017 12:00 PM

End: Friday, March 10, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject:

(b)(6)

Start:

Thursday, March 09, 2017 6:00 PM

End:

Thursday, March 09, 2017 7:30 PM

Recurrence:

(none)

Meeting Status:

No response required

Organizer:

Kossack, Andrew

Kossack, Andrew

Subject:

(b)(6)

Location:

Start:

Thursday, March 09, 2017 6:00 PM

End:

Thursday, March 09, 2017 7:30 PM

Recurrence:

(none)

Meeting Status:

No response required

Organizer:

Kossack, Andrew

Kossack, Andrew

Subject: (b)(6)

Start: Wednesday, April 26, 2017 6:00 PM
End: Wednesday, April 26, 2017 8:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Riemer, Jeffrey (Justin)

Subject: (b)(5)

Location: Jim's Office

Start: Friday, March 10, 2017 3:30 PM

End: Friday, March 10, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Riemer, Jeffrey (Justin)

Required Attendees: Manning, James; Kossack, Andrew; Bailey, Nathan;
Petersen, Molly; Smith, Kathleen

(b)(5)

Thanks,
Justin

Kossack, Andrew

Subject: Marvin Smith

Start: Wednesday, March 15, 2017 10:00 AM
End: Wednesday, March 15, 2017 11:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Rosenfelt, Phil

Subject: (b)(5)

Location: Phil's office 6E337 LBJ or (b)(6)

Start: Monday, March 13, 2017 11:00 AM
End: Monday, March 13, 2017 11:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rosenfelt, Phil

Required Attendees: Minor, Robin; Frola, Michael; Crim, Susan; Zibel, Daniel; Manning, James; Eitel, Robert

Optional Attendees: Kim, Laura; Kossack, Andrew; Riemer, Jeffrey (Justin)

-----Original Appointment-----

From: Rosenfelt, Phil

Sent: Thursday, March 09, 2017 1:29 PM

To: Rosenfelt, Phil; Minor, Robin; Frola, Michael; Crim, Susan; Zibel, Daniel; Manning, James; Eitel, Robert

Cc: Kim, Laura

Subject: (b)(5)

When: Monday, March 13, 2017 11:00 AM-11:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where: Phil's office 6E337 LBJ or (b)(6)

Kossack, Andrew

Subject: FOIAXpress
Location: LBJ - 7W221

Start: Tuesday, March 14, 2017 1:30 PM
End: Tuesday, March 14, 2017 2:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Cook, Elise

Hi Elise – If this time doesn't work, just let me know. Thanks again.

Kossack, Andrew

Subject: FOIAXpress
Location: LBJ - 7W221

Start: Thursday, March 16, 2017 10:30 AM
End: Thursday, March 16, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Cook, Elise
Optional Attendees: Riemer, Jeffrey (Justin)

You beat me to this – I’m also teleworking today, so Thursday sounds great. See you then, assuming this time works for you. Thanks.

Kossack, Andrew

Start: Tuesday, March 14, 2017 1:30 PM

End: Tuesday, March 14, 2017 2:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: FOIAXpress
Location: LBJ - 7W221

Start: Thursday, March 16, 2017 10:30 AM
End: Thursday, March 16, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Cook, Elise

You beat me to this – I'm also teleworking today, so Thursday sounds great. See you then, assuming this time works for you. Thanks.

Kossack, Andrew

Subject: Eric Treene

Start: Monday, March 13, 2017 3:00 PM

End: Monday, March 13, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Treene, Eric (CRT)

Subject: anti-Semitism
Location: eric to call Andrew

Start: Monday, March 13, 2017 3:00 PM
End: Monday, March 13, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Treene, Eric (CRT)
Required Attendees: Kossack, Andrew

d\plain

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Friendewey, Matthew; Hansen, Taylor; Chamberlain, Michael; Oberlies, Michael; Riemer, Jeffrey (Justin); Rigas, Laura; Cox-Roush, Deborah; Eck, Kevin; Reynolds, Cody

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Frendewey, Matthew; Hansen, Taylor; Chamberlain, Michael; Oberlies, Michael; Riemer, Jeffrey (Justin); Rigas, Laura; Cox-Roush, Deborah; Eck, Kevin; Reynolds, Cody; Kossack, Andrew; Holden, Ronald

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Frendewey, Matthew; Hansen, Taylor; Chamberlain, Michael; Oberlies, Michael; Riemer, Jeffrey (Justin); Rigas, Laura; Cox-Roush, Deborah; Eck, Kevin; Reynolds, Cody; Kossack, Andrew; Holden, Ronald; Jones, Amy

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Frendewey, Matthew; Hansen, Taylor; Chamberlain, Michael; Oberlies, Michael; Riemer, Jeffrey (Justin); Rigas, Laura; Cox-Roush, Deborah; Eck, Kevin; Reynolds, Cody

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Frendewey, Matthew; Hansen, Taylor; Chamberlain, Michael; Oberlies, Michael; Riemer, Jeffrey (Justin); Rigas, Laura; Cox-Roush, Deborah; Eck, Kevin; Reynolds, Cody; Kossack, Andrew; Holden, Ronald; Jones, Amy; Shaheen, Patrick

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Friendewey, Matthew

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45
Optional Attendees: Brickman, Michael; Eitel, Robert; Botel, Jason; Friendewey, Matthew; Hansen, Taylor; Chamberlain, Michael; Oberlies, Michael; Riemer, Jeffrey (Justin); Rigas, Laura; Cox-Roush, Deborah; Eck, Kevin

Toner, Jana

Subject: Beachhead Meeting
Location: Secretary's Conference Room

Start: Monday, March 13, 2017 4:00 PM
End: Monday, March 13, 2017 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Toner, Jana
Required Attendees: Political Appointees_ED 45

Kossack, Andrew

Subject: FOIA discussion (continued)
Location: Justin's office (7W207)

Start: Wednesday, March 15, 2017 3:30 PM
End: Wednesday, March 15, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Styles, Kathleen; Rosenfelt, Phil; McFadden, Elizabeth;
Riemer, Jeffrey (Justin); Carter, Denise
Optional Attendees: Eitel, Robert; Siegelbaum, Jill; Smith, Gregory
(Gregory.Smith@ed.gov); Shaheen, Patrick

Hi, everyone:

Hoping we can continue where we left off with our last FOIA meeting. Senior leadership has some general direction on FOIAs that we'd also like to discuss with this group.

Schedules are pretty packed for everyone, but this looked like a decent block for most folks. If it doesn't work for you, just let me know.

Thanks,
Andrew

Kossack, Andrew

Subject: FOIA discussion (continued)
Location: Justin's office (7W207)

Start: Wednesday, March 15, 2017 3:30 PM
End: Wednesday, March 15, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Styles, Kathleen; Rosenfelt, Phil; McFadden, Elizabeth;
Riemer, Jeffrey (Justin); Carter, Denise
Optional Attendees: Eitel, Robert; Siegelbaum, Jill; Smith, Gregory
(Gregory.Smith@ed.gov)

Hi, everyone:

Hoping we can continue where we left off with our last FOIA meeting. Senior leadership has some general direction on FOIAs that we'd also like to discuss with this group.

Schedules are pretty packed for everyone, but this looked like a decent block for most folks. If it doesn't work for you, just let me know.

Thanks,
Andrew

Kossack, Andrew

Subject: FOIA discussion (continued)
Location: Justin's office (7W207)

Start: Wednesday, March 15, 2017 3:30 PM
End: Wednesday, March 15, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Styles, Kathleen; Rosenfelt, Phil; McFadden, Elizabeth; Riemer, Jeffrey (Justin); Carter, Denise
Optional Attendees: Eitel, Robert; Siegelbaum, Jill; Smith, Gregory (Gregory.Smith@ed.gov); Shaheen, Patrick; Arrington, Angela

Hi, everyone:

Hoping we can continue where we left off with our last FOIA meeting. Senior leadership has some general direction on FOIAs that we'd also like to discuss with this group.

Schedules are pretty packed for everyone, but this looked like a decent block for most folks. If it doesn't work for you, just let me know.

Thanks,
Andrew

Kossack, Andrew

Subject: FOIA discussion (continued)
Location: Justin's office (7W207)

Start: Wednesday, March 15, 2017 3:30 PM
End: Wednesday, March 15, 2017 4:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Styles, Kathleen; Rosenfelt, Phil; McFadden, Elizabeth;
Riemer, Jeffrey (Justin); Carter, Denise
Optional Attendees: Eitel, Robert

Hi, everyone:

Hoping we can continue where we left off with our last FOIA meeting. Senior leadership has some general direction on FOIAs that we'd also like to discuss with this group.

Schedules are pretty packed for everyone, but this looked like a decent block for most folks. If it doesn't work for you, just let me know.

Thanks,
Andrew

Kossack, Andrew

Subject: call

Start: Tuesday, March 14, 2017 3:00 PM
End: Tuesday, March 14, 2017 3:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: doj?

Start: Monday, March 13, 2017 3:30 PM
End: Monday, March 13, 2017 4:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Riemer, Jeffrey (Justin)

Subject: USA Funds Call

Start: Tuesday, March 14, 2017 10:30 AM
End: Tuesday, March 14, 2017 11:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Riemer, Jeffrey (Justin)
Required Attendees: Eitel, Robert; Kossack, Andrew

From: Petersen, Molly
Sent: Monday, March 13, 2017 3:00 PM
To: Ferguson, Gillum
Cc: Riemer, Jeffrey (Justin); Smith, Kathleen
Subject: Re: call on Tuesday

(b)(6)

Molly Petersen

Sent from my iPhone

On Mar 13, 2017, at 2:44 PM, Ferguson, Gillum <Gillum.Ferguson@ed.gov> wrote:

Thanks for setting this up Kathleen.

Molly, is there someone on your staff who can provide us with a conference line?

Sent from my iPhone

On Mar 13, 2017, at 2:38 PM, Riemer, Jeffrey (Justin) <Jeffrey.Riemer@ed.gov> wrote:

I'll check with Andrew and Bob.

--

Justin Riemer

Senior Counselor to the Secretary

Jeffrey.Riemer@ed.gov

Phone: 202-453-7063

Cell: 202-213-7970

From: Smith, Kathleen
Sent: Monday, March 13, 2017 2:31 PM
To: Ferguson, Gillum; Riemer, Jeffrey (Justin)
Cc: Petersen, Molly
Subject: call on Tuesday

Both Bob and Amy can do a call at 10:30 tomorrow morning

When there is a call in number I will send it to them, it will likely just be the two without any of their other staff.

Thanks

PS anyone else from ED or just the four of us?

Riemer, Jeffrey (Justin)

Subject: Canceled: USA Funds Call

Start: Tuesday, March 14, 2017 10:30 AM
End: Tuesday, March 14, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Riemer, Jeffrey (Justin)
Required Attendees: Eitel, Robert; Kossack, Andrew

Importance: High

Deleting this since Kathleen just sent the other request.

From: Petersen, Molly
Sent: Monday, March 13, 2017 3:00 PM
To: Ferguson, Gillum
Cc: Riemer, Jeffrey (Justin); Smith, Kathleen
Subject: Re: call on Tuesday

(b)(6)

Molly Petersen

Sent from my iPhone

On Mar 13, 2017, at 2:44 PM, Ferguson, Gillum <Gillum.Ferguson@ed.gov> wrote:

Thanks for setting this up Kathleen.

Molly, is there someone on your staff who can provide us with a conference line?

Sent from my iPhone

On Mar 13, 2017, at 2:38 PM, Riemer, Jeffrey (Justin) <Jeffrey.Riemer@ed.gov> wrote:

I'll check with Andrew and Bob.

--

Justin Riemer

Senior Counselor to the Secretary

Jeffrey.Riemer@ed.gov

Phone: 202-453-7063

Cell: 202-213-7970

From: Smith, Kathleen
Sent: Monday, March 13, 2017 2:31 PM
To: Ferguson, Gillum; Riemer, Jeffrey (Justin)
Cc: Petersen, Molly
Subject: call on Tuesday

Both Bob and Amy can do a call at 10:30 tomorrow morning

When there is a call in number I will send it to them, it will likely just be the two without any of their other staff.

Thanks

PS anyone else from ED or just the four of us?

Eitel, Robert

Subject: Higher Education Act & Workforce Regulations Presentation *ADDING
CONFERENCE ROOM*

Location: WDCFB6-7C100

Start: Wednesday, March 29, 2017 3:30 PM

End: Wednesday, March 29, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Manning, James; Botel,
Jason; Lee, Ebony; Buchesky, Stanley; Ferguson, Gillum; Friendewey,
Matthew

Optional Attendees: Smith, Kathleen; Goad, Robert

Colleagues:

Jason and Jim have allowed me to invite Diane Auer Jones, a former Assistant Secretary of Education for Postsecondary Education (2007-08), to present to our policy, legal, and communications team at the Department. Diane is presently a researcher and writer at the Urban Institute. Her presentation will comprise two parts – (1) a history of the HEA and its role in financing vocational, career, and technical education and (2) the gainful employment regulations (their elements and possible suggestions for revision), followed by questions and answers. I will not participate in the second portion of the discussion regarding GE. Diane is a great speaker and presenter and highly knowledgeable about higher education and its attendant regulations.

If you are looking for an interesting primer or even a refresher on these issues, this would fit the bill.

Please feel free to forward this invitation to other appropriate political appointees who might have an interest.

Thanks,
Bob

Eitel, Robert

Subject: Higher Education Act & Workforce Regulations Presentation
ADDING CONFERENCE ROOM

Location: WDCFB6-7C100

Start: Wednesday, March 29, 2017 3:30 PM
End: Wednesday, March 29, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Manning, James;
Botel, Jason; Lee, Ebony; Buchesky, Stanley; Ferguson,
Gillum; Frendewey, Matthew

Optional Attendees: Smith, Kathleen; Goad, Robert; WDCFB6-7C100

Colleagues:

Jason and Jim have allowed me to invite Diane Auer Jones, a former Assistant Secretary of Education for Postsecondary Education (2007-08), to present to our policy, legal, and communications team at the Department. Diane is presently a researcher and writer at the Urban Institute. Her presentation will comprise two parts – (1) a history of the HEA and its role in financing vocational, career, and technical education and (2) the gainful employment regulations (their elements and possible suggestions for revision), followed by questions and answers. I will not participate in the second portion of the discussion regarding GE. Diane is a great speaker and presenter and highly knowledgeable about higher education and its attendant regulations.

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Thanks,
Bob

Eitel, Robert

Subject: Higher Education Act & Workforce Regulations Presentation
Location: TBD

Start: Wednesday, March 29, 2017 3:30 PM
End: Wednesday, March 29, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Manning, James; Botel, Jason; Lee, Ebony; Buchesky, Stanley; Ferguson, Gillum; Frendewey, Matthew

Colleagues:

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Thanks,
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Eitel, Robert

Subject: Higher Education Act & Workforce Regulations Presentation
Location: TBD

Start: Wednesday, March 29, 2017 3:30 PM
End: Wednesday, March 29, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Manning, James; Botel, Jason; Lee, Ebony; Buchesky, Stanley; Ferguson, Gillum; Frendewey, Matthew
Optional Attendees: Smith, Kathleen; Goad, Robert

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Thanks,
Bob

Eitel, Robert

Subject: Higher Education Act & Workforce Regulations Presentation
ADDING CONFERENCE ROOM

Location: WDCFB6-7C100

Start: Wednesday, March 29, 2017 3:30 PM
End: Wednesday, March 29, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Manning, James;
Botel, Jason; Lee, Ebony; Buchesky, Stanley; Ferguson,
Gillum; Frendewey, Matthew

Optional Attendees: Smith, Kathleen; Goad, Robert

Colleagues:

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Thanks,
Bob

Eitel, Robert

Subject: Higher Education Act & Workforce Regulations Presentation
ADDING CONFERENCE ROOM

Location: WDCFB6-7C100

Start: Wednesday, March 29, 2017 3:30 PM
End: Wednesday, March 29, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Manning, James;
Botel, Jason; Lee, Ebony; Buchesky, Stanley; Ferguson,
Gillum; Frendewey, Matthew

Optional Attendees: Smith, Kathleen; Goad, Robert

Colleagues:

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If you are looking for an interesting primer or even a refresher on these issues, this would fit the bill.

Please feel free to forward this invitation to other appropriate political appointees who might have an interest.

Thanks,
Bob

Smith, Kathleen

Subject: CALL in today - MOVED to 11:30
Location: NUMBER BELOW

Start: Tuesday, March 14, 2017 11:30 AM
End: Tuesday, March 14, 2017 12:15 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Smith, Kathleen
Required Attendees: Petersen, Molly; Eitel, Robert; Riemer, Jeffrey (Justin);
Ferguson, Gillum; Kossack, Andrew

Call with Bob Moran (Alexander) and Amy Jones (Foxy)

(b)(6) Gillum will dial in as leader

participant code (b)(6) we will dial in with this (as will Amy and Bob)

Smith, Kathleen

Subject: call in for tomorrow

Location: NUMBER BELOW

Start: Tuesday, March 14, 2017 10:30 AM

End: Tuesday, March 14, 2017 11:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Smith, Kathleen

Required Attendees: Petersen, Molly; Eitel, Robert; Riemer, Jeffrey (Justin);
Ferguson, Gillum; Kossack, Andrew

Call with Bob Moran (Alexander) and Amy Jones (Foxx)

(b)(6)

Gillum will dial in as leader

participant code

(b)(6)

we will dial in with this (as will Amy and Bob)

Murray, Brian (OASG)

Subject: ED / DOJ Catchup

Location:

(b)(6)

Start: Wednesday, March 15, 2017 9:00 AM

End: Wednesday, March 15, 2017 9:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)

Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Eitel, Robert; Riemer, Jeffrey (Justin)

d\plain

Murray, Brian (OASG)

Subject: ED / DOJ Catchup

Location:

(b)(6)

Start: Wednesday, March 15, 2017 9:00 AM

End: Wednesday, March 15, 2017 9:45 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)

Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew

d\plain

Rierner, Jeffrey (Justin)

Subject: New Event

Start: Wednesday, March 15, 2017 1:00 PM
End: Wednesday, March 15, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rierner, Jeffrey (Justin)
Required Attendees: Rosenfelt, Phil; Kossack, Andrew; Manning, James

Rierner, Jeffrey (Justin)

Subject: Borrower defense
Location: Jims office

Start: Wednesday, March 15, 2017 2:30 PM
End: Wednesday, March 15, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rierner, Jeffrey (Justin)
Required Attendees: Manning, James; Rosenfelt, Phil; Kossack, Andrew

Rierner, Jeffrey (Justin)

Subject: Borrower defense
Location: Jims office

Start: Wednesday, March 15, 2017 4:30 PM
End: Wednesday, March 15, 2017 5:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rierner, Jeffrey (Justin)
Required Attendees: Manning, James; Rosenfelt, Phil; Kossack, Andrew

Can we push this back some? I'm trying to wrap something up and need this time.

Kossack, Andrew

Subject: tom

Start: Wednesday, March 15, 2017 12:15 PM
End: Wednesday, March 15, 2017 1:15 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: Marvin Smith

Start: Wednesday, March 22, 2017 9:30 AM
End: Wednesday, March 22, 2017 10:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Subject: HOLD: SEA Webinar on Consolidated State Plan Requirements

Location: WDCFB6-3C100

Start: Wednesday, March 15, 2017 2:00 PM

End: Wednesday, March 15, 2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; OESE OSS; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Barlow, Christine; Hammer, Victoria; Pasternak, Sharone; Esquith, David; Lyles, Sylvia; Ramirez, Lisa; Jung, Britt

Optional Attendees: Briggs, Ashley; Scott, Tracey; Schmidt, Ashlee; Forrester, Tiffany; Miceli, Roberta; Nunez, Mario; Spitz, Deborah; Calderon, Brenda; Avery, Tawanda; Rooney, Patrick; McKinney, Jessica; Miller, Meredith; Behrend, Daniel; Shackel, Erin; Putney, LaTisha; Wright, Cynthia; Richardson, Andre; Harwarth, Irene; Bentley-Memon, Millicent; Fenton, Christopher; Myers, Shauna; Oberst, Megan; Peasley, Donald; Juchniewicz, Adam; Tate, Christopher; Scott, Jameel; Fisher, Collette; Smith, Danielle; Belachew, Metasebia; Brice, Porscheoy; Clark, Jane; McCord-Jones, Cassandra; Cox, Katherine; Thurmond, Bryan; Roney, Collette; Choroser, Stephanie; Horner-Smith, Mildred; Rashid, Tahira; Hembrey, Tanesha; Witt, Elizabeth; Kincheloe, Monika; Wallin, Terra; Butler, James; Sadeghi, Lisa; Wells, Michael; Manitaras, Carol; Akinsipe, Jasmine; Carr, Patrick; DESAVE; Rigling, Kay; Liu, Rebecca; Goff, Jessica; Lustig, Amy; Mellman, Richard; Simons, Jane; Anderson, Michael (OGC); Skinner, Josie; Lagaard, Soren; Eichner, Jill; Johnson, Patricia; Muhammad, Faatimah; Vanze, Shaw; Peternith, Rachel; Joseph, Denise; Honeysett, Adam; Budman, Molly; Zarish-Becknell, Kim; Petersen, Molly; Light, Kimberly; Stephenson, Todd; Hilliard, Deirdra; Suh, Joseph

Hi all,

If you are teleworking today, you can access the webinar using the link below. We have sufficient space for those that are teleworking to access remotely.

- Webinar 1: Update on consolidated State plan requirements
Wednesday, March 15, 2017 2:00-3:30 PM ET
Access the webinar [here](#).

Thanks,
Melissa

Subject: HOLD: SEA Webinar on Consolidated State Plan Requirements

Location: WDCFB6-3C100

Start: Wednesday, March 15, 2017 2:00 PM

End: Wednesday, March 15, 2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: OESE OSS; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Barlow, Christine; Hammer, Victoria; Pasternak, Sharone; Esquith, David; Lyles, Sylvia; Ramirez, Lisa; Jung, Britt; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Optional Attendees: Briggs, Ashley; Scott, Tracey; Schmidt, Ashlee; Forrester, Tiffany; Miceli, Roberta; Nunez, Mario; Spitz, Deborah; Calderon, Brenda; Avery, Tawanda; Rooney, Patrick; McKinney, Jessica; Miller, Meredith; Behrend, Daniel; Shackel, Erin; Putney, LaTisha; Wright, Cynthia; Richardson, Andre; Harwarth, Irene; Bentley-Memon, Millicent; Fenton, Christopher; Myers, Shauna; Oberst, Megan; Peasley, Donald; Juchniewicz, Adam; Tate, Christopher; Scott, Jameel; Fisher, Collette; Smith, Danielle; Belachew, Metasebia; Brice, Porscheoy; Clark, Jane; McCord-Jones, Cassandra; Cox, Katherine; Thurmond, Bryan; Roney, Collette; Choroser, Stephanie; Horner-Smith, Mildred; Rashid, Tahira; Hembrey, Tanesha; Witt, Elizabeth; Kincheloe, Monika; Wallin, Terra; Butler, James; Sadeghi, Lisa; Wells, Michael; Manitaras, Carol; Akinsipe, Jasmine; Carr, Patrick; DESAVE; Rigling, Kay; Liu, Rebecca; Goff, Jessica; Lustig, Amy; Mellman, Richard; Simons, Jane; Anderson, Michael (OGC); Skinner, Josie; Lagaard, Soren; Eichner, Jill; Johnson, Patricia; Muhammad, Faatimah; Vanze, Shaw; Peternith, Rachel; Joseph, Denise; Honeysett, Adam; Budman, Molly; Zarish-Becknell, Kim; Petersen, Molly; Light, Kimberly; Stephenson, Todd; Hilliard, Deirdra; Suh, Joseph; Harris, Lisa (OGC); Foy Moss, Rita; Williams, Bryan; Schulz, Eric; Bakely, Cole; Proctor, Tammy; Garcia,

Bernard; Hall, Marilyn; Hernandez-Marshall, Angela

Hi all,

I appreciate the interest in attending today's webinar. At this point, we do not have capacity to accommodate all ED staff in 3C100. Therefore, I ask that only OESE staff view in 3C100. For other offices, please coordinate among your respective program offices to view the webinar together in order to save space on the WebEx.

- Webinar 1: Update on consolidated State plan requirements
Wednesday, March 15, 2017 2:00-3:30 PM ET
Access the webinar [here](#).

Please note that the webinar will be recorded and posted on our website.

Thanks so much for your understanding,
Melissa

Siry, Melissa

Subject: HOLD: SEA Webinar on Consolidated State Plan Requirements

Location: WDCFB6-3C100

Start: Wednesday, March 15, 2017 2:00 PM

End: Wednesday, March 15, 2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: OESE OSS; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Barlow, Christine; Hammer, Victoria; Pasternak, Sharone; Esquith, David; Lyles, Sylvia; Ramirez, Lisa; Jung, Britt; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Shaheen, Patrick

Optional Attendees: Briggs, Ashley; Scott, Tracey; Schmidt, Ashlee; Forrester, Tiffany; Miceli, Roberta; Nunez, Mario; Spitz, Deborah; Calderon, Brenda; Avery, Tawanda; Rooney, Patrick; McKinney, Jessica; Miller, Meredith; Behrend, Daniel; Shackel, Erin; Putney, LaTisha; Wright, Cynthia; Richardson, Andre; Harwarth, Irene; Bentley-Memon, Millicent; Fenton, Christopher; Myers, Shauna; Oberst, Megan; Peasley, Donald; Juchniewicz, Adam; Tate, Christopher; Scott, Jameel; Fisher, Collette; Smith, Danielle; Belachew, Metasebia; Brice, Porscheoy; Clark, Jane; McCord-Jones, Cassandra; Cox, Katherine; Thurmond, Bryan; Roney, Collette; Choroser, Stephanie; Horner-Smith, Mildred; Rashid, Tahira; Hembrey, Tanesha; Witt, Elizabeth; Kincheloe, Monika; Wallin, Terra; Butler, James; Sadeghi, Lisa; Wells, Michael; Manitaras, Carol; Akinsipe, Jasmine; Carr, Patrick; DESAVE; Rigling, Kay; Liu, Rebecca; Goff, Jessica; Lustig, Amy; Mellman, Richard; Simons, Jane; Anderson, Michael (OGC); Skinner, Josie; Lagaard, Soren; Eichner, Jill; Johnson, Patricia; Muhammad, Faatimah; Vanze, Shaw; Peternith, Rachel; Joseph, Denise; Honeysett, Adam; Budman, Molly; Zarish-Becknell, Kim; Petersen, Molly; Light, Kimberly; Stephenson, Todd; Hilliard, Deirdra; Suh, Joseph; Harris, Lisa (OGC); Foy Moss, Rita; Williams, Bryan; Schulz, Eric; Bakely, Cole; Proctor, Tammy; Garcia, Bernard; Hall, Marilyn; Hernandez-Marshall, Angela

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ED-17-0091 and 17-0092-K-000337

please coordinate among your respective program offices to view the webinar together in order to save space on the WebEx.

- Webinar 1: Update on consolidated State plan requirements
Wednesday, March 15, 2017 2:00-3:30 PM ET
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Subject: HOLD: SEA Webinar on Consolidated State Plan Requirements

Location: WDCFB6-3C100

Start: Wednesday, March 15, 2017 2:00 PM

End: Wednesday, March 15, 2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: OESE OSS; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Barlow, Christine; Hammer, Victoria; Pasternak, Sharone; Esquith, David; Lyles, Sylvia; Ramirez, Lisa; Jung, Britt; Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew; Shaheen, Patrick

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Bernard; Hall, Marilyn; Hernandez-Marshall, Angela

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Thanks so much for your understanding,
Melissa

Murray, Brian (OASG)

Subject: ED / DOJ Catchup
Location: 202-353-0881 (7172 3000#)

Start: Wednesday, March 29, 2017 9:00 AM
End: Wednesday, March 29, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)
Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

d\plain

Murray, Brian (OASG)

Subject: ED / DOJ Catchup
Location: (b)(6) (7172 3000#)
Start: Wednesday, March 29, 2017 9:00 AM
End: Wednesday, March 29, 2017 10:00 AM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Murray, Brian (OASG)
Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

d\plain

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Murray, Brian (OASG); Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

From:
Sent: Tuesday, June 12, 2018 10:21 AM
To: Murray, Brian (OASG); Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert
Subject: Canceled: ED / DOJ Catchup
Importance: High

d\plain

Murray, Brian (OASG)

Subject: ED / DOJ Catchup
Location: 202-353-0881 (7172 3000#)

Start: Wednesday, March 29, 2017 9:00 AM
End: Wednesday, March 29, 2017 10:00 AM

Recurrence: Weekly
Recurrence Pattern: Occurs on Wednesday every other week from 9:00 AM to 10:00 AM effective 3/29/2017.

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)
Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

From:

Sent: Tuesday, June 12, 2018 10:21 AM

To: Murray, Brian (OASG); Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

Murray, Brian (OASG)

Subject: ED / DOJ Catchup
Location: 202-353-0881 (7172 3000#)

Start: Wednesday, March 29, 2017 9:00 AM
End: Wednesday, March 29, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)
Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

d\plain

From:

Sent: Tuesday, June 12, 2018 10:22 AM

To: Murray, Brian (OASG); Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

Murray, Brian (OASG)

Subject: ED / DOJ Catchup
Location: 202-353-0881 (7172 3000#)

Start: Wednesday, March 29, 2017 9:00 AM
End: Wednesday, March 29, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)
Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

d\plain

From:

Sent: Tuesday, June 12, 2018 10:22 AM

To: Murray, Brian (OASG); Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

Murray, Brian (OASG)

Subject: ED / DOJ Catchup
Location: 202-353-0881 (7172 3000#)

Start: Wednesday, March 29, 2017 9:00 AM
End: Wednesday, March 29, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Murray, Brian (OASG)
Required Attendees: Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

d\plain

From:

Sent: Tuesday, June 12, 2018 10:22 AM

To: Murray, Brian (OASG); Haas, Alex (CIV); Flentje, August (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin); Eitel, Robert

d\plain

Kossack, Andrew

Subject:

(b)(6)

Start:

Wednesday, March 15, 2017 8:00 PM

End:

Wednesday, March 15, 2017 9:00 PM

Recurrence:

(none)

Meeting Status:

Meeting organizer

Organizer:

Kossack, Andrew

Eitel, Robert

Subject: (b)(5)

Location: Bob's Office

Start: Thursday, March 16, 2017 10:00 AM

End: Thursday, March 16, 2017 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Rosenfelt, Phil; Friendewey, Matthew; Ferguson, Gillum;
Smith, Kathleen; Riemer, Jeffrey (Justin); Kossack, Andrew

Optional Attendees: Petersen, Molly

(b)(5)

Eitel, Robert

Subject:

(b)(5)

Location:

Bob's Office

Start:

Thursday, March 16, 2017 10:00 AM

End:

Thursday, March 16, 2017 10:30 AM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Eitel, Robert

Required Attendees:

Rosenfelt, Phil; Frendewey, Matthew; Ferguson, Gillum;
Smith, Kathleen; Riemer, Jeffrey (Justin); Kossack, Andrew

(b)(5)

Eitel, Robert

Subject: (b)(5)

Location: Bob's Office

Start: Thursday, March 16, 2017 10:00 AM

End: Thursday, March 16, 2017 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Rosenfelt, Phil; Friendewey, Matthew; Ferguson, Gillum;
Smith, Kathleen; Riemer, Jeffrey (Justin); Kossack, Andrew

Optional Attendees: Petersen, Molly; Siegel, Brian

(b)(5)

Styles, Kathleen

Subject: Discussion on FOIA

Location: 240-20

Start: Tuesday, March 21, 2017 3:00 PM

End: Tuesday, March 21, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Styles, Kathleen

Required Attendees: Kossack, Andrew; St.Pierre, Tracey; Winters, Deborah;
Smith, Gregory; Siegelbaum, Jill; Riemer, Jeffrey (Justin);
Shaheen, Patrick; Arrington, Angela

Styles, Kathleen

Subject: Discussion on FOIA

Location: 240-20

Start: Tuesday, March 21, 2017 3:00 PM

End: Tuesday, March 21, 2017 4:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Styles, Kathleen

Required Attendees: Kossack, Andrew; St.Pierre, Tracey; Winters, Deborah;
Smith, Gregory; Siegelbaum, Jill; Riemer, Jeffrey (Justin);
Shaheen, Patrick; Arrington, Angela; WDCFB6-2W240-20
(Managed)

Styles, Kathleen

Subject: Discussion on FOIA

Location: 240-20

Start: Tuesday, March 21, 2017 3:00 PM

End: Tuesday, March 21, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Styles, Kathleen

Required Attendees: Kossack, Andrew; St.Pierre, Tracey; Winters, Deborah;
Smith, Gregory; Siegelbaum, Jill; Riemer, Jeffrey (Justin);
Shaheen, Patrick; Arrington, Angela

Kossack, Andrew

Subject: FOIA awards

Start: Thursday, March 16, 2017 2:30 PM

End: Thursday, March 16, 2017 3:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: FINANCIAL DISCLOSURE DUE 4/8

Start: Monday, April 03, 2017 9:00 AM
End: Monday, April 03, 2017 9:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: leave - flight

Start: Friday, March 17, 2017 2:00 PM

End: Friday, March 17, 2017 5:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Subject: foia

Start: Friday, March 17, 2017 10:00 AM

End: Friday, March 17, 2017 10:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Rosenfelt, Phil

Subject: Canceled: (b)(5)

Location: GC Office - 6E313

Start: Friday, March 17, 2017 5:30 PM

End: Friday, March 17, 2017 6:00 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Riemer, Jeffrey (Justin); Manning, James; Conaty, Joe; Mahaffie, Lynn; Kossack, Andrew

Importance: High

Rosenfelt, Phil

Subject: (b)(5)

Location: GC Office - 6E313

Start: Friday, March 17, 2017 5:30 PM

End: Friday, March 17, 2017 6:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Riemer, Jeffrey (Justin); Manning, James; Conaty, Joe; Mahaffie, Lynn; Kossack, Andrew

Rosenfelt, Phil

Subject: (b)(5)

Location: GC Office --- 6E313

Start: Friday, March 17, 2017 3:00 PM

End: Friday, March 17, 2017 3:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James; Mahaffie, Lynn; Kossack, Andrew

Rosenfelt, Phil

Subject: (b)(5)
Location: GC's Office 6E335 or call in (b)(6) The participant code is: (b)(6)
Start: Friday, March 17, 2017 3:00 PM
End: Friday, March 17, 2017 4:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Tentative
Organizer: Rosenfelt, Phil
Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James; Mahaffie, Lynn; Kossack, Andrew

Purpose: To discuss a framework for moving forward.

Rosenfelt, Phil

Subject: (b)(5)

Location: GC Office --- 6E313

Start: Friday, March 17, 2017 3:00 PM

End: Friday, March 17, 2017 4:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James; Mahaffie, Lynn; Kossack, Andrew

This may not take the entire timeframe allotted. Thanks

Eitel, Robert

Subject: Lunch

Start: Friday, March 17, 2017 11:45 AM
End: Friday, March 17, 2017 12:45 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick

Let's meet at the elevator around 11:45.

Eitel, Robert

Subject: Lunch

Start: Friday, March 17, 2017 11:45 AM
End: Friday, March 17, 2017 12:45 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick

Let's meet at the elevator around 11:45.

Kossack, Andrew

Subject: Barbara Burkhardt

Start: Tuesday, March 21, 2017 12:00 PM

End: Tuesday, March 21, 2017 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Rosenfelt, Phil

Subject:

(b)(5)

Location:

(b)(6)

for the call. The participant code is: (b)(6) or gather in 6E337

Start:

Monday, March 20, 2017 3:30 PM

End:

Monday, March 20, 2017 4:00 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Rosenfelt, Phil

Required Attendees:

Mangold, Donna; Urwitz, Jay; Eitel, Robert

Optional Attendees:

Kossack, Andrew; Riemer, Jeffrey (Justin)

-----Original Appointment-----

From: Rosenfelt, Phil

Sent: Friday, March 17, 2017 10:48 AM

To: Rosenfelt, Phil; Mangold, Donna; Urwitz, Jay; Eitel, Robert

Subject: (b)(5)

When: Monday, March 20, 2017 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: (b)(6) or gather in 6E337

Rosenfelt, Phil

Subject: (b)(5)

Location: (b)(6) for the call. The participant code is (b)(6)
or gather in 6E337

Start: Monday, March 20, 2017 3:30 PM
End: Monday, March 20, 2017 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil
Required Attendees: Mangold, Donna; Urwitz, Jay; Eitel, Robert
Optional Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)

-----Original Appointment-----

From: Rosenfelt, Phil
Sent: Friday, March 17, 2017 10:48 AM
To: Rosenfelt, Phil; Mangold, Donna; Urwitz, Jay; Eitel, Robert
Subject: (b)(5)
When: Monday, March 20, 2017 3:30 PM-4:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: (b)(6) or gather in 6E337

Kossack, Andrew

Subject: (b)(6)

Location:

Start: Wednesday, April 05, 2017 11:30 AM

End: Wednesday, April 05, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject:

(b)(6)

Start:

Thursday, March 30, 2017 11:30 AM

End:

Thursday, March 30, 2017 1:00 PM

Recurrence:

(none)

Meeting Status:

No response required

Organizer:

Kossack, Andrew

Kossack, Andrew

Subject:

Location:

(b)(6)

Start:

Thursday, March 30, 2017 11:30 AM

End:

Thursday, March 30, 2017 1:00 PM

Recurrence:

(none)

Meeting Status:

No response required

Organizer:

Kossack, Andrew

Kossack, Andrew

Subject:

(b)(5)

Start:

Wednesday, March 22, 2017 2:00 PM

End:

Wednesday, March 22, 2017 5:00 PM

Recurrence:

(none)

Meeting Status:

No response required

Organizer:

Kossack, Andrew

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's Office 6E335 or call in (b)(6) the participant code is: (b)(6)

Start: Wednesday, March 22, 2017 2:00 PM

End: Wednesday, March 22, 2017 5:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Rosenfelt, Phil

Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James; Mahaffie, Lynn; Kossack, Andrew

Rosenfelt, Phil

Subject:

(b)(5)

Location:

GC's Office 6E335 or call in (b)(6) The participant
code is (b)(6)

Start:

Wednesday, March 22, 2017 3:30 PM

End:

Wednesday, March 22, 2017 5:00 PM

Recurrence:

(none)

Meeting Status:

Accepted

Organizer:

Rosenfelt, Phil

Required Attendees:

Rierner, Jeffrey (Justin); Conaty, Joe; Manning, James;
Mahaffie, Lynn; Kossack, Andrew

(b)(5)

Phil

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's Office 6E335 or call in (b)(6) The participant code is (b)(6)

Start: Wednesday, March 22, 2017 3:30 PM

End: Wednesday, March 22, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rosenfelt, Phil

Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James; Mahaffie, Lynn; Kossack, Andrew

Optional Attendees: Shaheen, Patrick

(b)(5)

Phil

Rosenfelt, Phil

Subject: (b)(5)
Location: GC's Office 6E335 or call in (b)(6) The participant
code is: (b)(6)
Start: Wednesday, March 22, 2017 3:30 PM
End: Wednesday, March 22, 2017 5:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Rosenfelt, Phil
Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James;
Mahaffie, Lynn; Kossack, Andrew

(b)(5)

Phil

Rosenfelt, Phil

Subject: (b)(5)
Location: GC's Office 6E335 or call in (b)(6) The participant
code is: (b)(6)
Start: Wednesday, March 22, 2017 2:00 PM
End: Wednesday, March 22, 2017 5:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Rosenfelt, Phil
Required Attendees: Riemer, Jeffrey (Justin); Conaty, Joe; Manning, James;
Mahaffie, Lynn; Kossack, Andrew

Rierner, Jeffrey (Justin)

Subject:

(b)(5)

Location:

TBD

Start:

Wednesday, March 22, 2017 3:00 PM

End:

Wednesday, March 22, 2017 4:00 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Rierner, Jeffrey (Justin)

Required Attendees:

Manning, James; Kossack, Andrew

Call in will be distributed tomorrow. Not sure how Phil will deal with this conflicting with

(b)(5)

(b)(5)

Riemer, Jeffrey (Justin)

Subject: (b)(5)
Location: TBD

Start: Wednesday, March 22, 2017 3:00 PM
End: Wednesday, March 22, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Riemer, Jeffrey (Justin)
Required Attendees: Manning, James; Kossack, Andrew

Importance: High

Call in will be distributed tomorrow. Not sure how Phil will deal with this conflicting with the (b)(5)
(b)(5)

Holden, Ronald

Subject: Advancing Carter Rock Elementary School
Location: 7401 Persimmon Tree Ln, Bethesda, MD 20817

Start: Wednesday, March 22, 2017 7:30 AM
End: Wednesday, March 22, 2017 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Holden, Ronald
Required Attendees: Kossack, Andrew; Rigas, Laura

Principal Lee (b)(6)

2nd grade class – Ms. Katie Sims

Holden, Ronald

Subject: Advancing Carter Rock Elementary School
Location: 7401 Persimmon Tree Ln, Bethesda, MD 20817

Start: Wednesday, March 22, 2017 7:30 AM
End: Wednesday, March 22, 2017 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Holden, Ronald
Required Attendees: Rigas, Laura; Kossack, Andrew

Principal Lee (b)(6)

2nd grade class – Ms. Katie Sims

Holden, Ronald

Subject: Advancing Carter Rock Elementary School
Location: 7401 Persimmon Tree Ln, Bethesda, MD 20817

Start: Wednesday, March 22, 2017 7:30 AM
End: Wednesday, March 22, 2017 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Holden, Ronald
Required Attendees: Rigas, Laura; Kossack, Andrew

Principal Lee (b)(6)

2nd grade class – Ms. Katie Sims

Holden, Ronald

Subject: Advancing Carter Rock Elementary School
Location: 7401 Persimmon Tree Ln, Bethesda, MD 20817

Start: Wednesday, March 22, 2017 7:30 AM
End: Wednesday, March 22, 2017 8:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Holden, Ronald
Required Attendees: Rigas, Laura; Kossack, Andrew

Principal Lee (b)(6)

2nd grade class – Ms. Katie Sims

Holden, Ronald

Subject: Advancing Carter Rock Elementary School
Location: 7401 Persimmon Tree Ln, Bethesda, MD 20817

Start: Wednesday, March 22, 2017 7:30 AM
End: Wednesday, March 22, 2017 8:00 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Holden, Ronald
Required Attendees: Kossack, Andrew; Rigas, Laura

Principal Lee (b)(6)
2nd grade class – Ms. Katie Sims

DeVos, Betsy

Subject: School Visit to Carderock Springs Elementary School

Location: 7401 Persimmon Tree Lane Bethesda, MD 20817

Start: Thursday, March 23, 2017 10:00 AM

End: Thursday, March 23, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: DeVos, Betsy

Required Attendees: (b)(7)(F) EDCalendar; Rigas, Laura; Holden, Ronald; Kossack, Andrew

10:00 AM Visit Carderock Springs Elementary School

POC: Principal Jae Lee

Program:

10:00 AM Secretary DeVos & Governor arrive and are greeted at the side door by Mr. Jae Lee (Principal)

10:03 AM Group enter school, brief tour leading to the front office

10:10 AM Principal Jae Lee introduces Secretary DeVos & Governor to around 5 school leaders (Principal will send list)

10:15 AM **TBD??** Secretary DeVos & Governor will address the student body via the PA system. Students from two 2nd grade classrooms will start to file into the library ("media room")

10:17 AM Secretary and Governor greet students as they enter the library

10:22 AM Principal welcomes everyone and introduces the Secretary and Governor

10:25 AM Secretary and Governor offer brief opening remarks

10:27 AM Secretary DeVos begins reading "Oh The Places You'll Go" by Dr. Seuss / half way through Governor reads to finish

10:42 AM Secretary & Governor sign book, mingle with students

10:50 AM Secretary & Governor depart

Subject: HOLD for Maryland School Visits

Location: (b)(5)

Start: Thursday, March 23, 2017 9:30 AM

End: Thursday, March 23, 2017 12:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: DeVos, Betsy

Required Attendees: Rigas, Laura; Holden, Ronald; Kossack, Andrew; (b)(7)(F)

(b)(7)(F) EDCalendar

Timing tbc for expanded program

10:00 AM Visit Carderock Springs Elementary School

10:30 AM POC: Principal Jae Lee

Program:

10:00 AM Secretary DeVos & Governor arrive and are greeted outside by Mr. Jae Lee (Principal)
10:03 AM Group enter school, brief tour leading to 1st or 2nd grade class
10:10 AM Principal Jae Lee introduces Secretary DeVos & Governor to students, mingle with students
10:15 AM Secretary DeVos begins reading "Oh The Places You'll Go" by Dr. Seuss / half way through Governor reads to finish
10:25 AM Secretary & Governor sign book, mingle with students
10:30 AM Secretary & Governor depart

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's office and call in number to be set on Wednesday

Start: Wednesday, March 22, 2017 3:00 PM

End: Wednesday, March 22, 2017 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rosenfelt, Phil

Required Attendees: Buckingham, Stephen (CIV); Urwitz, Jay; Lieber, Sheila (CIV);
Marcus, Lisa (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin);
Mangold, Donna

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's office and call in number to be set on Wednesday

Start: Wednesday, March 22, 2017 3:00 PM

End: Wednesday, March 22, 2017 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rosenfelt, Phil

Required Attendees: Buckingham, Stephen (CIV); Urwitz, Jay; Lieber, Sheila (CIV);
Marcus, Lisa (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin);
Mangold, Donna

Rosenfelt, Phil

Subject: (b)(5)

Location: GC's office and call in number to be set on Wednesday

Start: Wednesday, March 22, 2017 3:00 PM

End: Wednesday, March 22, 2017 3:30 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Rosenfelt, Phil

Required Attendees: Buckingham, Stephen (CIV); Urwitz, Jay; Lieber, Sheila (CIV);
Marcus, Lisa (CIV); Kossack, Andrew; Riemer, Jeffrey (Justin);
Mangold, Donna

Optional Attendees: Manning, James

Subject: HOLD: SEA Webinar on Consolidated State Plan Requirements
Location: wdcfb6-3c100
Start: Wednesday, March 22, 2017 2:00 PM
End: Wednesday, March 22, 2017 3:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Siry, Melissa
Required Attendees: OESE OSS; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Barlow, Christine; Hammer, Victoria; Pasternak, Sharone; Esquith, David; Lyles, Sylvia; Ramirez, Lisa; Jung, Britt; Miller, Meredith; Brickman, Michael; Kossack, Andrew; Jones, Amy; Oberlies, Michael
Optional Attendees: Schmidt, Ashlee; Scott, Tracey; Forrester, Tiffany; Nunez, Mario; Spitz, Deborah; Calderon, Brenda; Avery, Tawanda; Rooney, Patrick; McKinney, Jessica; Behrend, Daniel; Shackel, Erin; Putney, LaTisha; Wright, Cynthia; Miceli, Roberta; Richardson, Andre; Harwarth, Irene; Fenton, Christopher; Bentley-Memon, Millicent; Myers, Shauna; Oberst, Megan; Peasley, Donald; Juchniewicz, Adam; Briggs, Ashley; Tate, Christopher; Scott, Jameel; Smith, Danielle; Fisher, Collette; Clark, Jane; Belachew, Metasebia; Cox, Katherine; Brice, Porscheoy; Thurmond, Bryan; Roney, Collette; Horner-Smith, Mildred; Rashid, Tahira; Hembrey, Tanesha; Kincheloe, Monika; Butler, James; Wells, Michael; Wallin, Terra; Sadeghi, Lisa; Manitaras, Carol; Akinsipe, Jasmine; Carr, Patrick; Coley, Jerine; Muhammad, Faatimah; Choroser, Stephanie; Budman, Molly; Joseph, Denise; Johnson, Patricia; Pugh, Catherine; Zarish-Becknell, Kim

Hi all,

The webinar this afternoon will focus on a high-level summary of the peer review process. We will not cover the Peer Review Criteria since it is not yet complete. Those interested can attend in 3C100. Others

can access the webinar using the link below; we should have ample space for participants to access individually.

- Webinar: Consolidated State plan peer review process
Wednesday, March 22, 2017, 2:00-3:00 PM ET
Access the webinar [here](#).

Thanks,
Melissa

Siry, Melissa

Subject: HOLD: SEA Webinar on Consolidated State Plan Requirements

Location: wdcfb6-3c100

Start: Wednesday, March 22, 2017 2:00 PM

End: Wednesday, March 22, 2017 3:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa

Required Attendees: OESE OSS; Myers, Earl; Stern, Jacob; Bogart, Joanne; Martinez, Sarah; Barlow, Christine; Hammer, Victoria; Pasternak, Sharone; Esquith, David; Lyles, Sylvia; Ramirez, Lisa; Jung, Britt; Miller, Meredith; Brickman, Michael; Kossack, Andrew; Jones, Amy; Oberlies, Michael

Optional Attendees: Schmidt, Ashlee; Scott, Tracey; Forrester, Tiffany; Nunez, Mario; Spitz, Deborah; Calderon, Brenda; Avery, Tawanda; Rooney, Patrick; McKinney, Jessica; Behrend, Daniel; Shackel, Erin; Putney, LaTisha; Wright, Cynthia; Miceli, Roberta; Richardson, Andre; Harwarth, Irene; Fenton, Christopher; Bentley-Memon, Millicent; Myers, Shauna; Oberst, Megan; Peasley, Donald; Juchniewicz, Adam; Briggs, Ashley; Tate, Christopher; Scott, Jameel; Smith, Danielle; Fisher, Collette; Clark, Jane; Belachew, Metasebia; Cox, Katherine; Brice, Porscheoy; Thurmond, Bryan; Roney, Collette; Horner-Smith, Mildred; Rashid, Tahira; Hembrey, Tanesha; Kincheloe, Monika; Butler, James; Wells, Michael; Wallin, Terra; Sadeghi, Lisa; Manitaras, Carol; Akinsipe, Jasmine; Carr, Patrick; Coley, Jerine; Muhammad, Faatimah; Choroser, Stephanie; Budman, Molly; Joseph, Denise; Johnson, Patricia; Pugh, Catherine; Zarish-Becknell, Kim

Hi all,

The webinar this afternoon will focus on a high-level summary of the peer review process. We will not cover the Peer Review Criteria since it is not yet complete. Those interested can attend in 3C100. Others can access the webinar using the link below; we should have ample space for participants to access individually.

- Webinar: Consolidated State plan peer review process
Wednesday, March 22, 2017, 2:00-3:00 PM ET
Access the webinar [here](#).

Thanks,
Melissa

AMERICAN
OVERSIGHT

ED-17-0091 and 17-0092-K-000397

Kossack, Andrew

Subject: (b)(6)

Start: Wednesday, March 22, 2017 7:00 PM

End: Wednesday, March 22, 2017 8:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: comms office

Start: Wednesday, March 22, 2017 5:00 PM
End: Wednesday, March 22, 2017 5:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Eitel, Robert

Subject:

(b)(5)

Location:

Bob's Office

Start:

Thursday, March 23, 2017 4:00 PM

End:

Thursday, March 23, 2017 4:30 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Eitel, Robert

Required Attendees:

Kossack, Andrew; Riemer, Jeffrey (Justin); Ham, Holly

(b)(5)

Eitel, Robert

Subject:

(b)(5)

Location:

Bob's Office

Start:

Thursday, March 23, 2017 4:00 PM

End:

Thursday, March 23, 2017 4:30 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Eitel, Robert

Required Attendees:

Kossack, Andrew; Riemer, Jeffrey (Justin); Ham, Holly

(b)(5)

Eitel, Robert

Subject: (b)(5)
Location: Bob's Office

Start: Thursday, March 23, 2017 4:00 PM
End: Thursday, March 23, 2017 4:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Ham, Holly
Optional Attendees: Shaheen, Patrick

(b)(5)

Eitel, Robert

Subject: (b)(5)

Location: Bob's Office

Start: Thursday, March 23, 2017 4:00 PM

End: Thursday, March 23, 2017 4:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Ham, Holly; Shaheen, Patrick

Attachments: RE: Weekly Reports for the Reporting Period of March 10th to March 16th.msg

(b)(5)

Page 405 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 406 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

From: Smith, Gregory
Sent: Wednesday, March 22, 2017 8:12 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick; Arrington, Angela
Subject: RE: Weekly Reports for the Reporting Period of March 10th to March 16th

Good morning, Bob,

In response to your questions, the Gainful Employment Report ("GE Report") is an ad hoc report FSC generates that does reference the GE regulations.

Going forward, we will limit the GE Report distribution to only persons who have a need to review the report.

Regards,

Greg

From: Eitel, Robert
Sent: Tuesday, March 21, 2017 5:48 PM
To: Smith, Gregory; Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick; Arrington, Angela
Subject: RE: Weekly Reports for the Reporting Period of March 10th to March 16th

Gregory:

Before I open the relevant attachments, what does the Gainful Employment Report reference? Does that reference the GE regulations in some way? I am recused from any review or modification of the GE regulations and guidance. Is this some other kind of report?

Thanks,
Bob

From: Smith, Gregory
Sent: Friday, March 17, 2017 11:43 PM
To: Riemer, Jeffrey (Justin); Kossack, Andrew; Eitel, Robert; Shaheen, Patrick; Jones, Kim (Contractor); Cuffey, Linda; Abbott, George; Arrington, Angela; Caliguiran, Arthur; Darby, Linda; Kim, Eun (OGC); Mould, Jim; Sasser, Tracey; Styles, Kathleen; Swafford, Christie; Johnston, Michael; Wehausen, Robert; Ruiz, Naida (Contractor); Baker, Juanita (Contractor); Cook, Elise; Slupe, Kevin; Siegelbaum, Jill
Subject: Weekly Reports for the Reporting Period of March 10th to March 16th

The Excel and PDF versions of the Weekly Report, Coordination List, and the Gainful Employment Report are attached.

The requests highlighted in yellow within the Weekly Report should be examined by OGC and OCO to determine if additional reviews are necessary.

If additional reviews are necessary for any requests, please follow up with me and Bobby Wehausen about such as soon as possible.

Many thanks!

Gregory A. Smith
Director, FOIA Service Center
Office of the Chief Privacy Officer
U.S. Department of Education
400 Maryland Avenue, SW, Room 2E305
Washington, DC 20202
Office: (202) 453-6362
Email: Gregory.smith@ed.gov

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UNITED STATES DEPARTMENT OF EDUCATION

OFFICE OF THE GENERAL COUNSEL

November 2, 2018

Beth France, Esquire
American Oversight
1420 K Street, NW, Suite 800
Washington, D.C. 20005

Re: *American Oversight v. U.S. Department of Education – Kossack Part I (531 pages)*
Civil Action No.: 1:17-cv-1247-TSC
FOIA Requests No.: 17-01479-F & 17-01480-F

Dear Ms. ^{Beth}France:

Enclosed please find a CD containing the Kossack calendar Part I (531 pages) as agreed in the memo format in the above-captioned case. Please do not hesitate to call if you have any further questions. I can be reached at (202) 401-6607 or at Karen.Mayo-Tall@ed.gov.

Best,

A handwritten signature in blue ink, reading "Karen L. Mayo-Tall".

Karen L. Mayo-Tall, Esquire
Agency Counsel

cc: AUSA Wyneva Johnson (2 CDs)

Kossack, Andrew

Subject: circle back with paul

Start: Friday, February 10, 2017 9:00 AM
End: Friday, February 10, 2017 9:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: WHC office

Start: Wednesday, February 08, 2017 3:00 PM

End: Wednesday, February 08, 2017 3:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: Arrive at PCP; prep for visit

Start: Wednesday, February 08, 2017 7:30 AM
End: Wednesday, February 08, 2017 9:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: PCP visit

Start: Wednesday, February 08, 2017 9:00 AM
End: Wednesday, February 08, 2017 10:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: travel

Start: Wednesday, February 08, 2017 2:30 PM
End: Wednesday, February 08, 2017 3:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: HOLD

Start: Wednesday, February 08, 2017 3:30 PM

End: Wednesday, February 08, 2017 4:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: (b)(6)

Location: Le Pain Quotidian

Start: Monday, February 13, 2017 12:00 PM

End: Monday, February 13, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: all staff meeting

Start: Wednesday, February 08, 2017 2:00 PM
End: Wednesday, February 08, 2017 2:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Attachments: All-Staff Meeting with Secretary DeVos on Wednesday 2/8 at 2pm ET.msg

ED Internal Communications

From: ED Internal Communications
Sent: Tuesday, February 07, 2017 5:11 PM
To: All Exchange Users
Subject: All-Staff Meeting with Secretary DeVos on Wednesday 2/8 at 2pm ET

Employees are invited to the first All-Staff Meeting with Secretary of Education Betsy DeVos

Wednesday, Feb. 8, 2:00 PM -2:30 PM ET

Barnard Auditorium, LBJ Building and on **Mediasite*** and **EDstream*** with live captioning**

AGENDA

- Welcoming Remarks, Acting General Counsel **Phil Rosenfelt**
- Remarks from the Secretary of Education **Betsy DeVos**
- Informal Meet and Greet

MEDIASITE & EDSTREAM

MEDIASITE INSTRUCTIONS:

For employees working inside ED buildings, use Internet Explorer to access **Mediasite at this link**.

EDSTREAM INSTRUCTIONS:

For teleworkers, this event will also air on **EDstream at this link**. You cannot access EDstream while logged into gotowork.ed.gov or Aventaill/Citrix). (You may be able to see the event, but you will not be able to hear it.) You must open a browser outside of Aventaill/Citrix, preferably in Internet Explorer, and then go to the link above.

If you have problems with Mediasite or EDstream, please call the Help Desk at 202 708 4357.

ED Internal Communications

Subject: All-Staff Meeting and Meet & Greet with Sec. Betsy DeVos
Location: Barnard Auditorium, LBJ, and Online

Start: Wednesday, February 08, 2017 2:00 PM
End: Wednesday, February 08, 2017 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: ED Internal Communications
Required Attendees: DoED - All ED Employees

Employees are invited to the first All-Staff Meeting with Secretary of Education Betsy DeVos

Wednesday, Feb. 8, 2:00 PM -2:30 PM ET

Barnard Auditorium, LBJ Building and on [Mediasite*](#) and [EDstream*](#) with live captioning. Sign-language interpreting will be provided.

AGENDA

Welcoming Remarks, Acting General Counsel **Phil Rosenfelt**
Remarks from Secretary of Education **Betsy DeVos**
Informal Meet and Greet

***MEDIASITE & EDSTREAM**

Employees may watch this event live or later via the archives at the same links.

MEDIASITE INSTRUCTIONS:

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EDSTREAM INSTRUCTIONS:

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Mahaffie, Lynn

Subject: FW: Charlotte School of Law
Location: Undersecretary's office or call in

Start: Wednesday, February 08, 2017 4:00 PM
End: Wednesday, February 08, 2017 5:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Mahaffie, Lynn
Required Attendees: Manning, James; Rosenfelt, Phil; McFadden, Elizabeth; Conaty, Joe; Urwitz, Jay; Zibel, Daniel; Arnold, Nathan; Runcie, James; Bennett, Ron; Minor, Robin
Optional Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)

Attachments: (b)(5) CSL background
020717 final.docx

Andrew/Justin,

There is a meeting in the Under Secretary's Office at 4:00pm today Re: Charlotte School of Law and the (b)(5) I would like you both to attend. I understand you, Andrew, have other responsibilities today and they should be your first priority.

Below are the documents OGC has provided in advance of the meeting, for your review.

Jim

-----Original Appointment-----

From: Mahaffie, Lynn

Sent: Tuesday, February 07, 2017 5:23 PM

To: Mahaffie, Lynn; Manning, James; Rosenfelt, Phil; McFadden, Elizabeth; Conaty, Joe; Urwitz, Jay; Zibel, Daniel; Arnold, Nathan; Runcie, James; Bennett, Ron; Minor, Robin

Subject: Charlotte School of Law

When: Wednesday, February 08, 2017 4:00 PM-5:00 PM (UTC-05:00) Eastern Time (US & Canada).

Where: Undersecretary's office or call in

Call in number: (b)(6)

Participant code: (b)(6)

Background

(b)(5)



(b)(5)

(b)(5)

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CONFIDENTIAL/DELIBERATIVE/CONTAINS NON-PUBLIC INFORMATION

TO: Jason Botel, Jim Manning
FROM: OUS, OPE, FSA, OGC
DATE: February 7, 2017
SUBJECT: (b)(5)

ISSUE

(b)(5)

(b)(5)

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Mahaffie, Lynn

Subject: FW: Charlotte School of Law
Location: Undersecretary's office or call in

Start: Wednesday, February 08, 2017 4:00 PM
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Show Time As: Tentative

Recurrence: (none)

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Attachments: (b)(5) CSL
background 020717 final.docx

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Call in number: (b)(6)
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Background

(b)(5)



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CONFIDENTIAL/DELIBERATIVE/CONTAINS NON-PUBLIC INFORMATION

TO: Jason Botel, Jim Manning
FROM: OUS, OPE, FSA, OGC
DATE: February 7, 2017
SUBJECT: (b)(5)

ISSUE

(b)(5)

Carter, Denise

Subject: Ethics Briefing - The Hatch Act
Location: Secretary's Conference Room (OS Managed)

Start: Tuesday, February 14, 2017 1:00 PM
End: Tuesday, February 14, 2017 2:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Carter, Denise
Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC);
Barren, Morris
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies,
Michael; Cox-Roush, Deborah; Chamberlain, Michael;
Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy;
Buchesky, Stanley; Ham, Holly; Rigas, Laura; Frendewey,
Matthew; Brickman, Michael; Young, Patrick; Toner, Jana;
Lee, Ebony; Bailey, Nathan; Ward, Jerry; Holden, Ronald

Carter, Denise

Subject: Ethics Briefing - The Hatch Act
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Recurrence: (none)

Meeting Status: Not yet responded

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Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC); Barren, Morris
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies, Michael; Cox-Roush, Deborah; Chamberlain, Michael; Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy; Buchesky, Stanley; Ham, Holly; Rigas, Laura; Friendewey, Matthew; Brickman, Michael; Young, Patrick; Toner, Jana; Lee, Ebony

Carter, Denise

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Recurrence: (none)

Meeting Status: Not yet responded

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Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies, Michael; Cox-Roush, Deborah; Chamberlain, Michael; Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy; Buchesky, Stanley; Ham, Holly; Rigas, Laura; Friendewey, Matthew; Brickman, Michael; Young, Patrick; Toner, Jana; Lee, Ebony; Bailey, Nathan; Ward, Jerry

Carter, Denise

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Carter, Denise

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Organizer: Carter, Denise
Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC)
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies, Michael; Cox-Roush, Deborah; Chamberlain, Michael; Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy; Buchesky, Stanley; Ham, Holly; Rigas, Laura; Frendewey, Matthew

Carter, Denise

Subject: Ethics Briefing - The Hatch Act
Location: Secretary's Conference Room (OS Managed)

Start: Tuesday, February 14, 2017 1:00 PM
End: Tuesday, February 14, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Carter, Denise
Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC);
Barren, Morris
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies,
Michael; Cox-Roush, Deborah; Chamberlain, Michael;
Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy;
Buchesky, Stanley; Ham, Holly; Rigas, Laura; Friendewey,
Matthew

Carter, Denise

Subject: Ethics Briefing - The Hatch Act
Location: Secretary's Conference Room (OS Managed)

Start: Tuesday, February 14, 2017 1:00 PM
End: Tuesday, February 14, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Carter, Denise
Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC);
Barren, Morris
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies,
Michael; Cox-Roush, Deborah; Chamberlain, Michael;
Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy;
Buchesky, Stanley; Ham, Holly; Rigas, Laura; Friendewey,
Matthew; Brickman, Michael

Carter, Denise

Subject: Ethics Briefing - The Hatch Act
Location: Secretary's Conference Room (OS Managed)

Start: Tuesday, February 14, 2017 1:00 PM
End: Tuesday, February 14, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Carter, Denise
Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC)
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies, Michael; Cox-Roush, Deborah; Chamberlain, Michael; Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy; Buchesky, Stanley; Ham, Holly; Rigas, Laura

Carter, Denise

Subject: Ethics Briefing - The Hatch Act
Location: Secretary's Conference Room (OS Managed)

Start: Tuesday, February 14, 2017 1:00 PM
End: Tuesday, February 14, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Carter, Denise
Required Attendees: Political Appointees_ED 45; Shields, Michael L. (OGC);
Barren, Morris
Optional Attendees: Goodridge, Marcella; McFadden, Elizabeth; Oberlies,
Michael; Cox-Roush, Deborah; Chamberlain, Michael;
Ventimiglia, Eric; Eck, Kevin; Reynolds, Cody; Jones, Amy;
Buchesky, Stanley; Ham, Holly; Rigas, Laura; Friendewey,
Matthew; Brickman, Michael; Young, Patrick

Horning, Elizabeth A. EOP/WHO

Subject: WHCO/DOE Meeting
Location: EEOB 111

Start: Thursday, February 09, 2017 2:00 PM
End: Thursday, February 09, 2017 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Horning, Elizabeth A. EOP/WHO
Required Attendees: Morrell, David M. EOP/WHO; Kossack, Andrew

Kossack, Andrew

Subject: Kent Talbert

Start: Thursday, February 09, 2017 10:30 AM
End: Thursday, February 09, 2017 11:30 AM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Subject:

(b)(6)

Start:

Friday, February 10, 2017 9:30 AM

End:

Friday, February 10, 2017 10:00 AM

Recurrence:

(none)

Meeting Status:

No response required

Organizer:

Kossack, Andrew

Kossack, Andrew

Subject: HOLD: call with DOJ?

Start: Friday, February 10, 2017 4:00 PM
End: Friday, February 10, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Manning, James

Hi Jim –

Could you please hold this spot on your calendar for a call with Tom? I'll fill you in...

Thanks,
Andrew

Panuccio, Jesse (OASG)

Subject:

(b)(5)

Location:

5706 or ((b)(6) ((b)(6) #))

Start:

Friday, February 10, 2017 4:45 PM

End:

Friday, February 10, 2017 5:15 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Panuccio, Jesse (OASG)

Required Attendees:

Tucker, Rachael (OAG); Wheeler, Tom (CRT); Whitaker, Henry (OASG);
Bylund, Jeremy (OASG); McHenry, James (OASG); Carr, Peter (OPA);
Parker, Rachel (OASG); Manning, James; Kossack, Andrew

d\plainThose in the building can assemble in the OASG Conf. Room (5706). There will also be a dial in available: ((b)(6) ((b)(6),(b) #)).

d\plain

d\plainThanks!

Panuccio, Jesse (OASG)

Subject:

(b)(5)

Location:

5706 or ((b)(6) (b)(6) #))

Start:

Friday, February 10, 2017 4:30 PM

End:

Friday, February 10, 2017 5:00 PM

Show Time As:

Tentative

Recurrence:

(none)

Meeting Status:

Not yet responded

Organizer:

Panuccio, Jesse (OASG)

Required Attendees:

Manning, James; Kossack, Andrew

d\plainThose in the building can assemble in the OASG Conf. Room (5706). There will also be a dial in available: (b)(6) (b)(6) #).

d\plain

d\plainThanks!

Kossack, Andrew

Subject: Paul Perkins
Location: PAUL

Start: Thursday, February 16, 2017 12:00 PM
End: Thursday, February 16, 2017 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Eitel, Robert

Subject: Priorities
Location: Jim's Office

Start: Tuesday, February 14, 2017 9:30 AM
End: Tuesday, February 14, 2017 10:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Manning, James; Kossack, Andrew; Riemer, Jeffrey (Justin)

Jim:
Can you meet with us tomorrow on work going forward?
Thanks,
Bob

Kossack, Andrew

Subject: kent

Start: Monday, February 13, 2017 6:30 PM
End: Monday, February 13, 2017 7:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: kent

Start: Monday, February 13, 2017 6:00 PM
End: Monday, February 13, 2017 6:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: kent

Start: Tuesday, February 14, 2017 11:00 AM
End: Tuesday, February 14, 2017 11:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Subject: HOLD for breakfast with Dave Matusoff

Start: Thursday, March 02, 2017 8:00 AM

End: Thursday, March 02, 2017 9:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: HOLD

Start: Wednesday, February 15, 2017 5:00 PM

End: Wednesday, February 15, 2017 6:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

DeVos, Betsy

Subject: (b)(5) Briefing
Location: Office of the Secretary

Start: Wednesday, February 15, 2017 5:00 PM
End: Wednesday, February 15, 2017 6:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: DeVos, Betsy
Required Attendees: Venable, Joshua; Ferguson, Gillum; Lee, Ebony; Botel, Jason; Manning, James; Eitel, Robert; Kossack, Andrew; Riemer, Jeffrey (Justin); Delahunty, Sarah; Frendewey, Matthew; Ventimiglia, Eric

Attendees:
Josh Venable, Jason Botel, Jim Manning, Gillum Ferguson, Matt Frendewey, Ebony Lee, Bob Eitel, Andrew Kossack, Justin Riemer

Kossack, Andrew

Subject: brandon clifton

Start: Thursday, February 16, 2017 8:00 AM
End: Thursday, February 16, 2017 9:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: neil

Start: Wednesday, February 15, 2017 11:15 AM
End: Wednesday, February 15, 2017 11:45 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Riemer, Jeffrey (Justin)

Subject: Discuss Other Pending Litigation
Location: Jim's Office

Start: Friday, February 17, 2017 2:00 PM
End: Friday, February 17, 2017 3:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Riemer, Jeffrey (Justin)
Required Attendees: Manning, James; Eitel, Robert; Kossack, Andrew

Andrew and I would like to brief you all on additional cases we haven't yet discussed. Will try to get everyone summaries of the cases in advance of the meeting. There are dozens of cases out there so we will highlight the more significant ones.

Kossack, Andrew

Subject: timesheet fix

Start: Thursday, February 16, 2017 2:00 PM
End: Thursday, February 16, 2017 2:30 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Subject: FW: Breakfast Discussion with Andrew Kossack, DOE
Location: TBD

Start: Thursday, March 02, 2017 8:00 AM
End: Thursday, March 02, 2017 9:30 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Tamara H Izzo
Required Attendees: Kossack, Andrew

d\plain

d\plain

d\plain----- Original Appointment-----

From: Tamara H Izzo

Sent: Thursday, February 16, 2017 11:58 AM

To: Tamara H Izzo; Wilson,Matthew J; Dave B Matusoff; Kasia Lundy

Subject: Breakfast Discussion with Andrew Kossack, DOE

When: Thursday, March 02, 2017 8:00 AM-9:30 AM (UTC-05:00) Eastern Time (US & Canada).

Where: TBD

d\plain

d\plain

d\plain

d\plain

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Ernst & Young LLP

Tamara H Izzo

Subject: FW: Breakfast Discussion with Andrew Kossack, DOE
Location: TBD

Start: Thursday, March 02, 2017 8:00 AM
End: Thursday, March 02, 2017 9:30 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Tamara H Izzo
Required Attendees: Kossack, Andrew

d\plain\f0Andrew- Feel free to adjust this as needed and just pick a location to add. I'll hit you up Monday when I'm in DC.

Dave

All times listed are in the format: (Day of the Week) (Month) (Day) (Time) (US & Canada)

d\plain\f0From: Tamara H Izzo
Sent: Thursday, February 16, 2017 11:58:04 AM
To: Tamara H Izzo; Wilson,Matthew J; Dave B Matusoff; Kasia Lundy
Subject: Breakfast Discussion with Andrew Kossack, DOE
When: Thursday, March 2, 2017 8:00 AM-9:30 AM.
Where: TBD

d\plain\f0

d\plain

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ED-17-0091 and 17-0092-J-000058

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Ernst & Young LLP

Subject: Breakfast Discussion with Andrew Kossack, DOE
Location: Vie de France, 600 Maryland Ave SW, Washington, DC 20024 (202-554-7870)

Start: Thursday, March 02, 2017 8:00 AM
End: Thursday, March 02, 2017 9:30 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Tamara H Izzo
Required Attendees: Wilson,Matthew J; Dave B Matusoff; Kasia Lundy
Optional Attendees: Kossack, Andrew; Celina Hardy

d\plain

d\plain

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Ernst & Young LLP

Eitel, Robert

Subject: U.S. Rep. Paul Smith
Location: Bob's Office

Start: Friday, February 17, 2017 1:00 PM
End: Friday, February 17, 2017 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Rierner, Jeffrey (Justin)

Eitel, Robert

Subject: U.S. Rep. Paul Mitchell
Location: Bob's Office

Start: Friday, February 17, 2017 1:00 PM
End: Friday, February 17, 2017 1:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Mahaffie, Lynn

Required Attendees: Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott

Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6) #

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)
(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Sent: Tuesday, June 12, 2018 10:16 AM
To: Musser, David; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Frendewey, Matthew; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Andrade, Amanda; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew
Cc: Kane, John; Jones, Sharon; Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6)

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6)

#

From:

Sent: Tuesday, June 12, 2018 10:15 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn

Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew

Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6)

#

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6) [redacted]
(b)(6) [redacted] #

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Nevin, Colleen; Mahaffie, Lynn; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Friendewey, Matthew; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew

Cc: Kane, John; Jones, Sharon

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Mahaffie, Lynn

Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew

Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott
Cc: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott
Cc: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Not yet responded

Organizer: Mahaffie, Lynn

Required Attendees: Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott

Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott
Cc: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(5) #

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Sent: Tuesday, June 12, 2018 10:16 AM
To: Winston, Colette; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Friendewey, Matthew
Cc: Jones, Sharon; Kane, John

I apologize all. This meeting will be 3:30-4:00. Thanks.

Sharon

Conference call information:

(b)(6)
(b)(6) #

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)
(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In

Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM

End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly

Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn

Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew

Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6)

#

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6)

#

Mahaffie, Lynn

Subject: Canceled: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Importance: High

Conference call information:

(b)(6) [redacted]
(b)(6) [redacted] #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:15 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6)

#

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:15 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6)

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Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

Cancelling this week's meeting per Lynn and Nathan. Thanks.

Conference call information:

(b)(6)

(b)(6)

#

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)
(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:15 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6)

#

Sent: Tuesday, June 12, 2018 10:16 AM
To: Friendewey, Matthew; Musser, David; Winston, Colette; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Andrade, Amanda; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Friendewey, Matthew
Cc: Jones, Sharon; Kane, John; Jones, Sharon; Kane, John
Subject: Canceled: Closed School Check-In
Importance: High

I apologize all. This meeting will be 3:30-4:00. Thanks.

Sharon

Conference call information:

(b)(6)

(b)(6) #

Sent: Tuesday, June 12, 2018 10:16 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)

(b)(6)

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From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn

Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew

Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)

(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

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(b)(6) #

Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)
(b)(6) #

Mahaffie, Lynn

Subject: Closed School Check-In
Location: Under Secretary's Office

Start: Thursday, January 26, 2017 3:00 PM
End: Thursday, January 26, 2017 4:00 PM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 3:00 PM to 4:00 PM

Meeting Status: Accepted

Organizer: Mahaffie, Lynn
Required Attendees: Arnold, Nathan; McLarnon, Gail; Bennett, Ron; Frola, Michael; Hong, Jennifer; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Daggett, Elizabeth; Bhagat, Wendy; Hay, Sarah; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Petersen, Molly; Mula, Chuck; Prince, Scott; Friendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Optional Attendees: Jones, Sharon; Kane, John

Conference call information:

(b)(6)
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Sent: Tuesday, June 12, 2018 10:15 AM
To: Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum; Frendewey, Matthew; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew
Cc: Jones, Sharon; Conner, Donald; Kane, John

Conference call information:

(b)(6)
(b)(6) #

From:

Sent: Tuesday, June 12, 2018 10:15 AM

To: Nevin, Colleen; Friendewey, Matthew; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Winston, Colette; Musser, David; Andrade, Amanda; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum

Cc: Jones, Sharon; Kane, John; Leith, William

Sent: Tuesday, June 12, 2018 10:15 AM
To: Winston, Colette; Friendewey, Matthew; Friendewey, Matthew; Musser, David; Winston, Colette; Mahaffie, Lynn; Bennett, Ron; Frola, Michael; McGinnis, Colleen; Minor, Robin; Urwitz, Jay; Valentine, Ingrid; Alfuth, Jon; Zibel, Daniel; May, Todd; Ford, Kim R.; Bhagat, Wendy; Berg, Erin; Andrade, Amanda; Jordan, April; O'Flaherty, Sue; Kaye, Robert; Kim, Laura; Nevin, Colleen; Betancourt, Alberto; Prince, Scott; Riemer, Jeffrey (Justin); Manning, James; Kossack, Andrew; Arnold, Nathan; McLarnon, Gail; Hong, Jennifer; Daggett, Elizabeth; Hay, Sarah; Petersen, Molly; Mula, Chuck; Ferguson, Gillum
Cc: Jones, Sharon; Kane, John

I apologize all. This meeting will be 3:30-4:00. Thanks.

Sharon

Conference call information:

(b)(6)
(b)(6) #

DeVos, Betsy

Subject: Meeting with Secretary DeVos RE: Gloucester
Location: Office of the Secretary

Start: Tuesday, February 21, 2017 1:45 PM
End: Tuesday, February 21, 2017 2:15 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: DeVos, Betsy
Required Attendees: Manning, James; Eitel, Robert; Riemer, Jeffrey (Justin);
Kossack, Andrew; Botel, Jason; Venable, Joshua

Barlow, Christine

Subject: Consolidated State Plan - Responding to Exec Sec comments
Location: 3C100

Start: Friday, February 24, 2017 10:00 AM
End: Friday, February 24, 2017 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Barlow, Christine
Required Attendees: Brickman, Michael; Kossack, Andrew; Oberlies, Michael;
Jones, Amy; Hammer, Victoria; Siry, Melissa; Wallin, Terra;
Pasternak, Sharone; Forrester, Tiffany; Myers, Shauna

Let's start with a calendar hold for 2 hours on Friday. We can expand if necessary once we start to see the comments coming in.

We can also pull in experts in each program as we see necessary. But, they need not reserve the whole time. I'll send them an email tomorrow asking for them to be available as needed.

Let me know if anyone plans to telework Friday so that I can find a call in number.

Thanks all. - Chris

Barlow, Christine

Subject: Consolidated State Plan - Responding to Exec Sec comments
Location: WDCFB6-3E102

Start: Friday, February 24, 2017 10:00 AM
End: Friday, February 24, 2017 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Barlow, Christine
Required Attendees: Brickman, Michael; Kossack, Andrew; Oberlies, Michael;
Jones, Amy; Hammer, Victoria; Siry, Melissa; Wallin, Terra

Let's start with a calendar hold for 2 hours on Friday. We can expand if necessary once we start to see the comments coming in.

We can also pull in experts in each program as we see necessary. But, they need not reserve the whole time. I'll send them an email tomorrow asking for them to be available as needed.

Let me know if anyone plans to telework Friday so that I can find a call in number.

Thanks all. - Chris

Barlow, Christine

Subject: Consolidated State Plan - Responding to Exec Sec comments
Location: 3C100

Start: Friday, February 24, 2017 10:00 AM
End: Friday, February 24, 2017 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Barlow, Christine
Required Attendees: Brickman, Michael; Kossack, Andrew; Oberlies, Michael; Jones, Amy; Hammer, Victoria; Siry, Melissa; Wallin, Terra; Forrester, Tiffany; Myers, Shauna

Let's start with a calendar hold for 2 hours on Friday. We can expand if necessary once we start to see the comments coming in.

We can also pull in experts in each program as we see necessary. But, they need not reserve the whole time. I'll send them an email tomorrow asking for them to be available as needed.

Let me know if anyone plans to telework Friday so that I can find a call in number.

Thanks all. - Chris

Barlow, Christine

Subject: Consolidated State Plan - Responding to Exec Sec comments
Location: WDCFB6-3E102

Start: Friday, February 24, 2017 10:00 AM
End: Friday, February 24, 2017 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Barlow, Christine
Required Attendees: Brickman, Michael; Kossack, Andrew; Oberlies, Michael;
Jones, Amy; Hammer, Victoria; Siry, Melissa; Wallin, Terra;
Pasternak, Sharone

Let's start with a calendar hold for 2 hours on Friday. We can expand if necessary once we start to see the comments coming in.

We can also pull in experts in each program as we see necessary. But, they need not reserve the whole time. I'll send them an email tomorrow asking for them to be available as needed.

Let me know if anyone plans to telework Friday so that I can find a call in number.

Thanks all. - Chris

Eitel, Robert

Subject: (b)(5)

Location: Bob's Office

Start: Wednesday, February 22, 2017 5:00 PM

End: Wednesday, February 22, 2017 5:30 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert

Required Attendees: Rosenfelt, Phil; Manning, James; Minor, Robin; Kossack, Andrew; Riemer, Jeffrey (Justin)

Optional Attendees: Zibel, Daniel

Importance: High

Kossack, Andrew

Subject: lunch with (b)(6)

Start: Friday, February 24, 2017 12:00 PM

End: Friday, February 24, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: lunch with (b)(6)

Start: Monday, February 27, 2017 12:00 PM

End: Monday, February 27, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Eitel, Robert

Subject: USA Funds v. Department of Education
Location: Bob's Office

Start: Monday, February 27, 2017 2:00 PM
End: Monday, February 27, 2017 3:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Rosenfelt, Phil; Siegel, Brian; Kossack, Andrew; Riemer, Jeffrey (Justin)

Subject: Student Art Exhibit Opening: Military Child Education Coalition
Location: LBJ

Start: Friday, March 03, 2017 11:00 AM
End: Friday, March 03, 2017 12:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Zimmermann, Jacquelyn

Required Attendees: OPE All Users; OS Employees only; OS Intl Affairs; OS OET; OS Office of the Secretary; OS TA Fellows; OS Senior Staff Support Staff; OS Supervisors; OS Senior Staff; OS Scheduling; OS Immediate; OS Exec Sec; OS Correspondence; OCO All HQ Users; OII All Users; OESE All Users

Optional Attendees: Plight, Andrea; Southwell, Debora



Zimmermann, Jacquelyn

Subject: Student Art Exhibit Opening: Military Child Education Coalition
Location: LBJ
Start: Friday, March 03, 2017 11:00 AM
End: Friday, March 03, 2017 12:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Zimmermann, Jacquelyn
Required Attendees: OPE All Users; OS Employees only; OS Intl Affairs; OS OET; OS Office of the Secretary; OS TA Fellows; OS Senior Staff Support Staff; OS Supervisors; OS Senior Staff; OS Scheduling; OS Immediate; OS Exec Sec; OS Correspondence; OCO All HQ Users; OII All Users; OESE All Users
Optional Attendees: Plight, Andrea; Southwell, Debora

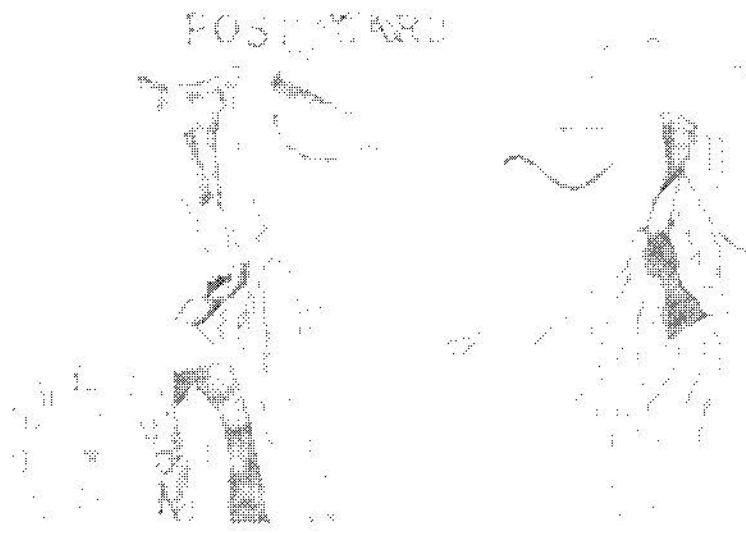
U.S. DEPARTMENT OF EDUCATION and MILITARY CHILD EDUCATION TO OPEN ART EXHIBIT

Dear colleagues,

We would be honored to have you join us, along with the special guests near and far, to celebrate the opening of an outstanding exhibit of creative works by students. Thanks to the Military Child Education Coalition, military-connected students in grades 2–12 from across the U.S. and Guam, as well as students from Germany, will exhibit their works and perform music here at Education headquarters. Your presence and interest in their work will be a joyful backdrop to this important celebration.



You are invited to attend the Ribbon-cutting and Opening Ceremony of the
Military Child Education Coalition Student Art Exhibit



Friday, March 3, 2017 at 11 a.m.

at the

Lyndon Baines Johnson Education Building Auditorium

Showcasing

* Works of art and performance art by military-connected st

* **Maureen Dowling**

Director, Military Affairs Team
U.S. Department of Education

* **Earl Simms**

Brigadier General (Ret) and
Vice Chairman/Secretary
MCEC Board of Directors

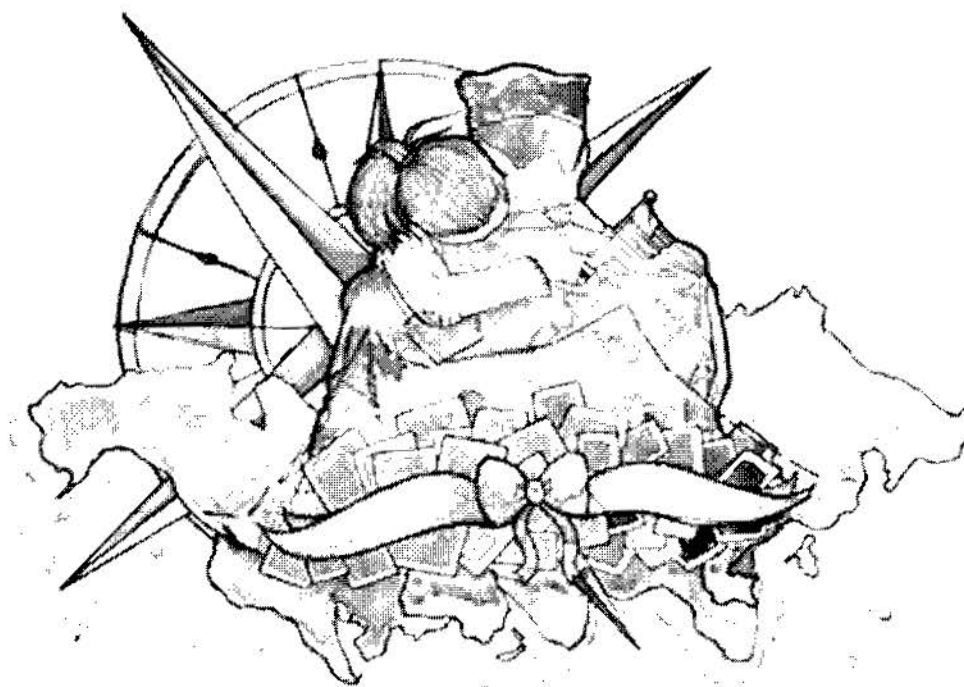
*Nana Gyebi and Yun Zhao
Civilian Student 2 Student Members

*Sommer Bauman
Air Force, National Anthem

*Trace Lewis
Air Force, Pianist

*The Armed Forces Color Guard

RSVP required by **March 1** to jacquelyn.zimmermann@ed.gov



10/10/17

10/10/17

Hammer, Victoria

Subject: make a plan for rev State plan guidance

Location: 3W336

Start: Monday, February 27, 2017 9:00 AM

End: Monday, February 27, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hammer, Victoria

Required Attendees: Barlow, Christine; Siry, Melissa; Forrester, Tiffany; Wallin, Terra; Kincheloe, Monika; Simons, Jane; Becker, Judith; OPEPD

Optional Attendees: Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Adding call-in

Per my email, see you bright and early on Monday!

OPEPD line

Dial: (b)(6)

Participant: (b)(6)

Leader: (b)(6)

Hammer, Victoria

Subject: FW: make a plan for rev State plan guidance
Location: 3W336

Start: Monday, February 27, 2017 9:00 AM
End: Monday, February 27, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hammer, Victoria
Required Attendees: Barlow, Christine; Siry, Melissa; Forrester, Tiffany; Wallin, Terra; Kincheloe, Monika; Simons, Jane; Becker, Judith
Optional Attendees: Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Attachments: Rev SP guidance.docx

Good morning,

Forwarding a meeting invitation from Victoria to begin working on the consolidated State plan guidance.

Thanks!
Melissa

Hey, group-

Exciting news that you may know--we have been charged with revising the State plan guidance consistent with (b)(5) that we have been developing. This will not be guidance, though, as much as "peer review criteria." In fact, that is what we will call it as opposed to guidance! As you can imagine, we are on an aggressive timeline. However, (b)(5) (b)(5) which will save us some time. Also, we will only do this for Title I, Part A; Title III, Part A; and Homeless. Of course, Title I, Part A is the biggest section. So, let's divide and conquer.

I am going to put an hour on the calendar for Monday morning for us to make a plan and make a few substantive decisions. (b)(5) that we can go through on Monday. Ultimately, we can all work on sharepoint. (b)(5) under separate cover in case you want to take a peek before we meet on Monday.

Timeline is not too pretty, but we can do it. Basically, (b)(5)

Draft peer review criteria: February 27-March 3

Put into round 1 clearance: March 6 (or sooner if at all possible—let's talk about the possibility of putting it into clearance on March 3)

Put into round 2 clearance: March 8 or 9

Submit to OMB for review and approval: March 13-17

March 20: make available on our website

March 21: webinar for States

March 22, 27, 29: peer training webinars

Attached is a draft that we can start with tomorrow. I went ahead and populated what I could based on the revised template. We will not worry about Homeless for now. I know edits to the front are necessary. Also, let's talk about (b)(5) I pulled some into this so we can discuss. I know the labeling maybe odd but thought it could be good to match the numbering on the template. See you tomorrow!

Victoria

-----Original Appointment-----

From: Hammer, Victoria

Sent: Saturday, February 25, 2017 3:35 PM

To: Hammer, Victoria; Barlow, Christine; Siry, Melissa; Forrester, Tiffany; Wallin, Terra; Kincheloe, Monika; Simons, Jane; Becker, Judith

Subject: make a plan for rev State plan guidance

When: Monday, February 27, 2017 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: 3W336

Per my email, see you bright and early on Monday!

Page 142 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 143 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 144 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 145 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 146 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 147 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 148 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 149 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 151 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 152 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 153 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 154 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

Page 157 of 531

Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

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Withheld pursuant to exemption

(b)(5)

of the Freedom of Information and Privacy Act

0092-1-0001

AMERICAN
OVERSIGHT

Page 159 of 531

Hammer, Victoria

Subject: make a plan for rev State plan guidance

Location: 3W336

Start: Monday, February 27, 2017 9:00 AM

End: Monday, February 27, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hammer, Victoria

Required Attendees: Barlow, Christine; Siry, Melissa; Forrester, Tiffany; Wallin, Terra; Kincheloe, Monika; Simons, Jane; Becker, Judith; OPEPD

Optional Attendees: Brickman, Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Adding call-in

Per my email, see you bright and early on Monday!

OPEPD line

Dial: (b)(6)

Participant: (b)(6)

Leader: (b)(6)

Bylund, Jeremy (OASG)

Subject: Call with OASG and Dep Ed

Start: Wednesday, March 15, 2017 2:00 PM
End: Wednesday, March 15, 2017 2:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Bylund, Jeremy (OASG)
Required Attendees: Kossack, Andrew; Eitel, Robert; Riemer, Jeffrey (Justin)

d\plainDear Andrew,

d\plain

d\plainHoping this time works for a call about pending litigation. I will call your office.

d\plain

d\plainBest,

Jeremy

Hammer, Victoria

Subject: touch base on State plan guidance
Location: 3W336

Start: Thursday, March 02, 2017 11:30 AM
End: Thursday, March 02, 2017 1:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Hammer, Victoria
Required Attendees: Kincheloe, Monika; Simons, Jane; Becker, Judith; Forrester, Tiffany; Wallin, Terra; Siry, Melissa; Barlow, Christine; Jones, Amy; Brickman, Michael; Kossack, Andrew; Oberlies, Michael

Sorry—can we have working lunch—I will type so you can eat! Schedules are pretty bad. 😊
We may not need the whole time if people do not have issues, but I can see some excellent questions in there already.
Thanks,
Victoria

Kossack, Andrew

Subject: HOLD for call with DOJ re: litigation
Location: TBD

Start: Wednesday, March 01, 2017 2:00 PM
End: Wednesday, March 01, 2017 2:30 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew
Required Attendees: Eitel, Robert; Riemer, Jeffrey (Justin)

Siry, Melissa

Subject: HOLD Con State Plan - Second Round Clearance
Location: 3C100

Start: Wednesday, March 01, 2017 2:30 PM
End: Wednesday, March 01, 2017 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa
Required Attendees: Wallin, Terra; Barlow, Christine; Hammer, Victoria;
Brickman, Michael; Kossack, Andrew; Oberlies, Michael;
Pasternak, Sharone; Forrester, Tiffany; Scott, Tracey; Myers,
Shauna; Simons, Jane

Hi All,

Scheduling on behalf of Chris (b)(6) Schedules are not great – I apologize that this doesn't work for everyone. Please just attend when you can. Hopefully, we will not need the whole time.

Once we receive the comments from second round clearance, I will send an email to this group letting you know it is on sharepoint and flagging any comments we need to discuss. If you have time Wednesday before the meeting, please quickly review the document so we can be efficient during out meeting time.

Thanks!
Melissa

Siry, Melissa

Subject: HOLD Con State Plan - Second Round Clearance
Location: TBD

Start: Wednesday, March 01, 2017 2:30 PM
End: Wednesday, March 01, 2017 4:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Siry, Melissa
Required Attendees: Wallin, Terra; Barlow, Christine; Hammer, Victoria;
Brickman, Michael; Kossack, Andrew; Oberlies, Michael;
Pasternak, Sharone; Forrester, Tiffany; Scott, Tracey; Myers,
Shauna; Simons, Jane

Hi All,

Scheduling on behalf of Chris (b)(6) Schedules are not great – I apologize that this doesn't work for everyone. Please just attend when you can. Hopefully, we will not need the whole time.

Once we receive the comments from second round clearance, I will send an email to this group letting you know it is on sharepoint and flagging any comments we need to discuss. If you have time Wednesday before the meeting, please quickly review the document so we can be efficient during out meeting time.

Thanks!
Melissa

Kossack, Andrew

Subject: meet w/ (b)(6)
Location: TBD
Start: Wednesday, March 01, 2017 11:00 AM
End: Wednesday, March 01, 2017 12:00 PM
Recurrence: (none)
Meeting Status: Meeting organizer
Organizer: Kossack, Andrew
Required Attendees: Brickman, Michael

Would this work for you?

Huh, Stefan

Subject: FW: Consolidated State Plan
Location: Conference Call -- # TBD

Start: Tuesday, February 28, 2017 3:00 PM
End: Tuesday, February 28, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Huh, Stefan
Required Attendees: Christy Wolfe (christy@publiccharters.org); Jessica Morffi (jessica@publiccharters.org); Hammer, Victoria; Siry, Melissa
Optional Attendees: Forrester, Tiffany; Miceli, Roberta; Scott, Tracey; Pasternak, Sharone; Suh, Joseph; Brice, Porscheoy; Wallin, Terra; Brickman, Michael; Oberlies, Michael; Kossack, Andrew; Jones, Amy

-----Original Appointment-----

From: Huh, Stefan
Sent: Monday, February 27, 2017 5:27 PM
To: Huh, Stefan; Christy Wolfe (christy@publiccharters.org); Jessica Morffi (jessica@publiccharters.org); Hammer, Victoria; Siry, Melissa
Cc: Forrester, Tiffany; Miceli, Roberta; Scott, Tracey; Pasternak, Sharone; Suh, Joseph; Brice, Porscheoy; Wallin, Terra
Subject: Consolidated State Plan
When: Tuesday, February 28, 2017 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Conference Call -- # TBD

Hi Christy & Jessica – happy to host if you prefer to come to ED in person.

Huh, Stefan

Subject: Consolidated State Plan Input--Discussion with NACSA

Location: 4c100; (b)(6) Participant: (b)(6)

Start: Wednesday, March 01, 2017 1:30 PM

End: Wednesday, March 01, 2017 2:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Huh, Stefan

Required Attendees: Amanda Fenton (amandaf@qualitycharters.org);
johnh@qualitycharters.org; Hammer, Victoria; Siry, Melissa

Optional Attendees: Scott, Tracey; Forrester, Tiffany; Pasternak, Sharone; Miceli,
Roberta; Behrend, Daniel; Richardson, Andre; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

Huh, Stefan

Subject: Consolidated State Plan Input--Discussion with NACSA

Location: 4c100; (b)(6), Participant: (b)(6)

Start: Wednesday, March 01, 2017 1:30 PM

End: Wednesday, March 01, 2017 2:00 PM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Huh, Stefan

Required Attendees: Amanda Fenton (amandaf@qualitycharters.org);
johnh@qualitycharters.org; Hammer, Victoria; Siry, Melissa

Optional Attendees: Scott, Tracey; Forrester, Tiffany; Pasternak, Sharone; Miceli,
Roberta; Behrend, Daniel; Richardson, Andre; Oberlies,
Michael; Jones, Amy; Kossack, Andrew

Huh, Stefan

Subject: FW: Consolidated State Plan Input
Location: Conference Call -- # TBD

Start: Wednesday, March 01, 2017 1:30 PM
End: Wednesday, March 01, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Huh, Stefan
Required Attendees: Amanda Fenton (amandaf@qualitycharters.org);
johnh@qualitycharters.org; Hammer, Victoria; Siry, Melissa
Optional Attendees: Scott, Tracey; Forrester, Tiffany; Pasternak, Sharone; Miceli,
Roberta; Behrend, Daniel; Richardson, Andre; Brickman,
Michael; Oberlies, Michael; Jones, Amy; Kossack, Andrew

-----Original Appointment-----

From: Huh, Stefan
Sent: Monday, February 27, 2017 5:23 PM
To: Huh, Stefan; Amanda Fenton (amandaf@qualitycharters.org); johnh@qualitycharters.org; Hammer, Victoria; Siry, Melissa
Cc: Scott, Tracey; Forrester, Tiffany; Pasternak, Sharone; Miceli, Roberta; Behrend, Daniel; Richardson, Andre
Subject: Consolidated State Plan Input
When: Wednesday, March 01, 2017 1:30 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Conference Call -- # TBD

Huh, Stefan

Subject: FW: Consolidated State Plan Input
Location: Conference Call -- # TBD

Start: Wednesday, March 01, 2017 1:30 PM
End: Wednesday, March 01, 2017 2:00 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Huh, Stefan
Required Attendees: Amanda Fenton (amandaf@qualitycharters.org);
johnh@qualitycharters.org; Hammer, Victoria; Siry, Melissa
Optional Attendees: Scott, Tracey; Forrester, Tiffany; Pasternak, Sharone; Miceli,
Roberta; Behrend, Daniel; Richardson, Andre; Oberlies,
Michael; Jones, Amy; Kossack, Andrew

-----Original Appointment-----

From: Huh, Stefan
Sent: Monday, February 27, 2017 5:23 PM
To: Huh, Stefan; Amanda Fenton (amandaf@qualitycharters.org); johnh@qualitycharters.org; Hammer, Victoria; Siry, Melissa
Cc: Scott, Tracey; Forrester, Tiffany; Pasternak, Sharone; Miceli, Roberta; Behrend, Daniel; Richardson, Andre
Subject: Consolidated State Plan Input
When: Wednesday, March 01, 2017 1:30 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: Conference Call -- # TBD

Stratman, Karen

Subject: FW: ESSA Consolidated State Plan Template Meeting with Council of the Great City Schools
Location: WDCFB6-5E335 (Managed)
Start: Wednesday, March 01, 2017 1:00 PM
End: Wednesday, March 01, 2017 2:00 PM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Stratman, Karen
Required Attendees: Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea
Optional Attendees: Wallin, Terra; Brickman, Michael; Oberlies, Michael; Kossack, Andrew; Jones, Amy

-----Original Appointment-----

From: Stratman, Karen
Sent: Monday, February 27, 2017 3:18 PM
To: Stratman, Karen; Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea
Cc: Wallin, Terra
Subject: ESSA Consolidated State Plan Template Meeting with Council of the Great City Schools
When: Wednesday, March 01, 2017 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: WDCFB6-5E335 (Managed)

CGCS' Michael Casserly, Jeff Simering, and Manish Naik will attend, and bring their materials.

Thanks,
Karen

Stratman, Karen

Subject: FW: ESSA Consolidated State Plan Template Meeting with Council of the Great City Schools
Location: WDCFB6-5E335 (Managed)
Start: Wednesday, March 01, 2017 1:00 PM
End: Wednesday, March 01, 2017 2:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Stratman, Karen
Required Attendees: Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea
Optional Attendees: Wallin, Terra; Brickman, Michael; Oberlies, Michael; Kossack, Andrew; Jones, Amy; Miceli, Roberta; Myers, Shauna

-----Original Appointment-----

From: Stratman, Karen
Sent: Monday, February 27, 2017 3:18 PM
To: Stratman, Karen; Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea
Cc: Wallin, Terra
Subject: ESSA Consolidated State Plan Template Meeting with Council of the Great City Schools
When: Wednesday, March 01, 2017 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: WDCFB6-5E335 (Managed)

CGCS' Michael Casserly, Jeff Simering, and Manish Naik will attend, and bring their materials.

Thanks,
Karen

Stratman, Karen

Subject: FW: ESSA Consolidated State Plan Template Meeting with Council of the Great City Schools
Location: WDCFB6-5E335 (Managed)
Start: Wednesday, March 01, 2017 1:00 PM
End: Wednesday, March 01, 2017 2:00 PM
Recurrence: (none)
Meeting Status: Accepted
Organizer: Stratman, Karen
Required Attendees: Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea
Optional Attendees: Wallin, Terra; Brickman, Michael; Oberlies, Michael; Kossack, Andrew; Jones, Amy; Miceli, Roberta; Myers, Shauna; Joseph, Denise; Avery, Tawanda

-----Original Appointment-----

From: Stratman, Karen
Sent: Monday, February 27, 2017 3:18 PM
To: Stratman, Karen; Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea
Cc: Wallin, Terra
Subject: ESSA Consolidated State Plan Template Meeting with Council of the Great City Schools
When: Wednesday, March 01, 2017 1:00 PM-2:00 PM (UTC-05:00) Eastern Time (US & Canada).
Where: WDCFB6-5E335 (Managed)

CGCS' Michael Casserly, Jeff Simering, and Manish Naik will attend, and bring their materials.

Thanks,
Karen

Kossack, Andrew

Subject: HOLD - do not schedule

Start: Monday, March 06, 2017 8:00 AM

End: Monday, March 06, 2017 1:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: elizabeth erickson

Start: Thursday, March 02, 2017 2:00 PM

End: Thursday, March 02, 2017 3:00 PM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Eitel, Robert

Subject: Canceled: MOU Issue
Location: Bob's Office

Start: Friday, March 03, 2017 10:00 AM
End: Friday, March 03, 2017 10:30 AM

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Botel, Jason; Kossack, Andrew; Jones, Amy

Importance: High

Eitel, Robert

Subject: MOU Issue
Location: Bob's Office

Start: Friday, March 03, 2017 10:00 AM
End: Friday, March 03, 2017 10:30 AM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Botel, Jason; Kossack, Andrew; Jones, Amy

Eitel, Robert

Subject: Charlotte Law School
Location: Bob's Office

Start: Wednesday, March 01, 2017 9:30 AM
End: Wednesday, March 01, 2017 10:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Rosenfelt, Phil; Zibel, Daniel; Minor, Robin; Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Manning, James

Robin:
If you prefer, we can call you.
Thanks,
Bob

Eitel, Robert

Subject: Charlotte Law School
Location: Bob's Office

Start: Wednesday, March 01, 2017 12:00 PM
End: Wednesday, March 01, 2017 12:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Rosenfelt, Phil; Zibel, Daniel; Minor, Robin; Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Manning, James

Robin:
If you prefer, we can call you.
Thanks,
Bob

Honeysett, Adam

Subject: ESSA Consolidated State Plan Template Meeting w/ State and Local ESSA Implementation Network

Location: WDCFB6-7C101; (b)(6) Passcode: (b)(6)

Start: Thursday, March 02, 2017 10:30 AM

End: Thursday, March 02, 2017 11:15 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Honeysett, Adam

Required Attendees: Chism, Monique; Bell-Ellwanger, Jenn; Hammer, Victoria; Siry, Melissa; Wallin, Terra; Simons, Jane; Miller, Meredith; Stratman, Karen; Brickman, Michael; Jones, Amy; Kossack, Andrew; Oberlies, Michael

Optional Attendees: Miceli, Roberta; Forrester, Tiffany; Myers, Shauna

Participants:

National Governors Association
National Conference of State Legislatures
National Association of State Boards of Education
National School Boards Association
AASA: The School Superintendents Association
National Association of Elementary School Principals
National Association of Secondary School Principals
National PTA

Honeysett, Adam

Subject: ESSA Consolidated State Plan Template Meeting w/ State and Local ESSA Implementation Network

Location: WDCFB6-7C101; (b)(6) Passcode: (b)(6)

Start: Thursday, March 02, 2017 10:30 AM

End: Thursday, March 02, 2017 11:15 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Honeysett, Adam

Required Attendees: Chism, Monique; Bell-Ellwanger, Jenn; Hammer, Victoria; Siry, Melissa; Wallin, Terra; Simons, Jane; Miller, Meredith; Stratman, Karen; Brickman, Michael; Jones, Amy; Kossack, Andrew; Oberlies, Michael

Participants:

National Governors Association
National Conference of State Legislatures
National Association of State Boards of Education
National School Boards Association
AASA: The School Superintendents Association
National Association of Elementary School Principals
National Association of Secondary School Principals
National PTA

Dowling, Maureen

Subject: FW: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAPE RE: Regulatory Requirements Consolidated State Applications

Location: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Start: Wednesday, March 01, 2017 9:00 AM

End: Wednesday, March 01, 2017 10:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentative

Organizer: Dowling, Maureen

Required Attendees: Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine

Optional Attendees: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone; Kossack, Andrew; Jones, Amy; Oberlies, Michael

-----Original Appointment-----

From: Dowling, Maureen

Sent: Tuesday, February 28, 2017 12:08 PM

To: Dowling, Maureen; Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine; Miceli, Roberta (Roberta.Miceli@ed.gov)

Cc: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone

Subject: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAPE RE: Regulatory Requirements Consolidated State Applications

When: Wednesday, March 01, 2017 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Dowling, Maureen

Subject: FW: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAPE RE: Regulatory Requirements Consolidated State Applications

Location: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Start: Wednesday, March 01, 2017 9:00 AM

End: Wednesday, March 01, 2017 10:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Dowling, Maureen

Required Attendees: Kossack, Andrew; Brickman, Michael; Jones, Amy; Oberlies, Michael; Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine; Miceli, Roberta (Roberta.Miceli@ed.gov)

Optional Attendees: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone

-----Original Appointment-----

From: Dowling, Maureen

Sent: Tuesday, February 28, 2017 12:08 PM

To: Dowling, Maureen; Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine; Miceli, Roberta (Roberta.Miceli@ed.gov)

Cc: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone

Subject: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAPE RE: Regulatory Requirements Consolidated State Applications

When: Wednesday, March 01, 2017 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Dowling, Maureen

Subject: FW: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAE RE: Regulatory Requirements Consolidated State Applications

Location: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Start: Wednesday, March 01, 2017 9:00 AM

End: Wednesday, March 01, 2017 10:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Tentative

Organizer: Dowling, Maureen

Required Attendees: Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine

Optional Attendees: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone; Kossack, Andrew; Jones, Amy; Oberlies, Michael

-----Original Appointment-----

From: Dowling, Maureen

Sent: Tuesday, February 28, 2017 12:08 PM

To: Dowling, Maureen; Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine; Miceli, Roberta (Roberta.Miceli@ed.gov)

Cc: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone

Subject: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAE RE: Regulatory Requirements Consolidated State Applications

When: Wednesday, March 01, 2017 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Dowling, Maureen

Subject: FW: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAPE RE: Regulatory Requirements Consolidated State Applications

Location: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Start: Wednesday, March 01, 2017 9:00 AM

End: Wednesday, March 01, 2017 10:00 AM

Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Dowling, Maureen

Required Attendees: Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine

Optional Attendees: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone; Kossack, Andrew; Brickman, Michael; Jones, Amy; Oberlies, Michael

-----Original Appointment-----

From: Dowling, Maureen

Sent: Tuesday, February 28, 2017 12:08 PM

To: Dowling, Maureen; Siry, Melissa; Hammer, Victoria; Wallin, Terra; Morrissey, Jenay; Binder, Isadora; Allen, Pamela; Gardner, Ashley; Barlow, Christine; Miceli, Roberta (Roberta.Miceli@ed.gov)

Cc: Miceli, Roberta; Myers, Shauna; Pasternak, Sharone

Subject: Stakeholder Conference Call with Joe McTighe, Exec. Dir. CAPE RE: Regulatory Requirements Consolidated State Applications

When: Wednesday, March 01, 2017 9:00 AM-10:00 AM (UTC-05:00) Eastern Time (US & Canada).

Where: WDCFB6-4W100 / conference line: (b)(6) Code: (b)(6)

Siry, Melissa

Subject: Consolidated State Plan - Second round
Location: TBD

Start: Wednesday, March 01, 2017 10:00 AM
End: Wednesday, March 01, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Siry, Melissa
Required Attendees: Wallin, Terra; Barlow, Christine; Hammer, Victoria;
Brickman, Michael; Kossack, Andrew; Pasternak, Sharone;
Forrester, Tiffany; Scott, Tracey; Myers, Shauna; Simons,
Jane; Oberlies, Michael

All,

Adding time earlier in the day because the document may need to go through (EEK!) a third round of clearance. I'm going to hold the afternoon time in case we do not resolve everything in the morning.

OSS – I am going to talk with Patrick/Roberta in the morning about missing the first 30 minutes of the OSS staff meeting. Will keep you posted!

Thanks,
Melissa

Siry, Melissa

Subject: Consolidated State Plan - Second round

Location: 3C100

Start: Wednesday, March 01, 2017 10:00 AM

End: Wednesday, March 01, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Siry, Melissa

Required Attendees: Wallin, Terra; Barlow, Christine; Hammer, Victoria;
Brickman, Michael; Kossack, Andrew; Pasternak, Sharone;
Forrester, Tiffany; Scott, Tracey; Myers, Shauna; Simons,
Jane; Oberlies, Michael

Optional Attendees: Becker, Judith

Telephone Number (Toll Free): (b)(6) Leader Code: (b)(6) Participant Code: (b)(6)

Success!

All,

Adding time earlier in the day because the document may need to go through (EEK!) a third round of clearance. I'm going to hold the afternoon time in case we do not resolve everything in the morning.

OSS – I am going to talk with Patrick/Roberta in the morning about missing the first 30 minutes of the OSS staff meeting. Will keep you posted!

Thanks,
Melissa

Siry, Melissa

Subject: Consolidated State Plan - Second round
Location: TBD

Start: Wednesday, March 01, 2017 10:00 AM
End: Wednesday, March 01, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Siry, Melissa
Required Attendees: Wallin, Terra; Barlow, Christine; Hammer, Victoria;
Brickman, Michael; Kossack, Andrew; Pasternak, Sharone;
Forrester, Tiffany; Scott, Tracey; Myers, Shauna; Simons,
Jane; Oberlies, Michael
Optional Attendees: Becker, Judith

Telephone Number (Toll Free): (b)(6) Leader Code: (b)(6) Participant Code: (b)(6)

Still working (and failing) at finding a conference room...

All,

Adding time earlier in the day because the document may need to go through (EEK!) a third round of clearance. I'm going to hold the afternoon time in case we do not resolve everything in the morning.

OSS – I am going to talk with Patrick/Roberta in the morning about missing the first 30 minutes of the OSS staff meeting. Will keep you posted!

Thanks,
Melissa

Siry, Melissa

Subject: Consolidated State Plan - Second round
Location: TBD

Start: Wednesday, March 01, 2017 10:00 AM
End: Wednesday, March 01, 2017 11:00 AM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Siry, Melissa
Required Attendees: Wallin, Terra; Barlow, Christine; Hammer, Victoria;
Brickman, Michael; Kossack, Andrew; Pasternak, Sharone;
Forrester, Tiffany; Scott, Tracey; Myers, Shauna; Simons,
Jane; Oberlies, Michael
Optional Attendees: Becker, Judith

All,

Adding time earlier in the day because the document may need to go through (EEK!) a third round of clearance. I'm going to hold the afternoon time in case we do not resolve everything in the morning.

OSS – I am going to talk with Patrick/Roberta in the morning about missing the first 30 minutes of the OSS staff meeting. Will keep you posted!

Thanks,
Melissa

Eitel, Robert

Subject: Regulatory Reform Effort Planning
Location: Bob's Office

Start: Monday, March 06, 2017 4:15 PM
End: Monday, March 06, 2017 5:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Shaheen, Patrick

Attachments: EO 12866.pdf; EO 13563.pdf

I have referenced below the applicable Executive Orders.

<https://www.whitehouse.gov/the-press-office/2017/01/30/presidential-executive-order-reducing-regulation-and-controlling>

<https://www.whitehouse.gov/the-press-office/2017/02/24/presidential-executive-order-enforcing-regulatory-reform-agenda>

Presidential Documents

Title 3—

Executive Order 12866 of September 30, 1993

The President

Regulatory Planning and Review

The American people deserve a regulatory system that works for them, not against them: a regulatory system that protects and improves their health, safety, environment, and well-being and improves the performance of the economy without imposing unacceptable or unreasonable costs on society; regulatory policies that recognize that the private sector and private markets are the best engine for economic growth; regulatory approaches that respect the role of State, local, and tribal governments; and regulations that are effective, consistent, sensible, and understandable. We do not have such a regulatory system today.

With this Executive order, the Federal Government begins a program to reform and make more efficient the regulatory process. The objectives of this Executive order are to enhance planning and coordination with respect to both new and existing regulations; to reaffirm the primacy of Federal agencies in the regulatory decision-making process; to restore the integrity and legitimacy of regulatory review and oversight; and to make the process more accessible and open to the public. In pursuing these objectives, the regulatory process shall be conducted so as to meet applicable statutory requirements and with due regard to the discretion that has been entrusted to the Federal agencies.

Accordingly, by the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered as follows:

Section 1. *Statement of Regulatory Philosophy and Principles.*

(a) *The Regulatory Philosophy.* Federal agencies should promulgate only such regulations as are required by law, are necessary to interpret the law, or are made necessary by compelling public need, such as material failures of private markets to protect or improve the health and safety of the public, the environment, or the well-being of the American people. In deciding whether and how to regulate, agencies should assess all costs and benefits of available regulatory alternatives, including the alternative of not regulating. Costs and benefits shall be understood to include both quantifiable measures (to the fullest extent that these can be usefully estimated) and qualitative measures of costs and benefits that are difficult to quantify, but nevertheless essential to consider. Further, in choosing among alternative regulatory approaches, agencies should select those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity), unless a statute requires another regulatory approach.

(b) *The Principles of Regulation.* To ensure that the agencies' regulatory programs are consistent with the philosophy set forth above, agencies should adhere to the following principles, to the extent permitted by law and where applicable:

- (1) Each agency shall identify the problem that it intends to address (including, where applicable, the failures of private markets or public institutions that warrant new agency action) as well as assess the significance of that problem.
- (2) Each agency shall examine whether existing regulations (or other law) have created, or contributed to, the problem that a new regulation is

intended to correct and whether those regulations (or other law) should be modified to achieve the intended goal of regulation more effectively.

(3) Each agency shall identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(4) In setting regulatory priorities, each agency shall consider, to the extent reasonable, the degree and nature of the risks posed by various substances or activities within its jurisdiction.

(5) When an agency determines that a regulation is the best available method of achieving the regulatory objective, it shall design its regulations in the most cost-effective manner to achieve the regulatory objective. In doing so, each agency shall consider incentives for innovation, consistency, predictability, the costs of enforcement and compliance (to the government, regulated entities, and the public), flexibility, distributive impacts, and equity.

(6) Each agency shall assess both the costs and the benefits of the intended regulation and, recognizing that some costs and benefits are difficult to quantify, propose or adopt a regulation only upon a reasoned determination that the benefits of the intended regulation justify its costs.

(7) Each agency shall base its decisions on the best reasonably obtainable scientific, technical, economic, and other information concerning the need for, and consequences of, the intended regulation.

(8) Each agency shall identify and assess alternative forms of regulation and shall, to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt.

(9) Wherever feasible, agencies shall seek views of appropriate State, local, and tribal officials before imposing regulatory requirements that might significantly or uniquely affect those governmental entities. Each agency shall assess the effects of Federal regulations on State, local, and tribal governments, including specifically the availability of resources to carry out those mandates, and seek to minimize those burdens that uniquely or significantly affect such governmental entities, consistent with achieving regulatory objectives. In addition, as appropriate, agencies shall seek to harmonize Federal regulatory actions with related State, local, and tribal regulatory and other governmental functions.

(10) Each agency shall avoid regulations that are inconsistent, incompatible, or duplicative with its other regulations or those of other Federal agencies.

(11) Each agency shall tailor its regulations to impose the least burden on society, including individuals, businesses of differing sizes, and other entities (including small communities and governmental entities), consistent with obtaining the regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations.

(12) Each agency shall draft its regulations to be simple and easy to understand, with the goal of minimizing the potential for uncertainty and litigation arising from such uncertainty.

Sec. 2. Organization. An efficient regulatory planning and review process is vital to ensure that the Federal Government's regulatory system best serves the American people.

(a) *The Agencies.* Because Federal agencies are the repositories of significant substantive expertise and experience, they are responsible for developing regulations and assuring that the regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order.

(b) *The Office of Management and Budget.* Coordinated review of agency rulemaking is necessary to ensure that regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order, and that decisions made by one agency do not conflict with the policies or actions taken or planned by another agency. The Office of Management and Budget (OMB) shall carry out that review function. Within OMB, the Office of Information and Regulatory Affairs (OIRA) is the repository of expertise concerning regulatory issues, including methodologies and procedures that affect more than one agency, this Executive order, and the President's regulatory policies. To the extent permitted by law, OMB shall provide guidance to agencies and assist the President, the Vice President, and other regulatory policy advisors to the President in regulatory planning and shall be the entity that reviews individual regulations, as provided by this Executive order.

(c) *The Vice President.* The Vice President is the principal advisor to the President on, and shall coordinate the development and presentation of recommendations concerning, regulatory policy, planning, and review, as set forth in this Executive order. In fulfilling their responsibilities under this Executive order, the President and the Vice President shall be assisted by the regulatory policy advisors within the Executive Office of the President and by such agency officials and personnel as the President and the Vice President may, from time to time, consult.

Sec. 3. Definitions. For purposes of this Executive order: (a) "Advisors" refers to such regulatory policy advisors to the President as the President and Vice President may from time to time consult, including, among others: (1) the Director of OMB; (2) the Chair (or another member) of the Council of Economic Advisers; (3) the Assistant to the President for Economic Policy; (4) the Assistant to the President for Domestic Policy; (5) the Assistant to the President for National Security Affairs; (6) the Assistant to the President for Science and Technology; (7) the Assistant to the President for Intergovernmental Affairs; (8) the Assistant to the President and Staff Secretary; (9) the Assistant to the President and Chief of Staff to the Vice President; (10) the Assistant to the President and Counsel to the President; (11) the Deputy Assistant to the President and Director of the White House Office on Environmental Policy; and (12) the Administrator of OIRA, who also shall coordinate communications relating to this Executive order among the agencies, OMB, the other Advisors, and the Office of the Vice President.

(b) "Agency," unless otherwise indicated, means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1), other than those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10).

(c) "Director" means the Director of OMB.

(d) "Regulation" or "rule" means an agency statement of general applicability and future effect, which the agency intends to have the force and effect of law, that is designed to implement, interpret, or prescribe law or policy or to describe the procedure or practice requirements of an agency. It does not, however, include:

- (1) Regulations or rules issued in accordance with the formal rulemaking provisions of 5 U.S.C. 556, 557;
- (2) Regulations or rules that pertain to a military or foreign affairs function of the United States, other than procurement regulations and regulations involving the import or export of non-defense articles and services;
- (3) Regulations or rules that are limited to agency organization, management, or personnel matters; or
- (4) Any other category of regulations exempted by the Administrator of OIRA.

(e) "Regulatory action" means any substantive action by an agency (normally published in the **Federal Register**) that promulgates or is expected to lead to the promulgation of a final rule or regulation, including notices

of inquiry, advance notices of proposed rulemaking, and notices of proposed rulemaking.

(f) "Significant regulatory action" means any regulatory action that is likely to result in a rule that may:

- (1) Have an annual effect on the economy of \$100 million or more or adversely affect in a material way the economy, a sector of the economy, productivity, competition, jobs, the environment, public health or safety, or State, local, or tribal governments or communities;
- (2) Create a serious inconsistency or otherwise interfere with an action taken or planned by another agency;
- (3) Materially alter the budgetary impact of entitlements, grants, user fees, or loan programs or the rights and obligations of recipients thereof; or
- (4) Raise novel legal or policy issues arising out of legal mandates, the President's priorities, or the principles set forth in this Executive order.

Sec. 4. Planning Mechanism. In order to have an effective regulatory program, to provide for coordination of regulations, to maximize consultation and the resolution of potential conflicts at an early stage, to involve the public and its State, local, and tribal officials in regulatory planning, and to ensure that new or revised regulations promote the President's priorities and the principles set forth in this Executive order, these procedures shall be followed, to the extent permitted by law:

(a) *Agencies' Policy Meeting.* Early in each year's planning cycle, the Vice President shall convene a meeting of the Advisors and the heads of agencies to seek a common understanding of priorities and to coordinate regulatory efforts to be accomplished in the upcoming year.

(b) *Unified Regulatory Agenda.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). Each agency shall prepare an agenda of all regulations under development or review, at a time and in a manner specified by the Administrator of OIRA. The description of each regulatory action shall contain, at a minimum, a regulation identifier number, a brief summary of the action, the legal authority for the action, any legal deadline for the action, and the name and telephone number of a knowledgeable agency official. Agencies may incorporate the information required under 5 U.S.C. 602 and 41 U.S.C. 402 into these agendas.

(c) *The Regulatory Plan.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). (1) As part of the Unified Regulatory Agenda, beginning in 1994, each agency shall prepare a Regulatory Plan (Plan) of the most important significant regulatory actions that the agency reasonably expects to issue in proposed or final form in that fiscal year or thereafter. The Plan shall be approved personally by the agency head and shall contain at a minimum:

- (A) A statement of the agency's regulatory objectives and priorities and how they relate to the President's priorities;
- (B) A summary of each planned significant regulatory action including, to the extent possible, alternatives to be considered and preliminary estimates of the anticipated costs and benefits;
- (C) A summary of the legal basis for each such action, including whether any aspect of the action is required by statute or court order;
- (D) A statement of the need for each such action and, if applicable, how the action will reduce risks to public health, safety, or the environment, as well as how the magnitude of the risk addressed by the action relates to other risks within the jurisdiction of the agency;
- (E) The agency's schedule for action, including a statement of any applicable statutory or judicial deadlines; and

(F) The name, address, and telephone number of a person the public may contact for additional information about the planned regulatory action.

(2) Each agency shall forward its Plan to OIRA by June 1st of each year.

(3) Within 10 calendar days after OIRA has received an agency's Plan, OIRA shall circulate it to other affected agencies, the Advisors, and the Vice President.

(4) An agency head who believes that a planned regulatory action of another agency may conflict with its own policy or action taken or planned shall promptly notify, in writing, the Administrator of OIRA, who shall forward that communication to the issuing agency, the Advisors, and the Vice President.

(5) If the Administrator of OIRA believes that a planned regulatory action of an agency may be inconsistent with the President's priorities or the principles set forth in this Executive order or may be in conflict with any policy or action taken or planned by another agency, the Administrator of OIRA shall promptly notify, in writing, the affected agencies, the Advisors, and the Vice President.

(6) The Vice President, with the Advisors' assistance, may consult with the heads of agencies with respect to their Plans and, in appropriate instances, request further consideration or inter-agency coordination.

(7) The Plans developed by the issuing agency shall be published annually in the October publication of the Unified Regulatory Agenda. This publication shall be made available to the Congress; State, local, and tribal governments; and the public. Any views on any aspect of any agency Plan, including whether any planned regulatory action might conflict with any other planned or existing regulation, impose any unintended consequences on the public, or confer any unclaimed benefits on the public, should be directed to the issuing agency, with a copy to OIRA.

(d) *Regulatory Working Group.* Within 30 days of the date of this Executive order, the Administrator of OIRA shall convene a Regulatory Working Group ("Working Group"), which shall consist of representatives of the heads of each agency that the Administrator determines to have significant domestic regulatory responsibility, the Advisors, and the Vice President. The Administrator of OIRA shall chair the Working Group and shall periodically advise the Vice President on the activities of the Working Group. The Working Group shall serve as a forum to assist agencies in identifying and analyzing important regulatory issues (including, among others (1) the development of innovative regulatory techniques, (2) the methods, efficacy, and utility of comparative risk assessment in regulatory decision-making, and (3) the development of short forms and other streamlined regulatory approaches for small businesses and other entities). The Working Group shall meet at least quarterly and may meet as a whole or in subgroups of agencies with an interest in particular issues or subject areas. To inform its discussions, the Working Group may commission analytical studies and reports by OIRA, the Administrative Conference of the United States, or any other agency.

(e) *Conferences.* The Administrator of OIRA shall meet quarterly with representatives of State, local, and tribal governments to identify both existing and proposed regulations that may uniquely or significantly affect those governmental entities. The Administrator of OIRA shall also convene, from time to time, conferences with representatives of businesses, nongovernmental organizations, and the public to discuss regulatory issues of common concern.

Sec. 5. Existing Regulations. In order to reduce the regulatory burden on the American people, their families, their communities, their State, local, and tribal governments, and their industries; to determine whether regulations promulgated by the executive branch of the Federal Government have become unjustified or unnecessary as a result of changed circumstances; to confirm that regulations are both compatible with each other and not

duplicative or inappropriately burdensome in the aggregate; to ensure that all regulations are consistent with the President's priorities and the principles set forth in this Executive order, within applicable law; and to otherwise improve the effectiveness of existing regulations: (a) Within 90 days of the date of this Executive order, each agency shall submit to OIRA a program, consistent with its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified or eliminated so as to make the agency's regulatory program more effective in achieving the regulatory objectives, less burdensome, or in greater alignment with the President's priorities and the principles set forth in this Executive order. Any significant regulations selected for review shall be included in the agency's annual Plan. The agency shall also identify any legislative mandates that require the agency to promulgate or continue to impose regulations that the agency believes are unnecessary or outdated by reason of changed circumstances.

(b) The Administrator of OIRA shall work with the Regulatory Working Group and other interested entities to pursue the objectives of this section. State, local, and tribal governments are specifically encouraged to assist in the identification of regulations that impose significant or unique burdens on those governmental entities and that appear to have outlived their justification or be otherwise inconsistent with the public interest.

(c) The Vice President, in consultation with the Advisors, may identify for review by the appropriate agency or agencies other existing regulations of an agency or groups of regulations of more than one agency that affect a particular group, industry, or sector of the economy, or may identify legislative mandates that may be appropriate for reconsideration by the Congress.

Sec. 6. Centralized Review of Regulations. The guidelines set forth below shall apply to all regulatory actions, for both new and existing regulations, by agencies other than those agencies specifically exempted by the Administrator of OIRA:

(a) *Agency Responsibilities.* (1) Each agency shall (consistent with its own rules, regulations, or procedures) provide the public with meaningful participation in the regulatory process. In particular, before issuing a notice of proposed rulemaking, each agency should, where appropriate, seek the involvement of those who are intended to benefit from and those expected to be burdened by any regulation (including, specifically, State, local, and tribal officials). In addition, each agency should afford the public a meaningful opportunity to comment on any proposed regulation, which in most cases should include a comment period of not less than 60 days. Each agency also is directed to explore and, where appropriate, use consensual mechanisms for developing regulations, including negotiated rulemaking.

(2) Within 60 days of the date of this Executive order, each agency head shall designate a Regulatory Policy Officer who shall report to the agency head. The Regulatory Policy Officer shall be involved at each stage of the regulatory process to foster the development of effective, innovative, and least burdensome regulations and to further the principles set forth in this Executive order.

(3) In addition to adhering to its own rules and procedures and to the requirements of the Administrative Procedure Act, the Regulatory Flexibility Act, the Paperwork Reduction Act, and other applicable law, each agency shall develop its regulatory actions in a timely fashion and adhere to the following procedures with respect to a regulatory action:

(A) Each agency shall provide OIRA, at such times and in the manner specified by the Administrator of OIRA, with a list of its planned regulatory actions, indicating those which the agency believes are significant regulatory actions within the meaning of this Executive order. Absent a material change in the development of the planned regulatory action, those not designated as significant will not be subject to review under this section unless, within 10 working days of receipt

of the list, the Administrator of OIRA notifies the agency that OIRA has determined that a planned regulation is a significant regulatory action within the meaning of this Executive order. The Administrator of OIRA may waive review of any planned regulatory action designated by the agency as significant, in which case the agency need not further comply with subsection (a)(3)(B) or subsection (a)(3)(C) of this section.

(B) For each matter identified as, or determined by the Administrator of OIRA to be, a significant regulatory action, the issuing agency shall provide to OIRA:

- (i) The text of the draft regulatory action, together with a reasonably detailed description of the need for the regulatory action and an explanation of how the regulatory action will meet that need; and
- (ii) An assessment of the potential costs and benefits of the regulatory action, including an explanation of the manner in which the regulatory action is consistent with a statutory mandate and, to the extent permitted by law, promotes the President's priorities and avoids undue interference with State, local, and tribal governments in the exercise of their governmental functions.

(C) For those matters identified as, or determined by the Administrator of OIRA to be, a significant regulatory action within the scope of section 3(f)(1), the agency shall also provide to OIRA the following additional information developed as part of the agency's decision-making process (unless prohibited by law):

- (i) An assessment, including the underlying analysis, of benefits anticipated from the regulatory action (such as, but not limited to, the promotion of the efficient functioning of the economy and private markets, the enhancement of health and safety, the protection of the natural environment, and the elimination or reduction of discrimination or bias) together with, to the extent feasible, a quantification of those benefits;
- (ii) An assessment, including the underlying analysis, of costs anticipated from the regulatory action (such as, but not limited to, the direct cost both to the government in administering the regulation and to businesses and others in complying with the regulation, and any adverse effects on the efficient functioning of the economy, private markets (including productivity, employment, and competitiveness), health, safety, and the natural environment), together with, to the extent feasible, a quantification of those costs; and
- (iii) An assessment, including the underlying analysis, of costs and benefits of potentially effective and reasonably feasible alternatives to the planned regulation, identified by the agencies or the public (including improving the current regulation and reasonably viable nonregulatory actions), and an explanation why the planned regulatory action is preferable to the identified potential alternatives.

(D) In emergency situations or when an agency is obligated by law to act more quickly than normal review procedures allow, the agency shall notify OIRA as soon as possible and, to the extent practicable, comply with subsections (a)(3)(B) and (C) of this section. For those regulatory actions that are governed by a statutory or court-imposed deadline, the agency shall, to the extent practicable, schedule rule-making proceedings so as to permit sufficient time for OIRA to conduct its review, as set forth below in subsection (b)(2) through (4) of this section.

(E) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, the agency shall:

- (i) Make available to the public the information set forth in subsections (a)(3)(B) and (C);
- (ii) Identify for the public, in a complete, clear, and simple manner, the substantive changes between the draft submitted to OIRA for review and the action subsequently announced; and

(iii) Identify for the public those changes in the regulatory action that were made at the suggestion or recommendation of OIRA.

(F) All information provided to the public by the agency shall be in plain, understandable language.

(b) *OIRA Responsibilities.* The Administrator of OIRA shall provide meaningful guidance and oversight so that each agency's regulatory actions are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order and do not conflict with the policies or actions of another agency. OIRA shall, to the extent permitted by law, adhere to the following guidelines:

(1) OIRA may review only actions identified by the agency or by OIRA as significant regulatory actions under subsection (a)(3)(A) of this section.

(2) OIRA shall waive review or notify the agency in writing of the results of its review within the following time periods:

(A) For any notices of inquiry, advance notices of proposed rulemaking, or other preliminary regulatory actions prior to a Notice of Proposed Rulemaking, within 10 working days after the date of submission of the draft action to OIRA;

(B) For all other regulatory actions, within 90 calendar days after the date of submission of the information set forth in subsections (a)(3)(B) and (C) of this section, unless OIRA has previously reviewed this information and, since that review, there has been no material change in the facts and circumstances upon which the regulatory action is based, in which case, OIRA shall complete its review within 45 days; and

(C) The review process may be extended (1) once by no more than 30 calendar days upon the written approval of the Director and (2) at the request of the agency head.

(3) For each regulatory action that the Administrator of OIRA returns to an agency for further consideration of some or all of its provisions, the Administrator of OIRA shall provide the issuing agency a written explanation for such return, setting forth the pertinent provision of this Executive order on which OIRA is relying. If the agency head disagrees with some or all of the bases for the return, the agency head shall so inform the Administrator of OIRA in writing.

(4) Except as otherwise provided by law or required by a Court, in order to ensure greater openness, accessibility, and accountability in the regulatory review process, OIRA shall be governed by the following disclosure requirements:

(A) Only the Administrator of OIRA (or a particular designee) shall receive oral communications initiated by persons not employed by the executive branch of the Federal Government regarding the substance of a regulatory action under OIRA review;

(B) All substantive communications between OIRA personnel and persons not employed by the executive branch of the Federal Government regarding a regulatory action under review shall be governed by the following guidelines: (i) A representative from the issuing agency shall be invited to any meeting between OIRA personnel and such person(s);

(ii) OIRA shall forward to the issuing agency, within 10 working days of receipt of the communication(s), all written communications, regardless of format, between OIRA personnel and any person who is not employed by the executive branch of the Federal Government, and the dates and names of individuals involved in all substantive oral communications (including meetings to which an agency representative was invited, but did not attend, and telephone conversations between OIRA personnel and any such persons); and

(iii) OIRA shall publicly disclose relevant information about such communication(s), as set forth below in subsection (b)(4)(C) of this section.

(C) OIRA shall maintain a publicly available log that shall contain, at a minimum, the following information pertinent to regulatory actions under review:

- (i) The status of all regulatory actions, including if (and if so, when and by whom) Vice Presidential and Presidential consideration was requested;
- (ii) A notation of all written communications forwarded to an issuing agency under subsection (b)(4)(B)(ii) of this section; and
- (iii) The dates and names of individuals involved in all substantive oral communications, including meetings and telephone conversations, between OIRA personnel and any person not employed by the executive branch of the Federal Government, and the subject matter discussed during such communications.

(D) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, or after the agency has announced its decision not to publish or issue the regulatory action, OIRA shall make available to the public all documents exchanged between OIRA and the agency during the review by OIRA under this section.

(5) All information provided to the public by OIRA shall be in plain, understandable language.

Sec. 7. Resolution of Conflicts. To the extent permitted by law, disagreements or conflicts between or among agency heads or between OMB and any agency that cannot be resolved by the Administrator of OIRA shall be resolved by the President, or by the Vice President acting at the request of the President, with the relevant agency head (and, as appropriate, other interested government officials). Vice Presidential and Presidential consideration of such disagreements may be initiated only by the Director, by the head of the issuing agency, or by the head of an agency that has a significant interest in the regulatory action at issue. Such review will not be undertaken at the request of other persons, entities, or their agents.

Resolution of such conflicts shall be informed by recommendations developed by the Vice President, after consultation with the Advisors (and other executive branch officials or personnel whose responsibilities to the President include the subject matter at issue). The development of these recommendations shall be concluded within 60 days after review has been requested.

During the Vice Presidential and Presidential review period, communications with any person not employed by the Federal Government relating to the substance of the regulatory action under review and directed to the Advisors or their staffs or to the staff of the Vice President shall be in writing and shall be forwarded by the recipient to the affected agency(ies) for inclusion in the public docket(s). When the communication is not in writing, such Advisors or staff members shall inform the outside party that the matter is under review and that any comments should be submitted in writing.

At the end of this review process, the President, or the Vice President acting at the request of the President, shall notify the affected agency and the Administrator of OIRA of the President's decision with respect to the matter.

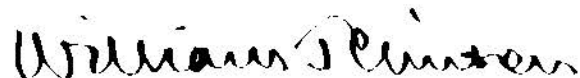
Sec. 8. Publication. Except to the extent required by law, an agency shall not publish in the **Federal Register** or otherwise issue to the public any regulatory action that is subject to review under section 6 of this Executive order until (1) the Administrator of OIRA notifies the agency that OIRA has waived its review of the action or has completed its review without any requests for further consideration, or (2) the applicable time period in section 6(b)(2) expires without OIRA having notified the agency that it is returning the regulatory action for further consideration under section 6(b)(3), whichever occurs first. If the terms of the preceding sentence have not been satisfied and an agency wants to publish or otherwise issue a

regulatory action, the head of that agency may request Presidential consideration through the Vice President, as provided under section 7 of this order. Upon receipt of this request, the Vice President shall notify OIRA and the Advisors. The guidelines and time period set forth in section 7 shall apply to the publication of regulatory actions for which Presidential consideration has been sought.

Sec. 9. Agency Authority. Nothing in this order shall be construed as displacing the agencies' authority or responsibilities, as authorized by law.

Sec. 10. Judicial Review. Nothing in this Executive order shall affect any otherwise available judicial review of agency action. This Executive order is intended only to improve the internal management of the Federal Government and does not create any right or benefit, substantive or procedural, enforceable at law or equity by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.

Sec. 11. Revocations. Executive Orders Nos. 12291 and 12498; all amendments to those Executive orders; all guidelines issued under those orders; and any exemptions from those orders heretofore granted for any category of rule are revoked.



THE WHITE HOUSE,
September 30, 1993.

[FR citation 58 FR 51735]

Presidential Documents

Title 3—

Executive Order 13563 of January 18, 2011

The President

Improving Regulation and Regulatory Review

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to improve regulation and regulatory review, it is hereby ordered as follows:

Section 1. *General Principles of Regulation.* (a) Our regulatory system must protect public health, welfare, safety, and our environment while promoting economic growth, innovation, competitiveness, and job creation. It must be based on the best available science. It must allow for public participation and an open exchange of ideas. It must promote predictability and reduce uncertainty. It must identify and use the best, most innovative, and least burdensome tools for achieving regulatory ends. It must take into account benefits and costs, both quantitative and qualitative. It must ensure that regulations are accessible, consistent, written in plain language, and easy to understand. It must measure, and seek to improve, the actual results of regulatory requirements.

(b) This order is supplemental to and reaffirms the principles, structures, and definitions governing contemporary regulatory review that were established in Executive Order 12866 of September 30, 1993. As stated in that Executive Order and to the extent permitted by law, each agency must, among other things: (1) propose or adopt a regulation only upon a reasoned determination that its benefits justify its costs (recognizing that some benefits and costs are difficult to quantify); (2) tailor its regulations to impose the least burden on society, consistent with obtaining regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations; (3) select, in choosing among alternative regulatory approaches, those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity); (4) to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt; and (5) identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(c) In applying these principles, each agency is directed to use the best available techniques to quantify anticipated present and future benefits and costs as accurately as possible. Where appropriate and permitted by law, each agency may consider (and discuss qualitatively) values that are difficult or impossible to quantify, including equity, human dignity, fairness, and distributive impacts.

Sec. 2. *Public Participation.* (a) Regulations shall be adopted through a process that involves public participation. To that end, regulations shall be based, to the extent feasible and consistent with law, on the open exchange of information and perspectives among State, local, and tribal officials, experts in relevant disciplines, affected stakeholders in the private sector, and the public as a whole.

(b) To promote that open exchange, each agency, consistent with Executive Order 12866 and other applicable legal requirements, shall endeavor to provide the public with an opportunity to participate in the regulatory process. To the extent feasible and permitted by law, each agency shall afford the public a meaningful opportunity to comment through the Internet on any proposed regulation, with a comment period that should generally

be at least 60 days. To the extent feasible and permitted by law, each agency shall also provide, for both proposed and final rules, timely online access to the rulemaking docket on regulations.gov, including relevant scientific and technical findings, in an open format that can be easily searched and downloaded. For proposed rules, such access shall include, to the extent feasible and permitted by law, an opportunity for public comment on all pertinent parts of the rulemaking docket, including relevant scientific and technical findings.

(c) Before issuing a notice of proposed rulemaking, each agency, where feasible and appropriate, shall seek the views of those who are likely to be affected, including those who are likely to benefit from and those who are potentially subject to such rulemaking.

Sec. 3. *Integration and Innovation.* Some sectors and industries face a significant number of regulatory requirements, some of which may be redundant, inconsistent, or overlapping. Greater coordination across agencies could reduce these requirements, thus reducing costs and simplifying and harmonizing rules. In developing regulatory actions and identifying appropriate approaches, each agency shall attempt to promote such coordination, simplification, and harmonization. Each agency shall also seek to identify, as appropriate, means to achieve regulatory goals that are designed to promote innovation.

Sec. 4. *Flexible Approaches.* Where relevant, feasible, and consistent with regulatory objectives, and to the extent permitted by law, each agency shall identify and consider regulatory approaches that reduce burdens and maintain flexibility and freedom of choice for the public. These approaches include warnings, appropriate default rules, and disclosure requirements as well as provision of information to the public in a form that is clear and intelligible.

Sec. 5. *Science.* Consistent with the President's Memorandum for the Heads of Executive Departments and Agencies, "Scientific Integrity" (March 9, 2009), and its implementing guidance, each agency shall ensure the objectivity of any scientific and technological information and processes used to support the agency's regulatory actions.

Sec. 6. *Retrospective Analyses of Existing Rules.* (a) To facilitate the periodic review of existing significant regulations, agencies shall consider how best to promote retrospective analysis of rules that may be outmoded, ineffective, insufficient, or excessively burdensome, and to modify, streamline, expand, or repeal them in accordance with what has been learned. Such retrospective analyses, including supporting data, should be released online whenever possible.

(b) Within 120 days of the date of this order, each agency shall develop and submit to the Office of Information and Regulatory Affairs a preliminary plan, consistent with law and its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified, streamlined, expanded, or repealed so as to make the agency's regulatory program more effective or less burdensome in achieving the regulatory objectives.

Sec. 7. *General Provisions.* (a) For purposes of this order, "agency" shall have the meaning set forth in section 3(b) of Executive Order 12866.

(b) Nothing in this order shall be construed to impair or otherwise affect:

(i) authority granted by law to a department or agency, or the head thereof; or

(ii) functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(d) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
January 18, 2011.

[FR Doc. 2011-1385

Filed 1-20-11; 8:45 am]

Billing code 3195-W1-P

Handwritten signature in black ink, appearing to read "S. P." or similar, with a large loop on the left and a vertical line through the right side.

Eitel, Robert

Subject: Regulatory Reform Effort Planning
Location: Bob's Office

Start: Monday, March 06, 2017 3:00 PM
End: Monday, March 06, 2017 4:00 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Shaheen, Patrick

Attachments: EO 12866.pdf; EO 13563.pdf

I have referenced below the applicable Executive Orders.

<https://www.whitehouse.gov/the-press-office/2017/01/30/presidential-executive-order-reducing-regulation-and-controlling>

<https://www.whitehouse.gov/the-press-office/2017/02/24/presidential-executive-order-enforcing-regulatory-reform-agenda>

Presidential Documents

Title 3—

Executive Order 12866 of September 30, 1993

The President

Regulatory Planning and Review

The American people deserve a regulatory system that works for them, not against them: a regulatory system that protects and improves their health, safety, environment, and well-being and improves the performance of the economy without imposing unacceptable or unreasonable costs on society; regulatory policies that recognize that the private sector and private markets are the best engine for economic growth; regulatory approaches that respect the role of State, local, and tribal governments; and regulations that are effective, consistent, sensible, and understandable. We do not have such a regulatory system today.

With this Executive order, the Federal Government begins a program to reform and make more efficient the regulatory process. The objectives of this Executive order are to enhance planning and coordination with respect to both new and existing regulations; to reaffirm the primacy of Federal agencies in the regulatory decision-making process; to restore the integrity and legitimacy of regulatory review and oversight; and to make the process more accessible and open to the public. In pursuing these objectives, the regulatory process shall be conducted so as to meet applicable statutory requirements and with due regard to the discretion that has been entrusted to the Federal agencies.

Accordingly, by the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered as follows:

Section 1. *Statement of Regulatory Philosophy and Principles.*

(a) *The Regulatory Philosophy.* Federal agencies should promulgate only such regulations as are required by law, are necessary to interpret the law, or are made necessary by compelling public need, such as material failures of private markets to protect or improve the health and safety of the public, the environment, or the well-being of the American people. In deciding whether and how to regulate, agencies should assess all costs and benefits of available regulatory alternatives, including the alternative of not regulating. Costs and benefits shall be understood to include both quantifiable measures (to the fullest extent that these can be usefully estimated) and qualitative measures of costs and benefits that are difficult to quantify, but nevertheless essential to consider. Further, in choosing among alternative regulatory approaches, agencies should select those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity), unless a statute requires another regulatory approach.

(b) *The Principles of Regulation.* To ensure that the agencies' regulatory programs are consistent with the philosophy set forth above, agencies should adhere to the following principles, to the extent permitted by law and where applicable:

- (1) Each agency shall identify the problem that it intends to address (including, where applicable, the failures of private markets or public institutions that warrant new agency action) as well as assess the significance of that problem.
- (2) Each agency shall examine whether existing regulations (or other law) have created, or contributed to, the problem that a new regulation is

intended to correct and whether those regulations (or other law) should be modified to achieve the intended goal of regulation more effectively.

(3) Each agency shall identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(4) In setting regulatory priorities, each agency shall consider, to the extent reasonable, the degree and nature of the risks posed by various substances or activities within its jurisdiction.

(5) When an agency determines that a regulation is the best available method of achieving the regulatory objective, it shall design its regulations in the most cost-effective manner to achieve the regulatory objective. In doing so, each agency shall consider incentives for innovation, consistency, predictability, the costs of enforcement and compliance (to the government, regulated entities, and the public), flexibility, distributive impacts, and equity.

(6) Each agency shall assess both the costs and the benefits of the intended regulation and, recognizing that some costs and benefits are difficult to quantify, propose or adopt a regulation only upon a reasoned determination that the benefits of the intended regulation justify its costs.

(7) Each agency shall base its decisions on the best reasonably obtainable scientific, technical, economic, and other information concerning the need for, and consequences of, the intended regulation.

(8) Each agency shall identify and assess alternative forms of regulation and shall, to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt.

(9) Wherever feasible, agencies shall seek views of appropriate State, local, and tribal officials before imposing regulatory requirements that might significantly or uniquely affect those governmental entities. Each agency shall assess the effects of Federal regulations on State, local, and tribal governments, including specifically the availability of resources to carry out those mandates, and seek to minimize those burdens that uniquely or significantly affect such governmental entities, consistent with achieving regulatory objectives. In addition, as appropriate, agencies shall seek to harmonize Federal regulatory actions with related State, local, and tribal regulatory and other governmental functions.

(10) Each agency shall avoid regulations that are inconsistent, incompatible, or duplicative with its other regulations or those of other Federal agencies.

(11) Each agency shall tailor its regulations to impose the least burden on society, including individuals, businesses of differing sizes, and other entities (including small communities and governmental entities), consistent with obtaining the regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations.

(12) Each agency shall draft its regulations to be simple and easy to understand, with the goal of minimizing the potential for uncertainty and litigation arising from such uncertainty.

Sec. 2. Organization. An efficient regulatory planning and review process is vital to ensure that the Federal Government's regulatory system best serves the American people.

(a) *The Agencies.* Because Federal agencies are the repositories of significant substantive expertise and experience, they are responsible for developing regulations and assuring that the regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order.

(b) *The Office of Management and Budget.* Coordinated review of agency rulemaking is necessary to ensure that regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order, and that decisions made by one agency do not conflict with the policies or actions taken or planned by another agency. The Office of Management and Budget (OMB) shall carry out that review function. Within OMB, the Office of Information and Regulatory Affairs (OIRA) is the repository of expertise concerning regulatory issues, including methodologies and procedures that affect more than one agency, this Executive order, and the President's regulatory policies. To the extent permitted by law, OMB shall provide guidance to agencies and assist the President, the Vice President, and other regulatory policy advisors to the President in regulatory planning and shall be the entity that reviews individual regulations, as provided by this Executive order.

(c) *The Vice President.* The Vice President is the principal advisor to the President on, and shall coordinate the development and presentation of recommendations concerning, regulatory policy, planning, and review, as set forth in this Executive order. In fulfilling their responsibilities under this Executive order, the President and the Vice President shall be assisted by the regulatory policy advisors within the Executive Office of the President and by such agency officials and personnel as the President and the Vice President may, from time to time, consult.

Sec. 3. Definitions. For purposes of this Executive order: (a) "Advisors" refers to such regulatory policy advisors to the President as the President and Vice President may from time to time consult, including, among others: (1) the Director of OMB; (2) the Chair (or another member) of the Council of Economic Advisers; (3) the Assistant to the President for Economic Policy; (4) the Assistant to the President for Domestic Policy; (5) the Assistant to the President for National Security Affairs; (6) the Assistant to the President for Science and Technology; (7) the Assistant to the President for Intergovernmental Affairs; (8) the Assistant to the President and Staff Secretary; (9) the Assistant to the President and Chief of Staff to the Vice President; (10) the Assistant to the President and Counsel to the President; (11) the Deputy Assistant to the President and Director of the White House Office on Environmental Policy; and (12) the Administrator of OIRA, who also shall coordinate communications relating to this Executive order among the agencies, OMB, the other Advisors, and the Office of the Vice President.

(b) "Agency," unless otherwise indicated, means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1), other than those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10).

(c) "Director" means the Director of OMB.

(d) "Regulation" or "rule" means an agency statement of general applicability and future effect, which the agency intends to have the force and effect of law, that is designed to implement, interpret, or prescribe law or policy or to describe the procedure or practice requirements of an agency. It does not, however, include:

- (1) Regulations or rules issued in accordance with the formal rulemaking provisions of 5 U.S.C. 556, 557;
- (2) Regulations or rules that pertain to a military or foreign affairs function of the United States, other than procurement regulations and regulations involving the import or export of non-defense articles and services;
- (3) Regulations or rules that are limited to agency organization, management, or personnel matters; or
- (4) Any other category of regulations exempted by the Administrator of OIRA.

(e) "Regulatory action" means any substantive action by an agency (normally published in the **Federal Register**) that promulgates or is expected to lead to the promulgation of a final rule or regulation, including notices

of inquiry, advance notices of proposed rulemaking, and notices of proposed rulemaking.

(f) "Significant regulatory action" means any regulatory action that is likely to result in a rule that may:

- (1) Have an annual effect on the economy of \$100 million or more or adversely affect in a material way the economy, a sector of the economy, productivity, competition, jobs, the environment, public health or safety, or State, local, or tribal governments or communities;
- (2) Create a serious inconsistency or otherwise interfere with an action taken or planned by another agency;
- (3) Materially alter the budgetary impact of entitlements, grants, user fees, or loan programs or the rights and obligations of recipients thereof; or
- (4) Raise novel legal or policy issues arising out of legal mandates, the President's priorities, or the principles set forth in this Executive order.

Sec. 4. Planning Mechanism. In order to have an effective regulatory program, to provide for coordination of regulations, to maximize consultation and the resolution of potential conflicts at an early stage, to involve the public and its State, local, and tribal officials in regulatory planning, and to ensure that new or revised regulations promote the President's priorities and the principles set forth in this Executive order, these procedures shall be followed, to the extent permitted by law:

(a) *Agencies' Policy Meeting.* Early in each year's planning cycle, the Vice President shall convene a meeting of the Advisors and the heads of agencies to seek a common understanding of priorities and to coordinate regulatory efforts to be accomplished in the upcoming year.

(b) *Unified Regulatory Agenda.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). Each agency shall prepare an agenda of all regulations under development or review, at a time and in a manner specified by the Administrator of OIRA. The description of each regulatory action shall contain, at a minimum, a regulation identifier number, a brief summary of the action, the legal authority for the action, any legal deadline for the action, and the name and telephone number of a knowledgeable agency official. Agencies may incorporate the information required under 5 U.S.C. 602 and 41 U.S.C. 402 into these agendas.

(c) *The Regulatory Plan.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). (1) As part of the Unified Regulatory Agenda, beginning in 1994, each agency shall prepare a Regulatory Plan (Plan) of the most important significant regulatory actions that the agency reasonably expects to issue in proposed or final form in that fiscal year or thereafter. The Plan shall be approved personally by the agency head and shall contain at a minimum:

- (A) A statement of the agency's regulatory objectives and priorities and how they relate to the President's priorities;
- (B) A summary of each planned significant regulatory action including, to the extent possible, alternatives to be considered and preliminary estimates of the anticipated costs and benefits;
- (C) A summary of the legal basis for each such action, including whether any aspect of the action is required by statute or court order;
- (D) A statement of the need for each such action and, if applicable, how the action will reduce risks to public health, safety, or the environment, as well as how the magnitude of the risk addressed by the action relates to other risks within the jurisdiction of the agency;
- (E) The agency's schedule for action, including a statement of any applicable statutory or judicial deadlines; and

(F) The name, address, and telephone number of a person the public may contact for additional information about the planned regulatory action.

(2) Each agency shall forward its Plan to OIRA by June 1st of each year.

(3) Within 10 calendar days after OIRA has received an agency's Plan, OIRA shall circulate it to other affected agencies, the Advisors, and the Vice President.

(4) An agency head who believes that a planned regulatory action of another agency may conflict with its own policy or action taken or planned shall promptly notify, in writing, the Administrator of OIRA, who shall forward that communication to the issuing agency, the Advisors, and the Vice President.

(5) If the Administrator of OIRA believes that a planned regulatory action of an agency may be inconsistent with the President's priorities or the principles set forth in this Executive order or may be in conflict with any policy or action taken or planned by another agency, the Administrator of OIRA shall promptly notify, in writing, the affected agencies, the Advisors, and the Vice President.

(6) The Vice President, with the Advisors' assistance, may consult with the heads of agencies with respect to their Plans and, in appropriate instances, request further consideration or inter-agency coordination.

(7) The Plans developed by the issuing agency shall be published annually in the October publication of the Unified Regulatory Agenda. This publication shall be made available to the Congress; State, local, and tribal governments; and the public. Any views on any aspect of any agency Plan, including whether any planned regulatory action might conflict with any other planned or existing regulation, impose any unintended consequences on the public, or confer any unclaimed benefits on the public, should be directed to the issuing agency, with a copy to OIRA.

(d) *Regulatory Working Group.* Within 30 days of the date of this Executive order, the Administrator of OIRA shall convene a Regulatory Working Group ("Working Group"), which shall consist of representatives of the heads of each agency that the Administrator determines to have significant domestic regulatory responsibility, the Advisors, and the Vice President. The Administrator of OIRA shall chair the Working Group and shall periodically advise the Vice President on the activities of the Working Group. The Working Group shall serve as a forum to assist agencies in identifying and analyzing important regulatory issues (including, among others (1) the development of innovative regulatory techniques, (2) the methods, efficacy, and utility of comparative risk assessment in regulatory decision-making, and (3) the development of short forms and other streamlined regulatory approaches for small businesses and other entities). The Working Group shall meet at least quarterly and may meet as a whole or in subgroups of agencies with an interest in particular issues or subject areas. To inform its discussions, the Working Group may commission analytical studies and reports by OIRA, the Administrative Conference of the United States, or any other agency.

(e) *Conferences.* The Administrator of OIRA shall meet quarterly with representatives of State, local, and tribal governments to identify both existing and proposed regulations that may uniquely or significantly affect those governmental entities. The Administrator of OIRA shall also convene, from time to time, conferences with representatives of businesses, nongovernmental organizations, and the public to discuss regulatory issues of common concern.

Sec. 5. Existing Regulations. In order to reduce the regulatory burden on the American people, their families, their communities, their State, local, and tribal governments, and their industries; to determine whether regulations promulgated by the executive branch of the Federal Government have become unjustified or unnecessary as a result of changed circumstances; to confirm that regulations are both compatible with each other and not

duplicative or inappropriately burdensome in the aggregate; to ensure that all regulations are consistent with the President's priorities and the principles set forth in this Executive order, within applicable law; and to otherwise improve the effectiveness of existing regulations: (a) Within 90 days of the date of this Executive order, each agency shall submit to OIRA a program, consistent with its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified or eliminated so as to make the agency's regulatory program more effective in achieving the regulatory objectives, less burdensome, or in greater alignment with the President's priorities and the principles set forth in this Executive order. Any significant regulations selected for review shall be included in the agency's annual Plan. The agency shall also identify any legislative mandates that require the agency to promulgate or continue to impose regulations that the agency believes are unnecessary or outdated by reason of changed circumstances.

(b) The Administrator of OIRA shall work with the Regulatory Working Group and other interested entities to pursue the objectives of this section. State, local, and tribal governments are specifically encouraged to assist in the identification of regulations that impose significant or unique burdens on those governmental entities and that appear to have outlived their justification or be otherwise inconsistent with the public interest.

(c) The Vice President, in consultation with the Advisors, may identify for review by the appropriate agency or agencies other existing regulations of an agency or groups of regulations of more than one agency that affect a particular group, industry, or sector of the economy, or may identify legislative mandates that may be appropriate for reconsideration by the Congress.

Sec. 6. Centralized Review of Regulations. The guidelines set forth below shall apply to all regulatory actions, for both new and existing regulations, by agencies other than those agencies specifically exempted by the Administrator of OIRA:

(a) *Agency Responsibilities.* (1) Each agency shall (consistent with its own rules, regulations, or procedures) provide the public with meaningful participation in the regulatory process. In particular, before issuing a notice of proposed rulemaking, each agency should, where appropriate, seek the involvement of those who are intended to benefit from and those expected to be burdened by any regulation (including, specifically, State, local, and tribal officials). In addition, each agency should afford the public a meaningful opportunity to comment on any proposed regulation, which in most cases should include a comment period of not less than 60 days. Each agency also is directed to explore and, where appropriate, use consensual mechanisms for developing regulations, including negotiated rulemaking.

(2) Within 60 days of the date of this Executive order, each agency head shall designate a Regulatory Policy Officer who shall report to the agency head. The Regulatory Policy Officer shall be involved at each stage of the regulatory process to foster the development of effective, innovative, and least burdensome regulations and to further the principles set forth in this Executive order.

(3) In addition to adhering to its own rules and procedures and to the requirements of the Administrative Procedure Act, the Regulatory Flexibility Act, the Paperwork Reduction Act, and other applicable law, each agency shall develop its regulatory actions in a timely fashion and adhere to the following procedures with respect to a regulatory action:

(A) Each agency shall provide OIRA, at such times and in the manner specified by the Administrator of OIRA, with a list of its planned regulatory actions, indicating those which the agency believes are significant regulatory actions within the meaning of this Executive order. Absent a material change in the development of the planned regulatory action, those not designated as significant will not be subject to review under this section unless, within 10 working days of receipt

of the list, the Administrator of OIRA notifies the agency that OIRA has determined that a planned regulation is a significant regulatory action within the meaning of this Executive order. The Administrator of OIRA may waive review of any planned regulatory action designated by the agency as significant, in which case the agency need not further comply with subsection (a)(3)(B) or subsection (a)(3)(C) of this section.

(B) For each matter identified as, or determined by the Administrator of OIRA to be, a significant regulatory action, the issuing agency shall provide to OIRA:

- (i) The text of the draft regulatory action, together with a reasonably detailed description of the need for the regulatory action and an explanation of how the regulatory action will meet that need; and
- (ii) An assessment of the potential costs and benefits of the regulatory action, including an explanation of the manner in which the regulatory action is consistent with a statutory mandate and, to the extent permitted by law, promotes the President's priorities and avoids undue interference with State, local, and tribal governments in the exercise of their governmental functions.

(C) For those matters identified as, or determined by the Administrator of OIRA to be, a significant regulatory action within the scope of section 3(f)(1), the agency shall also provide to OIRA the following additional information developed as part of the agency's decision-making process (unless prohibited by law):

- (i) An assessment, including the underlying analysis, of benefits anticipated from the regulatory action (such as, but not limited to, the promotion of the efficient functioning of the economy and private markets, the enhancement of health and safety, the protection of the natural environment, and the elimination or reduction of discrimination or bias) together with, to the extent feasible, a quantification of those benefits;
- (ii) An assessment, including the underlying analysis, of costs anticipated from the regulatory action (such as, but not limited to, the direct cost both to the government in administering the regulation and to businesses and others in complying with the regulation, and any adverse effects on the efficient functioning of the economy, private markets (including productivity, employment, and competitiveness), health, safety, and the natural environment), together with, to the extent feasible, a quantification of those costs; and
- (iii) An assessment, including the underlying analysis, of costs and benefits of potentially effective and reasonably feasible alternatives to the planned regulation, identified by the agencies or the public (including improving the current regulation and reasonably viable nonregulatory actions), and an explanation why the planned regulatory action is preferable to the identified potential alternatives.

(D) In emergency situations or when an agency is obligated by law to act more quickly than normal review procedures allow, the agency shall notify OIRA as soon as possible and, to the extent practicable, comply with subsections (a)(3)(B) and (C) of this section. For those regulatory actions that are governed by a statutory or court-imposed deadline, the agency shall, to the extent practicable, schedule rule-making proceedings so as to permit sufficient time for OIRA to conduct its review, as set forth below in subsection (b)(2) through (4) of this section.

(E) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, the agency shall:

- (i) Make available to the public the information set forth in subsections (a)(3)(B) and (C);
- (ii) Identify for the public, in a complete, clear, and simple manner, the substantive changes between the draft submitted to OIRA for review and the action subsequently announced; and

(iii) Identify for the public those changes in the regulatory action that were made at the suggestion or recommendation of OIRA.

(F) All information provided to the public by the agency shall be in plain, understandable language.

(b) *OIRA Responsibilities.* The Administrator of OIRA shall provide meaningful guidance and oversight so that each agency's regulatory actions are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order and do not conflict with the policies or actions of another agency. OIRA shall, to the extent permitted by law, adhere to the following guidelines:

(1) OIRA may review only actions identified by the agency or by OIRA as significant regulatory actions under subsection (a)(3)(A) of this section.

(2) OIRA shall waive review or notify the agency in writing of the results of its review within the following time periods:

(A) For any notices of inquiry, advance notices of proposed rulemaking, or other preliminary regulatory actions prior to a Notice of Proposed Rulemaking, within 10 working days after the date of submission of the draft action to OIRA;

(B) For all other regulatory actions, within 90 calendar days after the date of submission of the information set forth in subsections (a)(3)(B) and (C) of this section, unless OIRA has previously reviewed this information and, since that review, there has been no material change in the facts and circumstances upon which the regulatory action is based, in which case, OIRA shall complete its review within 45 days; and

(C) The review process may be extended (1) once by no more than 30 calendar days upon the written approval of the Director and (2) at the request of the agency head.

(3) For each regulatory action that the Administrator of OIRA returns to an agency for further consideration of some or all of its provisions, the Administrator of OIRA shall provide the issuing agency a written explanation for such return, setting forth the pertinent provision of this Executive order on which OIRA is relying. If the agency head disagrees with some or all of the bases for the return, the agency head shall so inform the Administrator of OIRA in writing.

(4) Except as otherwise provided by law or required by a Court, in order to ensure greater openness, accessibility, and accountability in the regulatory review process, OIRA shall be governed by the following disclosure requirements:

(A) Only the Administrator of OIRA (or a particular designee) shall receive oral communications initiated by persons not employed by the executive branch of the Federal Government regarding the substance of a regulatory action under OIRA review;

(B) All substantive communications between OIRA personnel and persons not employed by the executive branch of the Federal Government regarding a regulatory action under review shall be governed by the following guidelines: (i) A representative from the issuing agency shall be invited to any meeting between OIRA personnel and such person(s);

(ii) OIRA shall forward to the issuing agency, within 10 working days of receipt of the communication(s), all written communications, regardless of format, between OIRA personnel and any person who is not employed by the executive branch of the Federal Government, and the dates and names of individuals involved in all substantive oral communications (including meetings to which an agency representative was invited, but did not attend, and telephone conversations between OIRA personnel and any such persons); and (iii) OIRA shall publicly disclose relevant information about such communication(s), as set forth below in subsection (b)(4)(C) of this section.

(C) OIRA shall maintain a publicly available log that shall contain, at a minimum, the following information pertinent to regulatory actions under review:

- (i) The status of all regulatory actions, including if (and if so, when and by whom) Vice Presidential and Presidential consideration was requested;
- (ii) A notation of all written communications forwarded to an issuing agency under subsection (b)(4)(B)(ii) of this section; and
- (iii) The dates and names of individuals involved in all substantive oral communications, including meetings and telephone conversations, between OIRA personnel and any person not employed by the executive branch of the Federal Government, and the subject matter discussed during such communications.

(D) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, or after the agency has announced its decision not to publish or issue the regulatory action, OIRA shall make available to the public all documents exchanged between OIRA and the agency during the review by OIRA under this section.

(5) All information provided to the public by OIRA shall be in plain, understandable language.

Sec. 7. Resolution of Conflicts. To the extent permitted by law, disagreements or conflicts between or among agency heads or between OMB and any agency that cannot be resolved by the Administrator of OIRA shall be resolved by the President, or by the Vice President acting at the request of the President, with the relevant agency head (and, as appropriate, other interested government officials). Vice Presidential and Presidential consideration of such disagreements may be initiated only by the Director, by the head of the issuing agency, or by the head of an agency that has a significant interest in the regulatory action at issue. Such review will not be undertaken at the request of other persons, entities, or their agents.

Resolution of such conflicts shall be informed by recommendations developed by the Vice President, after consultation with the Advisors (and other executive branch officials or personnel whose responsibilities to the President include the subject matter at issue). The development of these recommendations shall be concluded within 60 days after review has been requested.

During the Vice Presidential and Presidential review period, communications with any person not employed by the Federal Government relating to the substance of the regulatory action under review and directed to the Advisors or their staffs or to the staff of the Vice President shall be in writing and shall be forwarded by the recipient to the affected agency(ies) for inclusion in the public docket(s). When the communication is not in writing, such Advisors or staff members shall inform the outside party that the matter is under review and that any comments should be submitted in writing.

At the end of this review process, the President, or the Vice President acting at the request of the President, shall notify the affected agency and the Administrator of OIRA of the President's decision with respect to the matter.

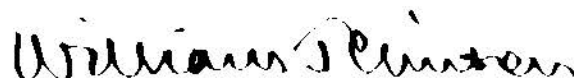
Sec. 8. Publication. Except to the extent required by law, an agency shall not publish in the **Federal Register** or otherwise issue to the public any regulatory action that is subject to review under section 6 of this Executive order until (1) the Administrator of OIRA notifies the agency that OIRA has waived its review of the action or has completed its review without any requests for further consideration, or (2) the applicable time period in section 6(b)(2) expires without OIRA having notified the agency that it is returning the regulatory action for further consideration under section 6(b)(3), whichever occurs first. If the terms of the preceding sentence have not been satisfied and an agency wants to publish or otherwise issue a

regulatory action, the head of that agency may request Presidential consideration through the Vice President, as provided under section 7 of this order. Upon receipt of this request, the Vice President shall notify OIRA and the Advisors. The guidelines and time period set forth in section 7 shall apply to the publication of regulatory actions for which Presidential consideration has been sought.

Sec. 9. Agency Authority. Nothing in this order shall be construed as displacing the agencies' authority or responsibilities, as authorized by law.

Sec. 10. Judicial Review. Nothing in this Executive order shall affect any otherwise available judicial review of agency action. This Executive order is intended only to improve the internal management of the Federal Government and does not create any right or benefit, substantive or procedural, enforceable at law or equity by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.

Sec. 11. Revocations. Executive Orders Nos. 12291 and 12498; all amendments to those Executive orders; all guidelines issued under those orders; and any exemptions from those orders heretofore granted for any category of rule are revoked.



THE WHITE HOUSE,
September 30, 1993.

[FR citation 58 FR 51735]

Presidential Documents

Title 3—

Executive Order 13563 of January 18, 2011

The President

Improving Regulation and Regulatory Review

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to improve regulation and regulatory review, it is hereby ordered as follows:

Section 1. *General Principles of Regulation.* (a) Our regulatory system must protect public health, welfare, safety, and our environment while promoting economic growth, innovation, competitiveness, and job creation. It must be based on the best available science. It must allow for public participation and an open exchange of ideas. It must promote predictability and reduce uncertainty. It must identify and use the best, most innovative, and least burdensome tools for achieving regulatory ends. It must take into account benefits and costs, both quantitative and qualitative. It must ensure that regulations are accessible, consistent, written in plain language, and easy to understand. It must measure, and seek to improve, the actual results of regulatory requirements.

(b) This order is supplemental to and reaffirms the principles, structures, and definitions governing contemporary regulatory review that were established in Executive Order 12866 of September 30, 1993. As stated in that Executive Order and to the extent permitted by law, each agency must, among other things: (1) propose or adopt a regulation only upon a reasoned determination that its benefits justify its costs (recognizing that some benefits and costs are difficult to quantify); (2) tailor its regulations to impose the least burden on society, consistent with obtaining regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations; (3) select, in choosing among alternative regulatory approaches, those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity); (4) to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt; and (5) identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(c) In applying these principles, each agency is directed to use the best available techniques to quantify anticipated present and future benefits and costs as accurately as possible. Where appropriate and permitted by law, each agency may consider (and discuss qualitatively) values that are difficult or impossible to quantify, including equity, human dignity, fairness, and distributive impacts.

Sec. 2. *Public Participation.* (a) Regulations shall be adopted through a process that involves public participation. To that end, regulations shall be based, to the extent feasible and consistent with law, on the open exchange of information and perspectives among State, local, and tribal officials, experts in relevant disciplines, affected stakeholders in the private sector, and the public as a whole.

(b) To promote that open exchange, each agency, consistent with Executive Order 12866 and other applicable legal requirements, shall endeavor to provide the public with an opportunity to participate in the regulatory process. To the extent feasible and permitted by law, each agency shall afford the public a meaningful opportunity to comment through the Internet on any proposed regulation, with a comment period that should generally

be at least 60 days. To the extent feasible and permitted by law, each agency shall also provide, for both proposed and final rules, timely online access to the rulemaking docket on regulations.gov, including relevant scientific and technical findings, in an open format that can be easily searched and downloaded. For proposed rules, such access shall include, to the extent feasible and permitted by law, an opportunity for public comment on all pertinent parts of the rulemaking docket, including relevant scientific and technical findings.

(c) Before issuing a notice of proposed rulemaking, each agency, where feasible and appropriate, shall seek the views of those who are likely to be affected, including those who are likely to benefit from and those who are potentially subject to such rulemaking.

Sec. 3. *Integration and Innovation.* Some sectors and industries face a significant number of regulatory requirements, some of which may be redundant, inconsistent, or overlapping. Greater coordination across agencies could reduce these requirements, thus reducing costs and simplifying and harmonizing rules. In developing regulatory actions and identifying appropriate approaches, each agency shall attempt to promote such coordination, simplification, and harmonization. Each agency shall also seek to identify, as appropriate, means to achieve regulatory goals that are designed to promote innovation.

Sec. 4. *Flexible Approaches.* Where relevant, feasible, and consistent with regulatory objectives, and to the extent permitted by law, each agency shall identify and consider regulatory approaches that reduce burdens and maintain flexibility and freedom of choice for the public. These approaches include warnings, appropriate default rules, and disclosure requirements as well as provision of information to the public in a form that is clear and intelligible.

Sec. 5. *Science.* Consistent with the President's Memorandum for the Heads of Executive Departments and Agencies, "Scientific Integrity" (March 9, 2009), and its implementing guidance, each agency shall ensure the objectivity of any scientific and technological information and processes used to support the agency's regulatory actions.

Sec. 6. *Retrospective Analyses of Existing Rules.* (a) To facilitate the periodic review of existing significant regulations, agencies shall consider how best to promote retrospective analysis of rules that may be outmoded, ineffective, insufficient, or excessively burdensome, and to modify, streamline, expand, or repeal them in accordance with what has been learned. Such retrospective analyses, including supporting data, should be released online whenever possible.

(b) Within 120 days of the date of this order, each agency shall develop and submit to the Office of Information and Regulatory Affairs a preliminary plan, consistent with law and its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified, streamlined, expanded, or repealed so as to make the agency's regulatory program more effective or less burdensome in achieving the regulatory objectives.

Sec. 7. *General Provisions.* (a) For purposes of this order, "agency" shall have the meaning set forth in section 3(b) of Executive Order 12866.

(b) Nothing in this order shall be construed to impair or otherwise affect:

(i) authority granted by law to a department or agency, or the head thereof; or

(ii) functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(d) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
January 18, 2011.

[FR Doc. 2011-1385

Filed 1-20-11; 8:45 am]

Billing code 3195-W1-P

Handwritten signature in black ink, appearing to read "S. P." or similar, with a large loop on the left and a vertical line through the right side.

Kossack, Andrew

Subject: Financial Disclosure Report Due TODAY

Start: Saturday, April 08, 2017 12:00 AM

End: Sunday, April 09, 2017 12:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: REMINDER - Financial disclosure due 4/8

Start: Friday, March 17, 2017 8:30 AM

End: Friday, March 17, 2017 9:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: REMINDER - Financial disclosure due 4/8

Start: Monday, March 20, 2017 9:00 AM

End: Monday, March 20, 2017 9:30 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Kossack, Andrew

Subject: REMINDER - Financial disclosure due 4/8

Start: Monday, March 20, 2017 12:00 AM

End: Tuesday, March 21, 2017 12:00 AM

Recurrence: (none)

Meeting Status: No response required

Organizer: Kossack, Andrew

Stratman, Karen

Subject: ESSA Consolidated State Plan Template with Civil Rights/Disability Advocate Orgs
Location: WDCFB6-7C101
Start: Thursday, March 02, 2017 11:15 AM
End: Thursday, March 02, 2017 11:45 AM
Show Time As: Tentative
Recurrence: (none)
Meeting Status: Not yet responded
Organizer: Stratman, Karen
Required Attendees: Chism, Monique; Bell-Ellwanger, Jenn; Honeysett, Adam; Hammer, Victoria; Sheehan, Richard; Siry, Melissa; Coley, Jerine; Saunders, Azilea; WDCFB6-5E335 (Managed); Wallin, Terra; Brickman, Michael; Oberlies, Michael; Kossack, Andrew; Jones, Amy; Miceli, Roberta; Myers, Shauna; Joseph, Denise; Avery, Tawanda; Ryder, Ruth; Steenen, Paul; Watkins-Foote, Kimberly; Ramsey, Taylor
Optional Attendees: Calderon, Brenda; Oberst, Megan; Forrester, Tiffany

Ten representatives of civil rights organizations and disability advocacy groups have been asked to share with us, via telephone, their thoughts on the Consolidated State Plan Template; the groups include these and a few others:

Nat'l Urban League
The Education Trust
Leadership Conference on Civil Rights
Consortium for Citizens with Disabilities Education Task Force
Nat'l Council of La Raza
Mexican American Legal Defense Fund

The dial-in is (b)(6) passcode (b)(6) if you can, please join us in 7C101, so that we can ensure enough participant lines.

Thanks,
Karen

Karen Stratman
Director, Nat'l Engagement

Stratman, Karen

Subject: ESSA Consolidated State Plan Template with Civil Rights/Disability Advocate Orgs
Location: WDCFB6-7C101
Start: Thursday, March 02, 2017 11:15 AM
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Optional Attendees: Calderon, Brenda; Oberst, Megan

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Karen

Karen Stratman
Director, Nat'l Engagement

Stratman, Karen

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Karen Stratman
Director, Nat'l Engagement

Stratman, Karen

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Optional Attendees: Scott, Tracey; Oberst, Megan; Forrester, Tiffany; McKinney, Jessica; Shackel, Erin; Calderon, Brenda

Ten representatives of civil rights organizations and disability advocacy groups have been asked to share with us, via telephone, their thoughts on the Consolidated State Plan Template; the groups include these and a few others:

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The Education Trust
Leadership Conference on Civil Rights
Consortium for Citizens with Disabilities Education Task Force
Nat'l Council of La Raza
Mexican American Legal Defense Fund

The dial-in is (b)(6) passcode (b)(6) if you can, please join us in 7C101, so that we can ensure enough participant lines.

Thanks,
Karen

Karen Stratman

Director, Nat'l Engagement

Hammer, Victoria

Subject: FW: stakeholder input
Location: call-in number below

Start: Wednesday, March 01, 2017 3:00 PM
End: Wednesday, March 01, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Hammer, Victoria
Required Attendees: Emily.Kim@successacademies.org;
jennifer.ellis@successacademies.org
Optional Attendees: Siry, Melissa; Brickman, Michael; Jones, Amy; Kossack,
Andrew; Oberlies, Michael

I will find a room for us to gather here. They will be on the phone.

-----Original Appointment-----

From: Hammer, Victoria
Sent: Tuesday, February 28, 2017 6:49 PM
To: Hammer, Victoria; Emily.Kim@successacademies.org; jennifer.ellis@successacademies.org; Siry, Melissa
Subject: stakeholder input
When: Wednesday, March 01, 2017 3:00 PM-3:30 PM (UTC-05:00) Eastern Time (US & Canada).
Where: call-in number below

(b)(6)
Leader: (b)(6)
Participant: (b)(6)

Hammer, Victoria

Subject: stakeholder input
Location: call-in number below/4C100 on-site

Start: Wednesday, March 01, 2017 3:00 PM
End: Wednesday, March 01, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Hammer, Victoria
Required Attendees: Emily.Kim@successacademies.org;
jennifer.ellis@successacademies.org; Brickman, Michael;
Jones, Amy; Kossack, Andrew; Oberlies, Michael
Optional Attendees: Siry, Melissa; Myers, Shauna; Scott, Tracey

Adding room for staff on-site.
Thank you,
Victoria

(b)(6)
Leader: (b)(6)
Participant: (b)(6)

Hammer, Victoria

Subject: stakeholder input
Location: call-in number below/4C100 on-site

Start: Wednesday, March 01, 2017 3:00 PM
End: Wednesday, March 01, 2017 3:30 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Hammer, Victoria
Required Attendees: Emily.Kim@successacademies.org;
jennifer.ellis@successacademies.org; Brickman, Michael;
Jones, Amy; Kossack, Andrew; Oberlies, Michael
Optional Attendees: Siry, Melissa

Adding room for staff on-site.
Thank you,
Victoria

(b)(6)
Leader: (b)(6)
Participant: (b)(6)

Kossack, Andrew

Subject: Lunch

Start: Wednesday, March 01, 2017 12:00 PM
End: Wednesday, March 01, 2017 1:00 PM

Recurrence: (none)

Meeting Status: Meeting organizer

Organizer: Kossack, Andrew

Eitel, Robert

Subject: Legal Team Meeting
Location: Bob's Office

Start: Tuesday, March 07, 2017 9:00 AM
End: Tuesday, March 07, 2017 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Tuesday from 9:00 AM to 10:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

Eitel, Robert

Subject: Canceled: OS-OGC Updates
Location: Bob's Office

Start: Tuesday, March 07, 2017 9:00 AM
End: Tuesday, March 07, 2017 10:00 AM

Recurrence: Weekly
Recurrence Pattern: Occurs every Tuesday from 9:00 AM to 10:00 AM effective 3/7/2017.

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew

Importance: High

Note that I am now in Jim's old office.

Sent: Tuesday, June 12, 2018 10:16 AM
To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Ventimiglia, Eric; Shaheen, Patrick; Shaheen, Patrick; Ventimiglia, Eric
Subject: Canceled: OS-OGC Updates
Importance: High

Note that I am now in Jim's old office.

Sent: Tuesday, June 12, 2018 10:16 AM
To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Ventimiglia, Eric; Shaheen, Patrick; Shaheen, Patrick; Ventimiglia, Eric
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Importance: High

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To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick

Sent: Tuesday, June 12, 2018 10:16 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric

Eitel, Robert

From: Eitel, Robert
Sent: Monday, April 17, 2017 1:50 PM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric
Subject: Legal Team/FOIA Meeting

I need to push back to 3:30. I am sorry for the constant new times.

From:
Sent: Tuesday, June 12, 2018 10:16 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric

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Sent: Tuesday, June 12, 2018 10:16 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric

Eric is optional for this meeting.

Sent: Tuesday, June 12, 2018 10:16 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric

Note that I am now in Jim's old office.

Eitel, Robert

From: Eitel, Robert
Sent: Monday, April 24, 2017 9:47 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric
Subject: OS-OGC Updates

Note that I am now in Jim's old office.

Eitel, Robert

Subject: Legal Team/FOIA Meeting

Location: Bob's Office

Start: Tuesday, March 07, 2017 9:00 AM

End: Tuesday, March 07, 2017 10:00 AM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 9:00 AM to 10:00 AM effective 3/7/2017.

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

Optional Attendees: Shaheen, Patrick; Ventimiglia, Eric

Sent: Tuesday, June 12, 2018 10:16 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew

From:

Sent: Tuesday, June 12, 2018 10:16 AM

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Cc: Shaheen, Patrick; Ventimiglia, Eric
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Subject: Legal Team/FOIA Meeting

Location: Bob's Office

Start: Tuesday, March 07, 2017 9:00 AM

End: Tuesday, March 07, 2017 10:00 AM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 9:00 AM to 10:00 AM effective 3/7/2017.

Meeting Status: Accepted

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Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

Optional Attendees: Shaheen, Patrick; Ventimiglia, Eric

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From:

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Cc: Shaheen, Patrick; Ventimiglia, Eric

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Cc: Shaheen, Patrick; Ventimiglia, Eric; Shaheen, Patrick; Ventimiglia, Eric
Subject: Legal Team/FOIA Meeting

Eitel, Robert

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Organizer: Eitel, Robert

Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

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Cc: Shaheen, Patrick; Ventimiglia, Eric

From:
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Cc: Shaheen, Patrick; Ventimiglia, Eric

Eitel, Robert

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Location: Bob's Office

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Organizer: Eitel, Robert

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Optional Attendees: Shaheen, Patrick; Ventimiglia, Eric

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To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew

From:

Sent: Tuesday, June 12, 2018 10:16 AM

To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick

Sent: Tuesday, June 12, 2018 10:16 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Ventimiglia, Eric; Shaheen, Patrick

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Location: Bob's Office

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To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew

From:

Sent: Tuesday, June 12, 2018 10:18 AM

To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick

Sent: Tuesday, June 12, 2018 10:18 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric

Eitel, Robert

Subject: Legal Team/FOIA Meeting

Location: Bob's Office

Start: Tuesday, March 07, 2017 9:00 AM

End: Tuesday, March 07, 2017 10:00 AM

Recurrence: Weekly

Recurrence Pattern: Occurs every Tuesday from 9:00 AM to 10:00 AM effective 3/7/2017.

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

Optional Attendees: Shaheen, Patrick; Ventimiglia, Eric

Sent: Tuesday, June 12, 2018 10:18 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew

From:

Sent: Tuesday, June 12, 2018 10:18 AM

To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew; Shaheen, Patrick

Eitel, Robert

Subject: OS-OGC Updates
Location: Bob's Office

Start: Tuesday, March 07, 2017 9:00 AM
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To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric

Eitel, Robert

From: Eitel, Robert
Sent: Monday, April 17, 2017 1:50 PM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric
Subject: Legal Team/FOIA Meeting

I need to push back to 3:30. I am sorry for the constant new times.

Eitel, Robert

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Eitel, Robert

Subject: Legal Team/FOIA Meeting
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Required Attendees: Riemer, Jeffrey (Justin); Kossack, Andrew

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Sent: Tuesday, June 12, 2018 10:18 AM
To: Riemer, Jeffrey (Justin); Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Ventimiglia, Eric; Shaheen, Patrick; Shaheen, Patrick; Ventimiglia, Eric

Eric is optional for this meeting.

Eitel, Robert

From: Eitel, Robert
Sent: Monday, April 24, 2017 9:47 AM
To: Eitel, Robert; Riemer, Jeffrey (Justin); Kossack, Andrew
Cc: Shaheen, Patrick; Ventimiglia, Eric
Subject: OS-OGC Updates

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Optional Attendees: Shaheen, Patrick; Ventimiglia, Eric

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Eitel, Robert

Subject: Legal Team Meeting
Location: Bob's Office

Start: Thursday, March 09, 2017 9:00 AM
End: Thursday, March 09, 2017 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 9:00 AM to 10:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)

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Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

Sent: Tuesday, June 12, 2018 10:18 AM
To: Eitel, Robert; Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick
Subject: Canceled: Legal Team Meeting
Importance: High

From:

Sent: Tuesday, June 12, 2018 10:18 AM

To: Eitel, Robert; Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

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Subject: Legal Team Meeting
Location: Bob's Office

Start: Thursday, March 09, 2017 9:00 AM
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Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin)

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Subject: Legal Team Meeting

Location: Bob's Office

Start: Thursday, March 09, 2017 9:00 AM

End: Thursday, March 09, 2017 10:00 AM

Recurrence: Weekly

Recurrence Pattern: every Thursday from 9:00 AM to 10:00 AM

Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

Sent: Tuesday, June 12, 2018 10:18 AM
To: Shaheen, Patrick; Riemer, Jeffrey (Justin); Eitel, Robert; Kossack, Andrew;
Riemer, Jeffrey (Justin); Shaheen, Patrick
Subject: Canceled: Legal Team Meeting
Importance: High

From:

Sent: Tuesday, June 12, 2018 10:18 AM

To: Eitel, Robert; Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

Eitel, Robert

Subject: Canceled: Legal Team Meeting
Location: Bob's Office

Start: Thursday, March 09, 2017 9:00 AM
End: Thursday, March 09, 2017 10:00 AM

Recurrence: Weekly
Recurrence Pattern: every Thursday from 9:00 AM to 10:00 AM

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

Importance: High

Cancelling this series. We can meet as needed and on Tuesdays.

From:

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Location: Bob's Office

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Recurrence: Weekly
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From:

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Subject: Legal Team Meeting
Location: Bob's Office

Start: Thursday, March 09, 2017 9:00 AM
End: Thursday, March 09, 2017 10:00 AM
Show Time As: Tentative

Recurrence: Weekly
Recurrence Pattern: every Thursday from 9:00 AM to 10:00 AM

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

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Meeting Status: Accepted

Organizer: Eitel, Robert

Required Attendees: Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

From:

Sent: Tuesday, June 12, 2018 10:19 AM

To: Eitel, Robert; Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick

Sent: Tuesday, June 12, 2018 10:19 AM
To: Eitel, Robert; Kossack, Andrew; Riemer, Jeffrey (Justin); Shaheen, Patrick
Subject: Legal Team/FOIA Meeting

Eitel, Robert

Subject: Regulatory Reform EO
Location: Bob's Office

Start: Tuesday, March 07, 2017 4:00 PM
End: Tuesday, March 07, 2017 4:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Rosenfelt, Phil; McFadden, Elizabeth; Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Malawer, Hilary; Amann, Amanda; Shaheen, Patrick

Attachments: EO 12866.pdf; EO 13563.pdf; EO 13777 - Regulatory Reform (2-24-17).pdf

We would appreciate getting your thoughts on how the Department should proceed as it complies with EO 13777. Thanks.

Presidential Documents

Title 3—

Executive Order 12866 of September 30, 1993

The President

Regulatory Planning and Review

The American people deserve a regulatory system that works for them, not against them: a regulatory system that protects and improves their health, safety, environment, and well-being and improves the performance of the economy without imposing unacceptable or unreasonable costs on society; regulatory policies that recognize that the private sector and private markets are the best engine for economic growth; regulatory approaches that respect the role of State, local, and tribal governments; and regulations that are effective, consistent, sensible, and understandable. We do not have such a regulatory system today.

With this Executive order, the Federal Government begins a program to reform and make more efficient the regulatory process. The objectives of this Executive order are to enhance planning and coordination with respect to both new and existing regulations; to reaffirm the primacy of Federal agencies in the regulatory decision-making process; to restore the integrity and legitimacy of regulatory review and oversight; and to make the process more accessible and open to the public. In pursuing these objectives, the regulatory process shall be conducted so as to meet applicable statutory requirements and with due regard to the discretion that has been entrusted to the Federal agencies.

Accordingly, by the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered as follows:

Section 1. *Statement of Regulatory Philosophy and Principles.*

(a) *The Regulatory Philosophy.* Federal agencies should promulgate only such regulations as are required by law, are necessary to interpret the law, or are made necessary by compelling public need, such as material failures of private markets to protect or improve the health and safety of the public, the environment, or the well-being of the American people. In deciding whether and how to regulate, agencies should assess all costs and benefits of available regulatory alternatives, including the alternative of not regulating. Costs and benefits shall be understood to include both quantifiable measures (to the fullest extent that these can be usefully estimated) and qualitative measures of costs and benefits that are difficult to quantify, but nevertheless essential to consider. Further, in choosing among alternative regulatory approaches, agencies should select those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity), unless a statute requires another regulatory approach.

(b) *The Principles of Regulation.* To ensure that the agencies' regulatory programs are consistent with the philosophy set forth above, agencies should adhere to the following principles, to the extent permitted by law and where applicable:

- (1) Each agency shall identify the problem that it intends to address (including, where applicable, the failures of private markets or public institutions that warrant new agency action) as well as assess the significance of that problem.
- (2) Each agency shall examine whether existing regulations (or other law) have created, or contributed to, the problem that a new regulation is

intended to correct and whether those regulations (or other law) should be modified to achieve the intended goal of regulation more effectively.

(3) Each agency shall identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(4) In setting regulatory priorities, each agency shall consider, to the extent reasonable, the degree and nature of the risks posed by various substances or activities within its jurisdiction.

(5) When an agency determines that a regulation is the best available method of achieving the regulatory objective, it shall design its regulations in the most cost-effective manner to achieve the regulatory objective. In doing so, each agency shall consider incentives for innovation, consistency, predictability, the costs of enforcement and compliance (to the government, regulated entities, and the public), flexibility, distributive impacts, and equity.

(6) Each agency shall assess both the costs and the benefits of the intended regulation and, recognizing that some costs and benefits are difficult to quantify, propose or adopt a regulation only upon a reasoned determination that the benefits of the intended regulation justify its costs.

(7) Each agency shall base its decisions on the best reasonably obtainable scientific, technical, economic, and other information concerning the need for, and consequences of, the intended regulation.

(8) Each agency shall identify and assess alternative forms of regulation and shall, to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt.

(9) Wherever feasible, agencies shall seek views of appropriate State, local, and tribal officials before imposing regulatory requirements that might significantly or uniquely affect those governmental entities. Each agency shall assess the effects of Federal regulations on State, local, and tribal governments, including specifically the availability of resources to carry out those mandates, and seek to minimize those burdens that uniquely or significantly affect such governmental entities, consistent with achieving regulatory objectives. In addition, as appropriate, agencies shall seek to harmonize Federal regulatory actions with related State, local, and tribal regulatory and other governmental functions.

(10) Each agency shall avoid regulations that are inconsistent, incompatible, or duplicative with its other regulations or those of other Federal agencies.

(11) Each agency shall tailor its regulations to impose the least burden on society, including individuals, businesses of differing sizes, and other entities (including small communities and governmental entities), consistent with obtaining the regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations.

(12) Each agency shall draft its regulations to be simple and easy to understand, with the goal of minimizing the potential for uncertainty and litigation arising from such uncertainty.

Sec. 2. Organization. An efficient regulatory planning and review process is vital to ensure that the Federal Government's regulatory system best serves the American people.

(a) *The Agencies.* Because Federal agencies are the repositories of significant substantive expertise and experience, they are responsible for developing regulations and assuring that the regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order.

(b) *The Office of Management and Budget.* Coordinated review of agency rulemaking is necessary to ensure that regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order, and that decisions made by one agency do not conflict with the policies or actions taken or planned by another agency. The Office of Management and Budget (OMB) shall carry out that review function. Within OMB, the Office of Information and Regulatory Affairs (OIRA) is the repository of expertise concerning regulatory issues, including methodologies and procedures that affect more than one agency, this Executive order, and the President's regulatory policies. To the extent permitted by law, OMB shall provide guidance to agencies and assist the President, the Vice President, and other regulatory policy advisors to the President in regulatory planning and shall be the entity that reviews individual regulations, as provided by this Executive order.

(c) *The Vice President.* The Vice President is the principal advisor to the President on, and shall coordinate the development and presentation of recommendations concerning, regulatory policy, planning, and review, as set forth in this Executive order. In fulfilling their responsibilities under this Executive order, the President and the Vice President shall be assisted by the regulatory policy advisors within the Executive Office of the President and by such agency officials and personnel as the President and the Vice President may, from time to time, consult.

Sec. 3. Definitions. For purposes of this Executive order: (a) "Advisors" refers to such regulatory policy advisors to the President as the President and Vice President may from time to time consult, including, among others: (1) the Director of OMB; (2) the Chair (or another member) of the Council of Economic Advisers; (3) the Assistant to the President for Economic Policy; (4) the Assistant to the President for Domestic Policy; (5) the Assistant to the President for National Security Affairs; (6) the Assistant to the President for Science and Technology; (7) the Assistant to the President for Intergovernmental Affairs; (8) the Assistant to the President and Staff Secretary; (9) the Assistant to the President and Chief of Staff to the Vice President; (10) the Assistant to the President and Counsel to the President; (11) the Deputy Assistant to the President and Director of the White House Office on Environmental Policy; and (12) the Administrator of OIRA, who also shall coordinate communications relating to this Executive order among the agencies, OMB, the other Advisors, and the Office of the Vice President.

(b) "Agency," unless otherwise indicated, means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1), other than those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10).

(c) "Director" means the Director of OMB.

(d) "Regulation" or "rule" means an agency statement of general applicability and future effect, which the agency intends to have the force and effect of law, that is designed to implement, interpret, or prescribe law or policy or to describe the procedure or practice requirements of an agency. It does not, however, include:

- (1) Regulations or rules issued in accordance with the formal rulemaking provisions of 5 U.S.C. 556, 557;
- (2) Regulations or rules that pertain to a military or foreign affairs function of the United States, other than procurement regulations and regulations involving the import or export of non-defense articles and services;
- (3) Regulations or rules that are limited to agency organization, management, or personnel matters; or
- (4) Any other category of regulations exempted by the Administrator of OIRA.

(e) "Regulatory action" means any substantive action by an agency (normally published in the **Federal Register**) that promulgates or is expected to lead to the promulgation of a final rule or regulation, including notices

of inquiry, advance notices of proposed rulemaking, and notices of proposed rulemaking.

(f) "Significant regulatory action" means any regulatory action that is likely to result in a rule that may:

- (1) Have an annual effect on the economy of \$100 million or more or adversely affect in a material way the economy, a sector of the economy, productivity, competition, jobs, the environment, public health or safety, or State, local, or tribal governments or communities;
- (2) Create a serious inconsistency or otherwise interfere with an action taken or planned by another agency;
- (3) Materially alter the budgetary impact of entitlements, grants, user fees, or loan programs or the rights and obligations of recipients thereof; or
- (4) Raise novel legal or policy issues arising out of legal mandates, the President's priorities, or the principles set forth in this Executive order.

Sec. 4. Planning Mechanism. In order to have an effective regulatory program, to provide for coordination of regulations, to maximize consultation and the resolution of potential conflicts at an early stage, to involve the public and its State, local, and tribal officials in regulatory planning, and to ensure that new or revised regulations promote the President's priorities and the principles set forth in this Executive order, these procedures shall be followed, to the extent permitted by law:

(a) *Agencies' Policy Meeting.* Early in each year's planning cycle, the Vice President shall convene a meeting of the Advisors and the heads of agencies to seek a common understanding of priorities and to coordinate regulatory efforts to be accomplished in the upcoming year.

(b) *Unified Regulatory Agenda.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). Each agency shall prepare an agenda of all regulations under development or review, at a time and in a manner specified by the Administrator of OIRA. The description of each regulatory action shall contain, at a minimum, a regulation identifier number, a brief summary of the action, the legal authority for the action, any legal deadline for the action, and the name and telephone number of a knowledgeable agency official. Agencies may incorporate the information required under 5 U.S.C. 602 and 41 U.S.C. 402 into these agendas.

(c) *The Regulatory Plan.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). (1) As part of the Unified Regulatory Agenda, beginning in 1994, each agency shall prepare a Regulatory Plan (Plan) of the most important significant regulatory actions that the agency reasonably expects to issue in proposed or final form in that fiscal year or thereafter. The Plan shall be approved personally by the agency head and shall contain at a minimum:

- (A) A statement of the agency's regulatory objectives and priorities and how they relate to the President's priorities;
- (B) A summary of each planned significant regulatory action including, to the extent possible, alternatives to be considered and preliminary estimates of the anticipated costs and benefits;
- (C) A summary of the legal basis for each such action, including whether any aspect of the action is required by statute or court order;
- (D) A statement of the need for each such action and, if applicable, how the action will reduce risks to public health, safety, or the environment, as well as how the magnitude of the risk addressed by the action relates to other risks within the jurisdiction of the agency;
- (E) The agency's schedule for action, including a statement of any applicable statutory or judicial deadlines; and

(F) The name, address, and telephone number of a person the public may contact for additional information about the planned regulatory action.

(2) Each agency shall forward its Plan to OIRA by June 1st of each year.

(3) Within 10 calendar days after OIRA has received an agency's Plan, OIRA shall circulate it to other affected agencies, the Advisors, and the Vice President.

(4) An agency head who believes that a planned regulatory action of another agency may conflict with its own policy or action taken or planned shall promptly notify, in writing, the Administrator of OIRA, who shall forward that communication to the issuing agency, the Advisors, and the Vice President.

(5) If the Administrator of OIRA believes that a planned regulatory action of an agency may be inconsistent with the President's priorities or the principles set forth in this Executive order or may be in conflict with any policy or action taken or planned by another agency, the Administrator of OIRA shall promptly notify, in writing, the affected agencies, the Advisors, and the Vice President.

(6) The Vice President, with the Advisors' assistance, may consult with the heads of agencies with respect to their Plans and, in appropriate instances, request further consideration or inter-agency coordination.

(7) The Plans developed by the issuing agency shall be published annually in the October publication of the Unified Regulatory Agenda. This publication shall be made available to the Congress; State, local, and tribal governments; and the public. Any views on any aspect of any agency Plan, including whether any planned regulatory action might conflict with any other planned or existing regulation, impose any unintended consequences on the public, or confer any unclaimed benefits on the public, should be directed to the issuing agency, with a copy to OIRA.

(d) *Regulatory Working Group.* Within 30 days of the date of this Executive order, the Administrator of OIRA shall convene a Regulatory Working Group ("Working Group"), which shall consist of representatives of the heads of each agency that the Administrator determines to have significant domestic regulatory responsibility, the Advisors, and the Vice President. The Administrator of OIRA shall chair the Working Group and shall periodically advise the Vice President on the activities of the Working Group. The Working Group shall serve as a forum to assist agencies in identifying and analyzing important regulatory issues (including, among others (1) the development of innovative regulatory techniques, (2) the methods, efficacy, and utility of comparative risk assessment in regulatory decision-making, and (3) the development of short forms and other streamlined regulatory approaches for small businesses and other entities). The Working Group shall meet at least quarterly and may meet as a whole or in subgroups of agencies with an interest in particular issues or subject areas. To inform its discussions, the Working Group may commission analytical studies and reports by OIRA, the Administrative Conference of the United States, or any other agency.

(e) *Conferences.* The Administrator of OIRA shall meet quarterly with representatives of State, local, and tribal governments to identify both existing and proposed regulations that may uniquely or significantly affect those governmental entities. The Administrator of OIRA shall also convene, from time to time, conferences with representatives of businesses, nongovernmental organizations, and the public to discuss regulatory issues of common concern.

Sec. 5. Existing Regulations. In order to reduce the regulatory burden on the American people, their families, their communities, their State, local, and tribal governments, and their industries; to determine whether regulations promulgated by the executive branch of the Federal Government have become unjustified or unnecessary as a result of changed circumstances; to confirm that regulations are both compatible with each other and not

duplicative or inappropriately burdensome in the aggregate; to ensure that all regulations are consistent with the President's priorities and the principles set forth in this Executive order, within applicable law; and to otherwise improve the effectiveness of existing regulations: (a) Within 90 days of the date of this Executive order, each agency shall submit to OIRA a program, consistent with its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified or eliminated so as to make the agency's regulatory program more effective in achieving the regulatory objectives, less burdensome, or in greater alignment with the President's priorities and the principles set forth in this Executive order. Any significant regulations selected for review shall be included in the agency's annual Plan. The agency shall also identify any legislative mandates that require the agency to promulgate or continue to impose regulations that the agency believes are unnecessary or outdated by reason of changed circumstances.

(b) The Administrator of OIRA shall work with the Regulatory Working Group and other interested entities to pursue the objectives of this section. State, local, and tribal governments are specifically encouraged to assist in the identification of regulations that impose significant or unique burdens on those governmental entities and that appear to have outlived their justification or be otherwise inconsistent with the public interest.

(c) The Vice President, in consultation with the Advisors, may identify for review by the appropriate agency or agencies other existing regulations of an agency or groups of regulations of more than one agency that affect a particular group, industry, or sector of the economy, or may identify legislative mandates that may be appropriate for reconsideration by the Congress.

Sec. 6. Centralized Review of Regulations. The guidelines set forth below shall apply to all regulatory actions, for both new and existing regulations, by agencies other than those agencies specifically exempted by the Administrator of OIRA:

(a) *Agency Responsibilities.* (1) Each agency shall (consistent with its own rules, regulations, or procedures) provide the public with meaningful participation in the regulatory process. In particular, before issuing a notice of proposed rulemaking, each agency should, where appropriate, seek the involvement of those who are intended to benefit from and those expected to be burdened by any regulation (including, specifically, State, local, and tribal officials). In addition, each agency should afford the public a meaningful opportunity to comment on any proposed regulation, which in most cases should include a comment period of not less than 60 days. Each agency also is directed to explore and, where appropriate, use consensual mechanisms for developing regulations, including negotiated rulemaking.

(2) Within 60 days of the date of this Executive order, each agency head shall designate a Regulatory Policy Officer who shall report to the agency head. The Regulatory Policy Officer shall be involved at each stage of the regulatory process to foster the development of effective, innovative, and least burdensome regulations and to further the principles set forth in this Executive order.

(3) In addition to adhering to its own rules and procedures and to the requirements of the Administrative Procedure Act, the Regulatory Flexibility Act, the Paperwork Reduction Act, and other applicable law, each agency shall develop its regulatory actions in a timely fashion and adhere to the following procedures with respect to a regulatory action:

(A) Each agency shall provide OIRA, at such times and in the manner specified by the Administrator of OIRA, with a list of its planned regulatory actions, indicating those which the agency believes are significant regulatory actions within the meaning of this Executive order. Absent a material change in the development of the planned regulatory action, those not designated as significant will not be subject to review under this section unless, within 10 working days of receipt

of the list, the Administrator of OIRA notifies the agency that OIRA has determined that a planned regulation is a significant regulatory action within the meaning of this Executive order. The Administrator of OIRA may waive review of any planned regulatory action designated by the agency as significant, in which case the agency need not further comply with subsection (a)(3)(B) or subsection (a)(3)(C) of this section.

(B) For each matter identified as, or determined by the Administrator of OIRA to be, a significant regulatory action, the issuing agency shall provide to OIRA:

- (i) The text of the draft regulatory action, together with a reasonably detailed description of the need for the regulatory action and an explanation of how the regulatory action will meet that need; and
- (ii) An assessment of the potential costs and benefits of the regulatory action, including an explanation of the manner in which the regulatory action is consistent with a statutory mandate and, to the extent permitted by law, promotes the President's priorities and avoids undue interference with State, local, and tribal governments in the exercise of their governmental functions.

(C) For those matters identified as, or determined by the Administrator of OIRA to be, a significant regulatory action within the scope of section 3(f)(1), the agency shall also provide to OIRA the following additional information developed as part of the agency's decision-making process (unless prohibited by law):

- (i) An assessment, including the underlying analysis, of benefits anticipated from the regulatory action (such as, but not limited to, the promotion of the efficient functioning of the economy and private markets, the enhancement of health and safety, the protection of the natural environment, and the elimination or reduction of discrimination or bias) together with, to the extent feasible, a quantification of those benefits;
- (ii) An assessment, including the underlying analysis, of costs anticipated from the regulatory action (such as, but not limited to, the direct cost both to the government in administering the regulation and to businesses and others in complying with the regulation, and any adverse effects on the efficient functioning of the economy, private markets (including productivity, employment, and competitiveness), health, safety, and the natural environment), together with, to the extent feasible, a quantification of those costs; and
- (iii) An assessment, including the underlying analysis, of costs and benefits of potentially effective and reasonably feasible alternatives to the planned regulation, identified by the agencies or the public (including improving the current regulation and reasonably viable nonregulatory actions), and an explanation why the planned regulatory action is preferable to the identified potential alternatives.

(D) In emergency situations or when an agency is obligated by law to act more quickly than normal review procedures allow, the agency shall notify OIRA as soon as possible and, to the extent practicable, comply with subsections (a)(3)(B) and (C) of this section. For those regulatory actions that are governed by a statutory or court-imposed deadline, the agency shall, to the extent practicable, schedule rule-making proceedings so as to permit sufficient time for OIRA to conduct its review, as set forth below in subsection (b)(2) through (4) of this section.

(E) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, the agency shall:

- (i) Make available to the public the information set forth in subsections (a)(3)(B) and (C);
- (ii) Identify for the public, in a complete, clear, and simple manner, the substantive changes between the draft submitted to OIRA for review and the action subsequently announced; and

(iii) Identify for the public those changes in the regulatory action that were made at the suggestion or recommendation of OIRA.

(F) All information provided to the public by the agency shall be in plain, understandable language.

(b) *OIRA Responsibilities.* The Administrator of OIRA shall provide meaningful guidance and oversight so that each agency's regulatory actions are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order and do not conflict with the policies or actions of another agency. OIRA shall, to the extent permitted by law, adhere to the following guidelines:

(1) OIRA may review only actions identified by the agency or by OIRA as significant regulatory actions under subsection (a)(3)(A) of this section.

(2) OIRA shall waive review or notify the agency in writing of the results of its review within the following time periods:

(A) For any notices of inquiry, advance notices of proposed rulemaking, or other preliminary regulatory actions prior to a Notice of Proposed Rulemaking, within 10 working days after the date of submission of the draft action to OIRA;

(B) For all other regulatory actions, within 90 calendar days after the date of submission of the information set forth in subsections (a)(3)(B) and (C) of this section, unless OIRA has previously reviewed this information and, since that review, there has been no material change in the facts and circumstances upon which the regulatory action is based, in which case, OIRA shall complete its review within 45 days; and

(C) The review process may be extended (1) once by no more than 30 calendar days upon the written approval of the Director and (2) at the request of the agency head.

(3) For each regulatory action that the Administrator of OIRA returns to an agency for further consideration of some or all of its provisions, the Administrator of OIRA shall provide the issuing agency a written explanation for such return, setting forth the pertinent provision of this Executive order on which OIRA is relying. If the agency head disagrees with some or all of the bases for the return, the agency head shall so inform the Administrator of OIRA in writing.

(4) Except as otherwise provided by law or required by a Court, in order to ensure greater openness, accessibility, and accountability in the regulatory review process, OIRA shall be governed by the following disclosure requirements:

(A) Only the Administrator of OIRA (or a particular designee) shall receive oral communications initiated by persons not employed by the executive branch of the Federal Government regarding the substance of a regulatory action under OIRA review;

(B) All substantive communications between OIRA personnel and persons not employed by the executive branch of the Federal Government regarding a regulatory action under review shall be governed by the following guidelines: (i) A representative from the issuing agency shall be invited to any meeting between OIRA personnel and such person(s);

(ii) OIRA shall forward to the issuing agency, within 10 working days of receipt of the communication(s), all written communications, regardless of format, between OIRA personnel and any person who is not employed by the executive branch of the Federal Government, and the dates and names of individuals involved in all substantive oral communications (including meetings to which an agency representative was invited, but did not attend, and telephone conversations between OIRA personnel and any such persons); and (iii) OIRA shall publicly disclose relevant information about such communication(s), as set forth below in subsection (b)(4)(C) of this section.

(C) OIRA shall maintain a publicly available log that shall contain, at a minimum, the following information pertinent to regulatory actions under review:

- (i) The status of all regulatory actions, including if (and if so, when and by whom) Vice Presidential and Presidential consideration was requested;
- (ii) A notation of all written communications forwarded to an issuing agency under subsection (b)(4)(B)(ii) of this section; and
- (iii) The dates and names of individuals involved in all substantive oral communications, including meetings and telephone conversations, between OIRA personnel and any person not employed by the executive branch of the Federal Government, and the subject matter discussed during such communications.

(D) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, or after the agency has announced its decision not to publish or issue the regulatory action, OIRA shall make available to the public all documents exchanged between OIRA and the agency during the review by OIRA under this section.

(5) All information provided to the public by OIRA shall be in plain, understandable language.

Sec. 7. Resolution of Conflicts. To the extent permitted by law, disagreements or conflicts between or among agency heads or between OMB and any agency that cannot be resolved by the Administrator of OIRA shall be resolved by the President, or by the Vice President acting at the request of the President, with the relevant agency head (and, as appropriate, other interested government officials). Vice Presidential and Presidential consideration of such disagreements may be initiated only by the Director, by the head of the issuing agency, or by the head of an agency that has a significant interest in the regulatory action at issue. Such review will not be undertaken at the request of other persons, entities, or their agents.

Resolution of such conflicts shall be informed by recommendations developed by the Vice President, after consultation with the Advisors (and other executive branch officials or personnel whose responsibilities to the President include the subject matter at issue). The development of these recommendations shall be concluded within 60 days after review has been requested.

During the Vice Presidential and Presidential review period, communications with any person not employed by the Federal Government relating to the substance of the regulatory action under review and directed to the Advisors or their staffs or to the staff of the Vice President shall be in writing and shall be forwarded by the recipient to the affected agency(ies) for inclusion in the public docket(s). When the communication is not in writing, such Advisors or staff members shall inform the outside party that the matter is under review and that any comments should be submitted in writing.

At the end of this review process, the President, or the Vice President acting at the request of the President, shall notify the affected agency and the Administrator of OIRA of the President's decision with respect to the matter.


Sec. 8. Publication. Except to the extent required by law, an agency shall not publish in the **Federal Register** or otherwise issue to the public any regulatory action that is subject to review under section 6 of this Executive order until (1) the Administrator of OIRA notifies the agency that OIRA has waived its review of the action or has completed its review without any requests for further consideration, or (2) the applicable time period in section 6(b)(2) expires without OIRA having notified the agency that it is returning the regulatory action for further consideration under section 6(b)(3), whichever occurs first. If the terms of the preceding sentence have not been satisfied and an agency wants to publish or otherwise issue a

regulatory action, the head of that agency may request Presidential consideration through the Vice President, as provided under section 7 of this order. Upon receipt of this request, the Vice President shall notify OIRA and the Advisors. The guidelines and time period set forth in section 7 shall apply to the publication of regulatory actions for which Presidential consideration has been sought.

Sec. 9. Agency Authority. Nothing in this order shall be construed as displacing the agencies' authority or responsibilities, as authorized by law.

Sec. 10. Judicial Review. Nothing in this Executive order shall affect any otherwise available judicial review of agency action. This Executive order is intended only to improve the internal management of the Federal Government and does not create any right or benefit, substantive or procedural, enforceable at law or equity by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.

Sec. 11. Revocations. Executive Orders Nos. 12291 and 12498; all amendments to those Executive orders; all guidelines issued under those orders; and any exemptions from those orders heretofore granted for any category of rule are revoked.



THE WHITE HOUSE,
September 30, 1993.

[FR citation 58 FR 51735]

Presidential Documents

Title 3—

Executive Order 13563 of January 18, 2011

The President

Improving Regulation and Regulatory Review

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to improve regulation and regulatory review, it is hereby ordered as follows:

Section 1. *General Principles of Regulation.* (a) Our regulatory system must protect public health, welfare, safety, and our environment while promoting economic growth, innovation, competitiveness, and job creation. It must be based on the best available science. It must allow for public participation and an open exchange of ideas. It must promote predictability and reduce uncertainty. It must identify and use the best, most innovative, and least burdensome tools for achieving regulatory ends. It must take into account benefits and costs, both quantitative and qualitative. It must ensure that regulations are accessible, consistent, written in plain language, and easy to understand. It must measure, and seek to improve, the actual results of regulatory requirements.

(b) This order is supplemental to and reaffirms the principles, structures, and definitions governing contemporary regulatory review that were established in Executive Order 12866 of September 30, 1993. As stated in that Executive Order and to the extent permitted by law, each agency must, among other things: (1) propose or adopt a regulation only upon a reasoned determination that its benefits justify its costs (recognizing that some benefits and costs are difficult to quantify); (2) tailor its regulations to impose the least burden on society, consistent with obtaining regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations; (3) select, in choosing among alternative regulatory approaches, those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity); (4) to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt; and (5) identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(c) In applying these principles, each agency is directed to use the best available techniques to quantify anticipated present and future benefits and costs as accurately as possible. Where appropriate and permitted by law, each agency may consider (and discuss qualitatively) values that are difficult or impossible to quantify, including equity, human dignity, fairness, and distributive impacts.

Sec. 2. *Public Participation.* (a) Regulations shall be adopted through a process that involves public participation. To that end, regulations shall be based, to the extent feasible and consistent with law, on the open exchange of information and perspectives among State, local, and tribal officials, experts in relevant disciplines, affected stakeholders in the private sector, and the public as a whole.

(b) To promote that open exchange, each agency, consistent with Executive Order 12866 and other applicable legal requirements, shall endeavor to provide the public with an opportunity to participate in the regulatory process. To the extent feasible and permitted by law, each agency shall afford the public a meaningful opportunity to comment through the Internet on any proposed regulation, with a comment period that should generally

be at least 60 days. To the extent feasible and permitted by law, each agency shall also provide, for both proposed and final rules, timely online access to the rulemaking docket on regulations.gov, including relevant scientific and technical findings, in an open format that can be easily searched and downloaded. For proposed rules, such access shall include, to the extent feasible and permitted by law, an opportunity for public comment on all pertinent parts of the rulemaking docket, including relevant scientific and technical findings.

(c) Before issuing a notice of proposed rulemaking, each agency, where feasible and appropriate, shall seek the views of those who are likely to be affected, including those who are likely to benefit from and those who are potentially subject to such rulemaking.

Sec. 3. *Integration and Innovation.* Some sectors and industries face a significant number of regulatory requirements, some of which may be redundant, inconsistent, or overlapping. Greater coordination across agencies could reduce these requirements, thus reducing costs and simplifying and harmonizing rules. In developing regulatory actions and identifying appropriate approaches, each agency shall attempt to promote such coordination, simplification, and harmonization. Each agency shall also seek to identify, as appropriate, means to achieve regulatory goals that are designed to promote innovation.

Sec. 4. *Flexible Approaches.* Where relevant, feasible, and consistent with regulatory objectives, and to the extent permitted by law, each agency shall identify and consider regulatory approaches that reduce burdens and maintain flexibility and freedom of choice for the public. These approaches include warnings, appropriate default rules, and disclosure requirements as well as provision of information to the public in a form that is clear and intelligible.

Sec. 5. *Science.* Consistent with the President's Memorandum for the Heads of Executive Departments and Agencies, "Scientific Integrity" (March 9, 2009), and its implementing guidance, each agency shall ensure the objectivity of any scientific and technological information and processes used to support the agency's regulatory actions.

Sec. 6. *Retrospective Analyses of Existing Rules.* (a) To facilitate the periodic review of existing significant regulations, agencies shall consider how best to promote retrospective analysis of rules that may be outmoded, ineffective, insufficient, or excessively burdensome, and to modify, streamline, expand, or repeal them in accordance with what has been learned. Such retrospective analyses, including supporting data, should be released online whenever possible.

(b) Within 120 days of the date of this order, each agency shall develop and submit to the Office of Information and Regulatory Affairs a preliminary plan, consistent with law and its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified, streamlined, expanded, or repealed so as to make the agency's regulatory program more effective or less burdensome in achieving the regulatory objectives.

Sec. 7. *General Provisions.* (a) For purposes of this order, "agency" shall have the meaning set forth in section 3(b) of Executive Order 12866.

(b) Nothing in this order shall be construed to impair or otherwise affect:

(i) authority granted by law to a department or agency, or the head thereof; or

(ii) functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(d) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
January 18, 2011.

[FR Doc. 2011-1385

Filed 1-20-11; 8:45 am]

Billing code 3195-W1-P

Handwritten signature in black ink, appearing to read "S. P." or similar, with a large loop on the left and a vertical line through the right side.

Presidential Documents

Title 3—

Executive Order 13777 of February 24, 2017

The President

Enforcing the Regulatory Reform Agenda

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to lower regulatory burdens on the American people by implementing and enforcing regulatory reform, it is hereby ordered as follows:

Section 1. Policy. It is the policy of the United States to alleviate unnecessary regulatory burdens placed on the American people.

Sec. 2. Regulatory Reform Officers. (a) Within 60 days of the date of this order, the head of each agency, except the heads of agencies receiving waivers under section 5 of this order, shall designate an agency official as its Regulatory Reform Officer (RRO). Each RRO shall oversee the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. These initiatives and policies include:

- (i) Executive Order 13771 of January 30, 2017 (Reducing Regulation and Controlling Regulatory Costs), regarding offsetting the number and cost of new regulations;
- (ii) Executive Order 12866 of September 30, 1993 (Regulatory Planning and Review), as amended, regarding regulatory planning and review;
- (iii) section 6 of Executive Order 13563 of January 18, 2011 (Improving Regulation and Regulatory Review), regarding retrospective review; and
- (iv) the termination, consistent with applicable law, of programs and activities that derive from or implement Executive Orders, guidance documents, policy memoranda, rule interpretations, and similar documents, or relevant portions thereof, that have been rescinded.

(b) Each agency RRO shall periodically report to the agency head and regularly consult with agency leadership.

Sec. 3. Regulatory Reform Task Forces. (a) Each agency shall establish a Regulatory Reform Task Force composed of:

- (i) the agency RRO;
- (ii) the agency Regulatory Policy Officer designated under section 6(a)(2) of Executive Order 12866;
- (iii) a representative from the agency's central policy office or equivalent central office; and
- (iv) for agencies listed in section 901(b)(1) of title 31, United States Code, at least three additional senior agency officials as determined by the agency head.

(b) Unless otherwise designated by the agency head, the agency RRO shall chair the agency's Regulatory Reform Task Force.

(c) Each entity staffed by officials of multiple agencies, such as the Chief Acquisition Officers Council, shall form a joint Regulatory Reform Task Force composed of at least one official described in subsection (a) of this section from each constituent agency's Regulatory Reform Task Force. Joint Regulatory Reform Task Forces shall implement this order in coordination with the Regulatory Reform Task Forces of their members' respective agencies.

(d) Each Regulatory Reform Task Force shall evaluate existing regulations (as defined in section 4 of Executive Order 13771) and make recommendations to the agency head regarding their repeal, replacement, or modification, consistent with applicable law. At a minimum, each Regulatory Reform Task Force shall attempt to identify regulations that:

- (i) eliminate jobs, or inhibit job creation;
- (ii) are outdated, unnecessary, or ineffective;
- (iii) impose costs that exceed benefits;
- (iv) create a serious inconsistency or otherwise interfere with regulatory reform initiatives and policies;
- (v) are inconsistent with the requirements of section 515 of the Treasury and General Government Appropriations Act, 2001 (44 U.S.C. 3516 note), or the guidance issued pursuant to that provision, in particular those regulations that rely in whole or in part on data, information, or methods that are not publicly available or that are insufficiently transparent to meet the standard for reproducibility; or
- (vi) derive from or implement Executive Orders or other Presidential directives that have been subsequently rescinded or substantially modified.

(e) In performing the evaluation described in subsection (d) of this section, each Regulatory Reform Task Force shall seek input and other assistance, as permitted by law, from entities significantly affected by Federal regulations, including State, local, and tribal governments, small businesses, consumers, non-governmental organizations, and trade associations.

(f) When implementing the regulatory offsets required by Executive Order 13771, each agency head should prioritize, to the extent permitted by law, those regulations that the agency's Regulatory Reform Task Force has identified as being outdated, unnecessary, or ineffective pursuant to subsection (d)(ii) of this section.

(g) Within 90 days of the date of this order, and on a schedule determined by the agency head thereafter, each Regulatory Reform Task Force shall provide a report to the agency head detailing the agency's progress toward the following goals:

- (i) improving implementation of regulatory reform initiatives and policies pursuant to section 2 of this order; and
- (ii) identifying regulations for repeal, replacement, or modification.

Sec. 4. Accountability. Consistent with the policy set forth in section 1 of this order, each agency should measure its progress in performing the tasks outlined in section 3 of this order.

(a) Agencies listed in section 901(b)(1) of title 31, United States Code, shall incorporate in their annual performance plans (required under the Government Performance and Results Act, as amended (see 31 U.S.C. 1115(b))), performance indicators that measure progress toward the two goals listed in section 3(g) of this order. Within 60 days of the date of this order, the Director of the Office of Management and Budget (Director) shall issue guidance regarding the implementation of this subsection. Such guidance may also address how agencies not otherwise covered under this subsection should be held accountable for compliance with this order.

(b) The head of each agency shall consider the progress toward the two goals listed in section 3(g) of this order in assessing the performance of the Regulatory Reform Task Force and, to the extent permitted by law, those individuals responsible for developing and issuing agency regulations.

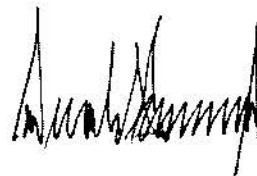
Sec. 5. Waiver. Upon the request of an agency head, the Director may waive compliance with this order if the Director determines that the agency generally issues very few or no regulations (as defined in section 4 of Executive Order 13771). The Director may revoke a waiver at any time. The Director shall publish, at least once every 3 months, a list of agencies with current waivers.

Sec. 6. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

- (i) the authority granted by law to an executive department or agency, or the head thereof; or
- (ii) the functions of the Director relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
February 24, 2017.

[ER Doc. 2017-04107
Filed 2-28-17; 11:15 am]
Billing code 3295-F7-P



n 17-0092 to 000

AMERICAN
OVERSIGHT

Eitel, Robert

Subject: Regulatory Reform EO
Location: Bob's Office

Start: Tuesday, March 07, 2017 4:00 PM
End: Tuesday, March 07, 2017 4:45 PM

Recurrence: (none)

Meeting Status: Accepted

Organizer: Eitel, Robert
Required Attendees: Rosenfelt, Phil; McFadden, Elizabeth; Kossack, Andrew; Riemer, Jeffrey (Justin)
Optional Attendees: Malawer, Hilary; Amann, Amanda

Attachments: EO 12866.pdf; EO 13563.pdf; EO 13777 - Regulatory Reform (2-24-17).pdf

We would appreciate getting your thoughts on how the Department should proceed as it complies with EO 13777. Thanks.

Presidential Documents

Title 3—

Executive Order 12866 of September 30, 1993

The President

Regulatory Planning and Review

The American people deserve a regulatory system that works for them, not against them: a regulatory system that protects and improves their health, safety, environment, and well-being and improves the performance of the economy without imposing unacceptable or unreasonable costs on society; regulatory policies that recognize that the private sector and private markets are the best engine for economic growth; regulatory approaches that respect the role of State, local, and tribal governments; and regulations that are effective, consistent, sensible, and understandable. We do not have such a regulatory system today.

With this Executive order, the Federal Government begins a program to reform and make more efficient the regulatory process. The objectives of this Executive order are to enhance planning and coordination with respect to both new and existing regulations; to reaffirm the primacy of Federal agencies in the regulatory decision-making process; to restore the integrity and legitimacy of regulatory review and oversight; and to make the process more accessible and open to the public. In pursuing these objectives, the regulatory process shall be conducted so as to meet applicable statutory requirements and with due regard to the discretion that has been entrusted to the Federal agencies.

Accordingly, by the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered as follows:

Section 1. *Statement of Regulatory Philosophy and Principles.*

(a) *The Regulatory Philosophy.* Federal agencies should promulgate only such regulations as are required by law, are necessary to interpret the law, or are made necessary by compelling public need, such as material failures of private markets to protect or improve the health and safety of the public, the environment, or the well-being of the American people. In deciding whether and how to regulate, agencies should assess all costs and benefits of available regulatory alternatives, including the alternative of not regulating. Costs and benefits shall be understood to include both quantifiable measures (to the fullest extent that these can be usefully estimated) and qualitative measures of costs and benefits that are difficult to quantify, but nevertheless essential to consider. Further, in choosing among alternative regulatory approaches, agencies should select those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity), unless a statute requires another regulatory approach.

(b) *The Principles of Regulation.* To ensure that the agencies' regulatory programs are consistent with the philosophy set forth above, agencies should adhere to the following principles, to the extent permitted by law and where applicable:

- (1) Each agency shall identify the problem that it intends to address (including, where applicable, the failures of private markets or public institutions that warrant new agency action) as well as assess the significance of that problem.
- (2) Each agency shall examine whether existing regulations (or other law) have created, or contributed to, the problem that a new regulation is

intended to correct and whether those regulations (or other law) should be modified to achieve the intended goal of regulation more effectively.

(3) Each agency shall identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(4) In setting regulatory priorities, each agency shall consider, to the extent reasonable, the degree and nature of the risks posed by various substances or activities within its jurisdiction.

(5) When an agency determines that a regulation is the best available method of achieving the regulatory objective, it shall design its regulations in the most cost-effective manner to achieve the regulatory objective. In doing so, each agency shall consider incentives for innovation, consistency, predictability, the costs of enforcement and compliance (to the government, regulated entities, and the public), flexibility, distributive impacts, and equity.

(6) Each agency shall assess both the costs and the benefits of the intended regulation and, recognizing that some costs and benefits are difficult to quantify, propose or adopt a regulation only upon a reasoned determination that the benefits of the intended regulation justify its costs.

(7) Each agency shall base its decisions on the best reasonably obtainable scientific, technical, economic, and other information concerning the need for, and consequences of, the intended regulation.

(8) Each agency shall identify and assess alternative forms of regulation and shall, to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt.

(9) Wherever feasible, agencies shall seek views of appropriate State, local, and tribal officials before imposing regulatory requirements that might significantly or uniquely affect those governmental entities. Each agency shall assess the effects of Federal regulations on State, local, and tribal governments, including specifically the availability of resources to carry out those mandates, and seek to minimize those burdens that uniquely or significantly affect such governmental entities, consistent with achieving regulatory objectives. In addition, as appropriate, agencies shall seek to harmonize Federal regulatory actions with related State, local, and tribal regulatory and other governmental functions.

(10) Each agency shall avoid regulations that are inconsistent, incompatible, or duplicative with its other regulations or those of other Federal agencies.

(11) Each agency shall tailor its regulations to impose the least burden on society, including individuals, businesses of differing sizes, and other entities (including small communities and governmental entities), consistent with obtaining the regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations.

(12) Each agency shall draft its regulations to be simple and easy to understand, with the goal of minimizing the potential for uncertainty and litigation arising from such uncertainty.

Sec. 2. Organization. An efficient regulatory planning and review process is vital to ensure that the Federal Government's regulatory system best serves the American people.

(a) *The Agencies.* Because Federal agencies are the repositories of significant substantive expertise and experience, they are responsible for developing regulations and assuring that the regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order.

(b) *The Office of Management and Budget.* Coordinated review of agency rulemaking is necessary to ensure that regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order, and that decisions made by one agency do not conflict with the policies or actions taken or planned by another agency. The Office of Management and Budget (OMB) shall carry out that review function. Within OMB, the Office of Information and Regulatory Affairs (OIRA) is the repository of expertise concerning regulatory issues, including methodologies and procedures that affect more than one agency, this Executive order, and the President's regulatory policies. To the extent permitted by law, OMB shall provide guidance to agencies and assist the President, the Vice President, and other regulatory policy advisors to the President in regulatory planning and shall be the entity that reviews individual regulations, as provided by this Executive order.

(c) *The Vice President.* The Vice President is the principal advisor to the President on, and shall coordinate the development and presentation of recommendations concerning, regulatory policy, planning, and review, as set forth in this Executive order. In fulfilling their responsibilities under this Executive order, the President and the Vice President shall be assisted by the regulatory policy advisors within the Executive Office of the President and by such agency officials and personnel as the President and the Vice President may, from time to time, consult.

Sec. 3. Definitions. For purposes of this Executive order: (a) "Advisors" refers to such regulatory policy advisors to the President as the President and Vice President may from time to time consult, including, among others: (1) the Director of OMB; (2) the Chair (or another member) of the Council of Economic Advisers; (3) the Assistant to the President for Economic Policy; (4) the Assistant to the President for Domestic Policy; (5) the Assistant to the President for National Security Affairs; (6) the Assistant to the President for Science and Technology; (7) the Assistant to the President for Intergovernmental Affairs; (8) the Assistant to the President and Staff Secretary; (9) the Assistant to the President and Chief of Staff to the Vice President; (10) the Assistant to the President and Counsel to the President; (11) the Deputy Assistant to the President and Director of the White House Office on Environmental Policy; and (12) the Administrator of OIRA, who also shall coordinate communications relating to this Executive order among the agencies, OMB, the other Advisors, and the Office of the Vice President.

(b) "Agency," unless otherwise indicated, means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1), other than those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10).

(c) "Director" means the Director of OMB.

(d) "Regulation" or "rule" means an agency statement of general applicability and future effect, which the agency intends to have the force and effect of law, that is designed to implement, interpret, or prescribe law or policy or to describe the procedure or practice requirements of an agency. It does not, however, include:

- (1) Regulations or rules issued in accordance with the formal rulemaking provisions of 5 U.S.C. 556, 557;
- (2) Regulations or rules that pertain to a military or foreign affairs function of the United States, other than procurement regulations and regulations involving the import or export of non-defense articles and services;
- (3) Regulations or rules that are limited to agency organization, management, or personnel matters; or
- (4) Any other category of regulations exempted by the Administrator of OIRA.

(e) "Regulatory action" means any substantive action by an agency (normally published in the **Federal Register**) that promulgates or is expected to lead to the promulgation of a final rule or regulation, including notices

of inquiry, advance notices of proposed rulemaking, and notices of proposed rulemaking.

(f) "Significant regulatory action" means any regulatory action that is likely to result in a rule that may:

- (1) Have an annual effect on the economy of \$100 million or more or adversely affect in a material way the economy, a sector of the economy, productivity, competition, jobs, the environment, public health or safety, or State, local, or tribal governments or communities;
- (2) Create a serious inconsistency or otherwise interfere with an action taken or planned by another agency;
- (3) Materially alter the budgetary impact of entitlements, grants, user fees, or loan programs or the rights and obligations of recipients thereof; or
- (4) Raise novel legal or policy issues arising out of legal mandates, the President's priorities, or the principles set forth in this Executive order.

Sec. 4. Planning Mechanism. In order to have an effective regulatory program, to provide for coordination of regulations, to maximize consultation and the resolution of potential conflicts at an early stage, to involve the public and its State, local, and tribal officials in regulatory planning, and to ensure that new or revised regulations promote the President's priorities and the principles set forth in this Executive order, these procedures shall be followed, to the extent permitted by law:

(a) *Agencies' Policy Meeting.* Early in each year's planning cycle, the Vice President shall convene a meeting of the Advisors and the heads of agencies to seek a common understanding of priorities and to coordinate regulatory efforts to be accomplished in the upcoming year.

(b) *Unified Regulatory Agenda.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). Each agency shall prepare an agenda of all regulations under development or review, at a time and in a manner specified by the Administrator of OIRA. The description of each regulatory action shall contain, at a minimum, a regulation identifier number, a brief summary of the action, the legal authority for the action, any legal deadline for the action, and the name and telephone number of a knowledgeable agency official. Agencies may incorporate the information required under 5 U.S.C. 602 and 41 U.S.C. 402 into these agendas.

(c) *The Regulatory Plan.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). (1) As part of the Unified Regulatory Agenda, beginning in 1994, each agency shall prepare a Regulatory Plan (Plan) of the most important significant regulatory actions that the agency reasonably expects to issue in proposed or final form in that fiscal year or thereafter. The Plan shall be approved personally by the agency head and shall contain at a minimum:

- (A) A statement of the agency's regulatory objectives and priorities and how they relate to the President's priorities;
- (B) A summary of each planned significant regulatory action including, to the extent possible, alternatives to be considered and preliminary estimates of the anticipated costs and benefits;
- (C) A summary of the legal basis for each such action, including whether any aspect of the action is required by statute or court order;
- (D) A statement of the need for each such action and, if applicable, how the action will reduce risks to public health, safety, or the environment, as well as how the magnitude of the risk addressed by the action relates to other risks within the jurisdiction of the agency;
- (E) The agency's schedule for action, including a statement of any applicable statutory or judicial deadlines; and

(F) The name, address, and telephone number of a person the public may contact for additional information about the planned regulatory action.

(2) Each agency shall forward its Plan to OIRA by June 1st of each year.

(3) Within 10 calendar days after OIRA has received an agency's Plan, OIRA shall circulate it to other affected agencies, the Advisors, and the Vice President.

(4) An agency head who believes that a planned regulatory action of another agency may conflict with its own policy or action taken or planned shall promptly notify, in writing, the Administrator of OIRA, who shall forward that communication to the issuing agency, the Advisors, and the Vice President.

(5) If the Administrator of OIRA believes that a planned regulatory action of an agency may be inconsistent with the President's priorities or the principles set forth in this Executive order or may be in conflict with any policy or action taken or planned by another agency, the Administrator of OIRA shall promptly notify, in writing, the affected agencies, the Advisors, and the Vice President.

(6) The Vice President, with the Advisors' assistance, may consult with the heads of agencies with respect to their Plans and, in appropriate instances, request further consideration or inter-agency coordination.

(7) The Plans developed by the issuing agency shall be published annually in the October publication of the Unified Regulatory Agenda. This publication shall be made available to the Congress; State, local, and tribal governments; and the public. Any views on any aspect of any agency Plan, including whether any planned regulatory action might conflict with any other planned or existing regulation, impose any unintended consequences on the public, or confer any unclaimed benefits on the public, should be directed to the issuing agency, with a copy to OIRA.

(d) *Regulatory Working Group.* Within 30 days of the date of this Executive order, the Administrator of OIRA shall convene a Regulatory Working Group ("Working Group"), which shall consist of representatives of the heads of each agency that the Administrator determines to have significant domestic regulatory responsibility, the Advisors, and the Vice President. The Administrator of OIRA shall chair the Working Group and shall periodically advise the Vice President on the activities of the Working Group. The Working Group shall serve as a forum to assist agencies in identifying and analyzing important regulatory issues (including, among others (1) the development of innovative regulatory techniques, (2) the methods, efficacy, and utility of comparative risk assessment in regulatory decision-making, and (3) the development of short forms and other streamlined regulatory approaches for small businesses and other entities). The Working Group shall meet at least quarterly and may meet as a whole or in subgroups of agencies with an interest in particular issues or subject areas. To inform its discussions, the Working Group may commission analytical studies and reports by OIRA, the Administrative Conference of the United States, or any other agency.

(e) *Conferences.* The Administrator of OIRA shall meet quarterly with representatives of State, local, and tribal governments to identify both existing and proposed regulations that may uniquely or significantly affect those governmental entities. The Administrator of OIRA shall also convene, from time to time, conferences with representatives of businesses, nongovernmental organizations, and the public to discuss regulatory issues of common concern.

Sec. 5. Existing Regulations. In order to reduce the regulatory burden on the American people, their families, their communities, their State, local, and tribal governments, and their industries; to determine whether regulations promulgated by the executive branch of the Federal Government have become unjustified or unnecessary as a result of changed circumstances; to confirm that regulations are both compatible with each other and not

duplicative or inappropriately burdensome in the aggregate; to ensure that all regulations are consistent with the President's priorities and the principles set forth in this Executive order, within applicable law; and to otherwise improve the effectiveness of existing regulations: (a) Within 90 days of the date of this Executive order, each agency shall submit to OIRA a program, consistent with its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified or eliminated so as to make the agency's regulatory program more effective in achieving the regulatory objectives, less burdensome, or in greater alignment with the President's priorities and the principles set forth in this Executive order. Any significant regulations selected for review shall be included in the agency's annual Plan. The agency shall also identify any legislative mandates that require the agency to promulgate or continue to impose regulations that the agency believes are unnecessary or outdated by reason of changed circumstances.

(b) The Administrator of OIRA shall work with the Regulatory Working Group and other interested entities to pursue the objectives of this section. State, local, and tribal governments are specifically encouraged to assist in the identification of regulations that impose significant or unique burdens on those governmental entities and that appear to have outlived their justification or be otherwise inconsistent with the public interest.

(c) The Vice President, in consultation with the Advisors, may identify for review by the appropriate agency or agencies other existing regulations of an agency or groups of regulations of more than one agency that affect a particular group, industry, or sector of the economy, or may identify legislative mandates that may be appropriate for reconsideration by the Congress.

Sec. 6. Centralized Review of Regulations. The guidelines set forth below shall apply to all regulatory actions, for both new and existing regulations, by agencies other than those agencies specifically exempted by the Administrator of OIRA:

(a) *Agency Responsibilities.* (1) Each agency shall (consistent with its own rules, regulations, or procedures) provide the public with meaningful participation in the regulatory process. In particular, before issuing a notice of proposed rulemaking, each agency should, where appropriate, seek the involvement of those who are intended to benefit from and those expected to be burdened by any regulation (including, specifically, State, local, and tribal officials). In addition, each agency should afford the public a meaningful opportunity to comment on any proposed regulation, which in most cases should include a comment period of not less than 60 days. Each agency also is directed to explore and, where appropriate, use consensual mechanisms for developing regulations, including negotiated rulemaking.

(2) Within 60 days of the date of this Executive order, each agency head shall designate a Regulatory Policy Officer who shall report to the agency head. The Regulatory Policy Officer shall be involved at each stage of the regulatory process to foster the development of effective, innovative, and least burdensome regulations and to further the principles set forth in this Executive order.

(3) In addition to adhering to its own rules and procedures and to the requirements of the Administrative Procedure Act, the Regulatory Flexibility Act, the Paperwork Reduction Act, and other applicable law, each agency shall develop its regulatory actions in a timely fashion and adhere to the following procedures with respect to a regulatory action:

(A) Each agency shall provide OIRA, at such times and in the manner specified by the Administrator of OIRA, with a list of its planned regulatory actions, indicating those which the agency believes are significant regulatory actions within the meaning of this Executive order. Absent a material change in the development of the planned regulatory action, those not designated as significant will not be subject to review under this section unless, within 10 working days of receipt

of the list, the Administrator of OIRA notifies the agency that OIRA has determined that a planned regulation is a significant regulatory action within the meaning of this Executive order. The Administrator of OIRA may waive review of any planned regulatory action designated by the agency as significant, in which case the agency need not further comply with subsection (a)(3)(B) or subsection (a)(3)(C) of this section.

(B) For each matter identified as, or determined by the Administrator of OIRA to be, a significant regulatory action, the issuing agency shall provide to OIRA:

- (i) The text of the draft regulatory action, together with a reasonably detailed description of the need for the regulatory action and an explanation of how the regulatory action will meet that need; and
- (ii) An assessment of the potential costs and benefits of the regulatory action, including an explanation of the manner in which the regulatory action is consistent with a statutory mandate and, to the extent permitted by law, promotes the President's priorities and avoids undue interference with State, local, and tribal governments in the exercise of their governmental functions.

(C) For those matters identified as, or determined by the Administrator of OIRA to be, a significant regulatory action within the scope of section 3(f)(1), the agency shall also provide to OIRA the following additional information developed as part of the agency's decision-making process (unless prohibited by law):

- (i) An assessment, including the underlying analysis, of benefits anticipated from the regulatory action (such as, but not limited to, the promotion of the efficient functioning of the economy and private markets, the enhancement of health and safety, the protection of the natural environment, and the elimination or reduction of discrimination or bias) together with, to the extent feasible, a quantification of those benefits;
- (ii) An assessment, including the underlying analysis, of costs anticipated from the regulatory action (such as, but not limited to, the direct cost both to the government in administering the regulation and to businesses and others in complying with the regulation, and any adverse effects on the efficient functioning of the economy, private markets (including productivity, employment, and competitiveness), health, safety, and the natural environment), together with, to the extent feasible, a quantification of those costs; and
- (iii) An assessment, including the underlying analysis, of costs and benefits of potentially effective and reasonably feasible alternatives to the planned regulation, identified by the agencies or the public (including improving the current regulation and reasonably viable nonregulatory actions), and an explanation why the planned regulatory action is preferable to the identified potential alternatives.

(D) In emergency situations or when an agency is obligated by law to act more quickly than normal review procedures allow, the agency shall notify OIRA as soon as possible and, to the extent practicable, comply with subsections (a)(3)(B) and (C) of this section. For those regulatory actions that are governed by a statutory or court-imposed deadline, the agency shall, to the extent practicable, schedule rule-making proceedings so as to permit sufficient time for OIRA to conduct its review, as set forth below in subsection (b)(2) through (4) of this section.

(E) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, the agency shall:

- (i) Make available to the public the information set forth in subsections (a)(3)(B) and (C);
- (ii) Identify for the public, in a complete, clear, and simple manner, the substantive changes between the draft submitted to OIRA for review and the action subsequently announced; and

(iii) Identify for the public those changes in the regulatory action that were made at the suggestion or recommendation of OIRA.

(F) All information provided to the public by the agency shall be in plain, understandable language.

(b) *OIRA Responsibilities.* The Administrator of OIRA shall provide meaningful guidance and oversight so that each agency's regulatory actions are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order and do not conflict with the policies or actions of another agency. OIRA shall, to the extent permitted by law, adhere to the following guidelines:

(1) OIRA may review only actions identified by the agency or by OIRA as significant regulatory actions under subsection (a)(3)(A) of this section.

(2) OIRA shall waive review or notify the agency in writing of the results of its review within the following time periods:

(A) For any notices of inquiry, advance notices of proposed rulemaking, or other preliminary regulatory actions prior to a Notice of Proposed Rulemaking, within 10 working days after the date of submission of the draft action to OIRA;

(B) For all other regulatory actions, within 90 calendar days after the date of submission of the information set forth in subsections (a)(3)(B) and (C) of this section, unless OIRA has previously reviewed this information and, since that review, there has been no material change in the facts and circumstances upon which the regulatory action is based, in which case, OIRA shall complete its review within 45 days; and

(C) The review process may be extended (1) once by no more than 30 calendar days upon the written approval of the Director and (2) at the request of the agency head.

(3) For each regulatory action that the Administrator of OIRA returns to an agency for further consideration of some or all of its provisions, the Administrator of OIRA shall provide the issuing agency a written explanation for such return, setting forth the pertinent provision of this Executive order on which OIRA is relying. If the agency head disagrees with some or all of the bases for the return, the agency head shall so inform the Administrator of OIRA in writing.

(4) Except as otherwise provided by law or required by a Court, in order to ensure greater openness, accessibility, and accountability in the regulatory review process, OIRA shall be governed by the following disclosure requirements:

(A) Only the Administrator of OIRA (or a particular designee) shall receive oral communications initiated by persons not employed by the executive branch of the Federal Government regarding the substance of a regulatory action under OIRA review;

(B) All substantive communications between OIRA personnel and persons not employed by the executive branch of the Federal Government regarding a regulatory action under review shall be governed by the following guidelines: (i) A representative from the issuing agency shall be invited to any meeting between OIRA personnel and such person(s);

(ii) OIRA shall forward to the issuing agency, within 10 working days of receipt of the communication(s), all written communications, regardless of format, between OIRA personnel and any person who is not employed by the executive branch of the Federal Government, and the dates and names of individuals involved in all substantive oral communications (including meetings to which an agency representative was invited, but did not attend, and telephone conversations between OIRA personnel and any such persons); and

(iii) OIRA shall publicly disclose relevant information about such communication(s), as set forth below in subsection (b)(4)(C) of this section.

(C) OIRA shall maintain a publicly available log that shall contain, at a minimum, the following information pertinent to regulatory actions under review:

- (i) The status of all regulatory actions, including if (and if so, when and by whom) Vice Presidential and Presidential consideration was requested;
- (ii) A notation of all written communications forwarded to an issuing agency under subsection (b)(4)(B)(ii) of this section; and
- (iii) The dates and names of individuals involved in all substantive oral communications, including meetings and telephone conversations, between OIRA personnel and any person not employed by the executive branch of the Federal Government, and the subject matter discussed during such communications.

(D) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, or after the agency has announced its decision not to publish or issue the regulatory action, OIRA shall make available to the public all documents exchanged between OIRA and the agency during the review by OIRA under this section.

(5) All information provided to the public by OIRA shall be in plain, understandable language.

Sec. 7. Resolution of Conflicts. To the extent permitted by law, disagreements or conflicts between or among agency heads or between OMB and any agency that cannot be resolved by the Administrator of OIRA shall be resolved by the President, or by the Vice President acting at the request of the President, with the relevant agency head (and, as appropriate, other interested government officials). Vice Presidential and Presidential consideration of such disagreements may be initiated only by the Director, by the head of the issuing agency, or by the head of an agency that has a significant interest in the regulatory action at issue. Such review will not be undertaken at the request of other persons, entities, or their agents.

Resolution of such conflicts shall be informed by recommendations developed by the Vice President, after consultation with the Advisors (and other executive branch officials or personnel whose responsibilities to the President include the subject matter at issue). The development of these recommendations shall be concluded within 60 days after review has been requested.

During the Vice Presidential and Presidential review period, communications with any person not employed by the Federal Government relating to the substance of the regulatory action under review and directed to the Advisors or their staffs or to the staff of the Vice President shall be in writing and shall be forwarded by the recipient to the affected agency(ies) for inclusion in the public docket(s). When the communication is not in writing, such Advisors or staff members shall inform the outside party that the matter is under review and that any comments should be submitted in writing.

At the end of this review process, the President, or the Vice President acting at the request of the President, shall notify the affected agency and the Administrator of OIRA of the President's decision with respect to the matter.


Sec. 8. Publication. Except to the extent required by law, an agency shall not publish in the **Federal Register** or otherwise issue to the public any regulatory action that is subject to review under section 6 of this Executive order until (1) the Administrator of OIRA notifies the agency that OIRA has waived its review of the action or has completed its review without any requests for further consideration, or (2) the applicable time period in section 6(b)(2) expires without OIRA having notified the agency that it is returning the regulatory action for further consideration under section 6(b)(3), whichever occurs first. If the terms of the preceding sentence have not been satisfied and an agency wants to publish or otherwise issue a

regulatory action, the head of that agency may request Presidential consideration through the Vice President, as provided under section 7 of this order. Upon receipt of this request, the Vice President shall notify OIRA and the Advisors. The guidelines and time period set forth in section 7 shall apply to the publication of regulatory actions for which Presidential consideration has been sought.

Sec. 9. Agency Authority. Nothing in this order shall be construed as displacing the agencies' authority or responsibilities, as authorized by law.

Sec. 10. Judicial Review. Nothing in this Executive order shall affect any otherwise available judicial review of agency action. This Executive order is intended only to improve the internal management of the Federal Government and does not create any right or benefit, substantive or procedural, enforceable at law or equity by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.

Sec. 11. Revocations. Executive Orders Nos. 12291 and 12498; all amendments to those Executive orders; all guidelines issued under those orders; and any exemptions from those orders heretofore granted for any category of rule are revoked.



THE WHITE HOUSE,
September 30, 1993.

[FR citation 58 FR 51735]

Presidential Documents

Title 3—

Executive Order 13563 of January 18, 2011

The President

Improving Regulation and Regulatory Review

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to improve regulation and regulatory review, it is hereby ordered as follows:

Section 1. *General Principles of Regulation.* (a) Our regulatory system must protect public health, welfare, safety, and our environment while promoting economic growth, innovation, competitiveness, and job creation. It must be based on the best available science. It must allow for public participation and an open exchange of ideas. It must promote predictability and reduce uncertainty. It must identify and use the best, most innovative, and least burdensome tools for achieving regulatory ends. It must take into account benefits and costs, both quantitative and qualitative. It must ensure that regulations are accessible, consistent, written in plain language, and easy to understand. It must measure, and seek to improve, the actual results of regulatory requirements.

(b) This order is supplemental to and reaffirms the principles, structures, and definitions governing contemporary regulatory review that were established in Executive Order 12866 of September 30, 1993. As stated in that Executive Order and to the extent permitted by law, each agency must, among other things: (1) propose or adopt a regulation only upon a reasoned determination that its benefits justify its costs (recognizing that some benefits and costs are difficult to quantify); (2) tailor its regulations to impose the least burden on society, consistent with obtaining regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations; (3) select, in choosing among alternative regulatory approaches, those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity); (4) to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt; and (5) identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(c) In applying these principles, each agency is directed to use the best available techniques to quantify anticipated present and future benefits and costs as accurately as possible. Where appropriate and permitted by law, each agency may consider (and discuss qualitatively) values that are difficult or impossible to quantify, including equity, human dignity, fairness, and distributive impacts.

Sec. 2. *Public Participation.* (a) Regulations shall be adopted through a process that involves public participation. To that end, regulations shall be based, to the extent feasible and consistent with law, on the open exchange of information and perspectives among State, local, and tribal officials, experts in relevant disciplines, affected stakeholders in the private sector, and the public as a whole.

(b) To promote that open exchange, each agency, consistent with Executive Order 12866 and other applicable legal requirements, shall endeavor to provide the public with an opportunity to participate in the regulatory process. To the extent feasible and permitted by law, each agency shall afford the public a meaningful opportunity to comment through the Internet on any proposed regulation, with a comment period that should generally

be at least 60 days. To the extent feasible and permitted by law, each agency shall also provide, for both proposed and final rules, timely online access to the rulemaking docket on regulations.gov, including relevant scientific and technical findings, in an open format that can be easily searched and downloaded. For proposed rules, such access shall include, to the extent feasible and permitted by law, an opportunity for public comment on all pertinent parts of the rulemaking docket, including relevant scientific and technical findings.

(c) Before issuing a notice of proposed rulemaking, each agency, where feasible and appropriate, shall seek the views of those who are likely to be affected, including those who are likely to benefit from and those who are potentially subject to such rulemaking.

Sec. 3. *Integration and Innovation.* Some sectors and industries face a significant number of regulatory requirements, some of which may be redundant, inconsistent, or overlapping. Greater coordination across agencies could reduce these requirements, thus reducing costs and simplifying and harmonizing rules. In developing regulatory actions and identifying appropriate approaches, each agency shall attempt to promote such coordination, simplification, and harmonization. Each agency shall also seek to identify, as appropriate, means to achieve regulatory goals that are designed to promote innovation.

Sec. 4. *Flexible Approaches.* Where relevant, feasible, and consistent with regulatory objectives, and to the extent permitted by law, each agency shall identify and consider regulatory approaches that reduce burdens and maintain flexibility and freedom of choice for the public. These approaches include warnings, appropriate default rules, and disclosure requirements as well as provision of information to the public in a form that is clear and intelligible.

Sec. 5. *Science.* Consistent with the President's Memorandum for the Heads of Executive Departments and Agencies, "Scientific Integrity" (March 9, 2009), and its implementing guidance, each agency shall ensure the objectivity of any scientific and technological information and processes used to support the agency's regulatory actions.

Sec. 6. *Retrospective Analyses of Existing Rules.* (a) To facilitate the periodic review of existing significant regulations, agencies shall consider how best to promote retrospective analysis of rules that may be outmoded, ineffective, insufficient, or excessively burdensome, and to modify, streamline, expand, or repeal them in accordance with what has been learned. Such retrospective analyses, including supporting data, should be released online whenever possible.

(b) Within 120 days of the date of this order, each agency shall develop and submit to the Office of Information and Regulatory Affairs a preliminary plan, consistent with law and its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified, streamlined, expanded, or repealed so as to make the agency's regulatory program more effective or less burdensome in achieving the regulatory objectives.

Sec. 7. *General Provisions.* (a) For purposes of this order, "agency" shall have the meaning set forth in section 3(b) of Executive Order 12866.

(b) Nothing in this order shall be construed to impair or otherwise affect:

(i) authority granted by law to a department or agency, or the head thereof; or

(ii) functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(d) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
January 18, 2011.

[FR Doc. 2011-1385

Filed 1-20-11; 8:45 am]

Billing code 3195-W1-P

Handwritten signature in black ink, appearing to read "S. P." or similar, with a large loop on the left and a vertical line through the right side.

Presidential Documents

Title 3—

Executive Order 13777 of February 24, 2017

The President

Enforcing the Regulatory Reform Agenda

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to lower regulatory burdens on the American people by implementing and enforcing regulatory reform, it is hereby ordered as follows:

Section 1. Policy. It is the policy of the United States to alleviate unnecessary regulatory burdens placed on the American people.

Sec. 2. Regulatory Reform Officers. (a) Within 60 days of the date of this order, the head of each agency, except the heads of agencies receiving waivers under section 5 of this order, shall designate an agency official as its Regulatory Reform Officer (RRO). Each RRO shall oversee the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. These initiatives and policies include:

- (i) Executive Order 13771 of January 30, 2017 (Reducing Regulation and Controlling Regulatory Costs), regarding offsetting the number and cost of new regulations;
- (ii) Executive Order 12866 of September 30, 1993 (Regulatory Planning and Review), as amended, regarding regulatory planning and review;
- (iii) section 6 of Executive Order 13563 of January 18, 2011 (Improving Regulation and Regulatory Review), regarding retrospective review; and
- (iv) the termination, consistent with applicable law, of programs and activities that derive from or implement Executive Orders, guidance documents, policy memoranda, rule interpretations, and similar documents, or relevant portions thereof, that have been rescinded.

(b) Each agency RRO shall periodically report to the agency head and regularly consult with agency leadership.

Sec. 3. Regulatory Reform Task Forces. (a) Each agency shall establish a Regulatory Reform Task Force composed of:

- (i) the agency RRO;
- (ii) the agency Regulatory Policy Officer designated under section 6(a)(2) of Executive Order 12866;
- (iii) a representative from the agency's central policy office or equivalent central office; and
- (iv) for agencies listed in section 901(b)(1) of title 31, United States Code, at least three additional senior agency officials as determined by the agency head.

(b) Unless otherwise designated by the agency head, the agency RRO shall chair the agency's Regulatory Reform Task Force.

(c) Each entity staffed by officials of multiple agencies, such as the Chief Acquisition Officers Council, shall form a joint Regulatory Reform Task Force composed of at least one official described in subsection (a) of this section from each constituent agency's Regulatory Reform Task Force. Joint Regulatory Reform Task Forces shall implement this order in coordination with the Regulatory Reform Task Forces of their members' respective agencies.

(d) Each Regulatory Reform Task Force shall evaluate existing regulations (as defined in section 4 of Executive Order 13771) and make recommendations to the agency head regarding their repeal, replacement, or modification, consistent with applicable law. At a minimum, each Regulatory Reform Task Force shall attempt to identify regulations that:

- (i) eliminate jobs, or inhibit job creation;
- (ii) are outdated, unnecessary, or ineffective;
- (iii) impose costs that exceed benefits;
- (iv) create a serious inconsistency or otherwise interfere with regulatory reform initiatives and policies;
- (v) are inconsistent with the requirements of section 515 of the Treasury and General Government Appropriations Act, 2001 (44 U.S.C. 3516 note), or the guidance issued pursuant to that provision, in particular those regulations that rely in whole or in part on data, information, or methods that are not publicly available or that are insufficiently transparent to meet the standard for reproducibility; or
- (vi) derive from or implement Executive Orders or other Presidential directives that have been subsequently rescinded or substantially modified.

(e) In performing the evaluation described in subsection (d) of this section, each Regulatory Reform Task Force shall seek input and other assistance, as permitted by law, from entities significantly affected by Federal regulations, including State, local, and tribal governments, small businesses, consumers, non-governmental organizations, and trade associations.

(f) When implementing the regulatory offsets required by Executive Order 13771, each agency head should prioritize, to the extent permitted by law, those regulations that the agency's Regulatory Reform Task Force has identified as being outdated, unnecessary, or ineffective pursuant to subsection (d)(ii) of this section.

(g) Within 90 days of the date of this order, and on a schedule determined by the agency head thereafter, each Regulatory Reform Task Force shall provide a report to the agency head detailing the agency's progress toward the following goals:

- (i) improving implementation of regulatory reform initiatives and policies pursuant to section 2 of this order; and
- (ii) identifying regulations for repeal, replacement, or modification.

Sec. 4. Accountability. Consistent with the policy set forth in section 1 of this order, each agency should measure its progress in performing the tasks outlined in section 3 of this order.

(a) Agencies listed in section 901(b)(1) of title 31, United States Code, shall incorporate in their annual performance plans (required under the Government Performance and Results Act, as amended (see 31 U.S.C. 1115(b))), performance indicators that measure progress toward the two goals listed in section 3(g) of this order. Within 60 days of the date of this order, the Director of the Office of Management and Budget (Director) shall issue guidance regarding the implementation of this subsection. Such guidance may also address how agencies not otherwise covered under this subsection should be held accountable for compliance with this order.

(b) The head of each agency shall consider the progress toward the two goals listed in section 3(g) of this order in assessing the performance of the Regulatory Reform Task Force and, to the extent permitted by law, those individuals responsible for developing and issuing agency regulations.

Sec. 5. Waiver. Upon the request of an agency head, the Director may waive compliance with this order if the Director determines that the agency generally issues very few or no regulations (as defined in section 4 of Executive Order 13771). The Director may revoke a waiver at any time. The Director shall publish, at least once every 3 months, a list of agencies with current waivers.

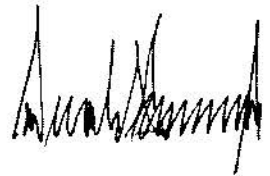
Sec. 6. General Provisions. (a) Nothing in this order shall be construed to impair or otherwise affect:

(i) the authority granted by law to an executive department or agency, or the head thereof; or

(ii) the functions of the Director relating to budgetary, administrative, or legislative proposals.

(b) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(c) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
February 24, 2017.

[ER Doc. 2017-04107
Filed 2-28-17; 11:15 am]
Billing code 3295-F7-P



n 17-0092 to 074

AMERICAN
OVERSIGHT

Eitel, Robert

Subject: Regulatory Reform EO
Location: Bob's Office

Start: Tuesday, March 07, 2017 4:00 PM
End: Tuesday, March 07, 2017 4:45 PM
Show Time As: Tentative

Recurrence: (none)

Meeting Status: Not yet responded

Organizer: Eitel, Robert
Required Attendees: Rosenfelt, Phil; McFadden, Elizabeth; Kossack, Andrew; Riemer, Jeffrey (Justin)

Attachments: EO 12866.pdf; EO 13563.pdf; EO 13777 - Regulatory Reform (2-24-17).pdf

We would appreciate getting your thoughts on how the Department should proceed as it complies with EO 13777. Thanks.

Presidential Documents

Title 3—

Executive Order 12866 of September 30, 1993

The President

Regulatory Planning and Review

The American people deserve a regulatory system that works for them, not against them: a regulatory system that protects and improves their health, safety, environment, and well-being and improves the performance of the economy without imposing unacceptable or unreasonable costs on society; regulatory policies that recognize that the private sector and private markets are the best engine for economic growth; regulatory approaches that respect the role of State, local, and tribal governments; and regulations that are effective, consistent, sensible, and understandable. We do not have such a regulatory system today.

With this Executive order, the Federal Government begins a program to reform and make more efficient the regulatory process. The objectives of this Executive order are to enhance planning and coordination with respect to both new and existing regulations; to reaffirm the primacy of Federal agencies in the regulatory decision-making process; to restore the integrity and legitimacy of regulatory review and oversight; and to make the process more accessible and open to the public. In pursuing these objectives, the regulatory process shall be conducted so as to meet applicable statutory requirements and with due regard to the discretion that has been entrusted to the Federal agencies.

Accordingly, by the authority vested in me as President by the Constitution and the laws of the United States of America, it is hereby ordered as follows:

Section 1. *Statement of Regulatory Philosophy and Principles.*

(a) *The Regulatory Philosophy.* Federal agencies should promulgate only such regulations as are required by law, are necessary to interpret the law, or are made necessary by compelling public need, such as material failures of private markets to protect or improve the health and safety of the public, the environment, or the well-being of the American people. In deciding whether and how to regulate, agencies should assess all costs and benefits of available regulatory alternatives, including the alternative of not regulating. Costs and benefits shall be understood to include both quantifiable measures (to the fullest extent that these can be usefully estimated) and qualitative measures of costs and benefits that are difficult to quantify, but nevertheless essential to consider. Further, in choosing among alternative regulatory approaches, agencies should select those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity), unless a statute requires another regulatory approach.

(b) *The Principles of Regulation.* To ensure that the agencies' regulatory programs are consistent with the philosophy set forth above, agencies should adhere to the following principles, to the extent permitted by law and where applicable:

- (1) Each agency shall identify the problem that it intends to address (including, where applicable, the failures of private markets or public institutions that warrant new agency action) as well as assess the significance of that problem.
- (2) Each agency shall examine whether existing regulations (or other law) have created, or contributed to, the problem that a new regulation is

intended to correct and whether those regulations (or other law) should be modified to achieve the intended goal of regulation more effectively.

(3) Each agency shall identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(4) In setting regulatory priorities, each agency shall consider, to the extent reasonable, the degree and nature of the risks posed by various substances or activities within its jurisdiction.

(5) When an agency determines that a regulation is the best available method of achieving the regulatory objective, it shall design its regulations in the most cost-effective manner to achieve the regulatory objective. In doing so, each agency shall consider incentives for innovation, consistency, predictability, the costs of enforcement and compliance (to the government, regulated entities, and the public), flexibility, distributive impacts, and equity.

(6) Each agency shall assess both the costs and the benefits of the intended regulation and, recognizing that some costs and benefits are difficult to quantify, propose or adopt a regulation only upon a reasoned determination that the benefits of the intended regulation justify its costs.

(7) Each agency shall base its decisions on the best reasonably obtainable scientific, technical, economic, and other information concerning the need for, and consequences of, the intended regulation.

(8) Each agency shall identify and assess alternative forms of regulation and shall, to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt.

(9) Wherever feasible, agencies shall seek views of appropriate State, local, and tribal officials before imposing regulatory requirements that might significantly or uniquely affect those governmental entities. Each agency shall assess the effects of Federal regulations on State, local, and tribal governments, including specifically the availability of resources to carry out those mandates, and seek to minimize those burdens that uniquely or significantly affect such governmental entities, consistent with achieving regulatory objectives. In addition, as appropriate, agencies shall seek to harmonize Federal regulatory actions with related State, local, and tribal regulatory and other governmental functions.

(10) Each agency shall avoid regulations that are inconsistent, incompatible, or duplicative with its other regulations or those of other Federal agencies.

(11) Each agency shall tailor its regulations to impose the least burden on society, including individuals, businesses of differing sizes, and other entities (including small communities and governmental entities), consistent with obtaining the regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations.

(12) Each agency shall draft its regulations to be simple and easy to understand, with the goal of minimizing the potential for uncertainty and litigation arising from such uncertainty.

Sec. 2. Organization. An efficient regulatory planning and review process is vital to ensure that the Federal Government's regulatory system best serves the American people.

(a) *The Agencies.* Because Federal agencies are the repositories of significant substantive expertise and experience, they are responsible for developing regulations and assuring that the regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order.

(b) *The Office of Management and Budget.* Coordinated review of agency rulemaking is necessary to ensure that regulations are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order, and that decisions made by one agency do not conflict with the policies or actions taken or planned by another agency. The Office of Management and Budget (OMB) shall carry out that review function. Within OMB, the Office of Information and Regulatory Affairs (OIRA) is the repository of expertise concerning regulatory issues, including methodologies and procedures that affect more than one agency, this Executive order, and the President's regulatory policies. To the extent permitted by law, OMB shall provide guidance to agencies and assist the President, the Vice President, and other regulatory policy advisors to the President in regulatory planning and shall be the entity that reviews individual regulations, as provided by this Executive order.

(c) *The Vice President.* The Vice President is the principal advisor to the President on, and shall coordinate the development and presentation of recommendations concerning, regulatory policy, planning, and review, as set forth in this Executive order. In fulfilling their responsibilities under this Executive order, the President and the Vice President shall be assisted by the regulatory policy advisors within the Executive Office of the President and by such agency officials and personnel as the President and the Vice President may, from time to time, consult.

Sec. 3. Definitions. For purposes of this Executive order: (a) "Advisors" refers to such regulatory policy advisors to the President as the President and Vice President may from time to time consult, including, among others: (1) the Director of OMB; (2) the Chair (or another member) of the Council of Economic Advisers; (3) the Assistant to the President for Economic Policy; (4) the Assistant to the President for Domestic Policy; (5) the Assistant to the President for National Security Affairs; (6) the Assistant to the President for Science and Technology; (7) the Assistant to the President for Intergovernmental Affairs; (8) the Assistant to the President and Staff Secretary; (9) the Assistant to the President and Chief of Staff to the Vice President; (10) the Assistant to the President and Counsel to the President; (11) the Deputy Assistant to the President and Director of the White House Office on Environmental Policy; and (12) the Administrator of OIRA, who also shall coordinate communications relating to this Executive order among the agencies, OMB, the other Advisors, and the Office of the Vice President.

(b) "Agency," unless otherwise indicated, means any authority of the United States that is an "agency" under 44 U.S.C. 3502(1), other than those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10).

(c) "Director" means the Director of OMB.

(d) "Regulation" or "rule" means an agency statement of general applicability and future effect, which the agency intends to have the force and effect of law, that is designed to implement, interpret, or prescribe law or policy or to describe the procedure or practice requirements of an agency. It does not, however, include:

- (1) Regulations or rules issued in accordance with the formal rulemaking provisions of 5 U.S.C. 556, 557;
- (2) Regulations or rules that pertain to a military or foreign affairs function of the United States, other than procurement regulations and regulations involving the import or export of non-defense articles and services;
- (3) Regulations or rules that are limited to agency organization, management, or personnel matters; or
- (4) Any other category of regulations exempted by the Administrator of OIRA.

(e) "Regulatory action" means any substantive action by an agency (normally published in the **Federal Register**) that promulgates or is expected to lead to the promulgation of a final rule or regulation, including notices

of inquiry, advance notices of proposed rulemaking, and notices of proposed rulemaking.

(f) "Significant regulatory action" means any regulatory action that is likely to result in a rule that may:

- (1) Have an annual effect on the economy of \$100 million or more or adversely affect in a material way the economy, a sector of the economy, productivity, competition, jobs, the environment, public health or safety, or State, local, or tribal governments or communities;
- (2) Create a serious inconsistency or otherwise interfere with an action taken or planned by another agency;
- (3) Materially alter the budgetary impact of entitlements, grants, user fees, or loan programs or the rights and obligations of recipients thereof; or
- (4) Raise novel legal or policy issues arising out of legal mandates, the President's priorities, or the principles set forth in this Executive order.

Sec. 4. Planning Mechanism. In order to have an effective regulatory program, to provide for coordination of regulations, to maximize consultation and the resolution of potential conflicts at an early stage, to involve the public and its State, local, and tribal officials in regulatory planning, and to ensure that new or revised regulations promote the President's priorities and the principles set forth in this Executive order, these procedures shall be followed, to the extent permitted by law:

(a) *Agencies' Policy Meeting.* Early in each year's planning cycle, the Vice President shall convene a meeting of the Advisors and the heads of agencies to seek a common understanding of priorities and to coordinate regulatory efforts to be accomplished in the upcoming year.

(b) *Unified Regulatory Agenda.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). Each agency shall prepare an agenda of all regulations under development or review, at a time and in a manner specified by the Administrator of OIRA. The description of each regulatory action shall contain, at a minimum, a regulation identifier number, a brief summary of the action, the legal authority for the action, any legal deadline for the action, and the name and telephone number of a knowledgeable agency official. Agencies may incorporate the information required under 5 U.S.C. 602 and 41 U.S.C. 402 into these agendas.

(c) *The Regulatory Plan.* For purposes of this subsection, the term "agency" or "agencies" shall also include those considered to be independent regulatory agencies, as defined in 44 U.S.C. 3502(10). (1) As part of the Unified Regulatory Agenda, beginning in 1994, each agency shall prepare a Regulatory Plan (Plan) of the most important significant regulatory actions that the agency reasonably expects to issue in proposed or final form in that fiscal year or thereafter. The Plan shall be approved personally by the agency head and shall contain at a minimum:

- (A) A statement of the agency's regulatory objectives and priorities and how they relate to the President's priorities;
- (B) A summary of each planned significant regulatory action including, to the extent possible, alternatives to be considered and preliminary estimates of the anticipated costs and benefits;
- (C) A summary of the legal basis for each such action, including whether any aspect of the action is required by statute or court order;
- (D) A statement of the need for each such action and, if applicable, how the action will reduce risks to public health, safety, or the environment, as well as how the magnitude of the risk addressed by the action relates to other risks within the jurisdiction of the agency;
- (E) The agency's schedule for action, including a statement of any applicable statutory or judicial deadlines; and

(F) The name, address, and telephone number of a person the public may contact for additional information about the planned regulatory action.

(2) Each agency shall forward its Plan to OIRA by June 1st of each year.

(3) Within 10 calendar days after OIRA has received an agency's Plan, OIRA shall circulate it to other affected agencies, the Advisors, and the Vice President.

(4) An agency head who believes that a planned regulatory action of another agency may conflict with its own policy or action taken or planned shall promptly notify, in writing, the Administrator of OIRA, who shall forward that communication to the issuing agency, the Advisors, and the Vice President.

(5) If the Administrator of OIRA believes that a planned regulatory action of an agency may be inconsistent with the President's priorities or the principles set forth in this Executive order or may be in conflict with any policy or action taken or planned by another agency, the Administrator of OIRA shall promptly notify, in writing, the affected agencies, the Advisors, and the Vice President.

(6) The Vice President, with the Advisors' assistance, may consult with the heads of agencies with respect to their Plans and, in appropriate instances, request further consideration or inter-agency coordination.

(7) The Plans developed by the issuing agency shall be published annually in the October publication of the Unified Regulatory Agenda. This publication shall be made available to the Congress; State, local, and tribal governments; and the public. Any views on any aspect of any agency Plan, including whether any planned regulatory action might conflict with any other planned or existing regulation, impose any unintended consequences on the public, or confer any unclaimed benefits on the public, should be directed to the issuing agency, with a copy to OIRA.

(d) *Regulatory Working Group.* Within 30 days of the date of this Executive order, the Administrator of OIRA shall convene a Regulatory Working Group ("Working Group"), which shall consist of representatives of the heads of each agency that the Administrator determines to have significant domestic regulatory responsibility, the Advisors, and the Vice President. The Administrator of OIRA shall chair the Working Group and shall periodically advise the Vice President on the activities of the Working Group. The Working Group shall serve as a forum to assist agencies in identifying and analyzing important regulatory issues (including, among others (1) the development of innovative regulatory techniques, (2) the methods, efficacy, and utility of comparative risk assessment in regulatory decision-making, and (3) the development of short forms and other streamlined regulatory approaches for small businesses and other entities). The Working Group shall meet at least quarterly and may meet as a whole or in subgroups of agencies with an interest in particular issues or subject areas. To inform its discussions, the Working Group may commission analytical studies and reports by OIRA, the Administrative Conference of the United States, or any other agency.

(e) *Conferences.* The Administrator of OIRA shall meet quarterly with representatives of State, local, and tribal governments to identify both existing and proposed regulations that may uniquely or significantly affect those governmental entities. The Administrator of OIRA shall also convene, from time to time, conferences with representatives of businesses, nongovernmental organizations, and the public to discuss regulatory issues of common concern.

Sec. 5. Existing Regulations. In order to reduce the regulatory burden on the American people, their families, their communities, their State, local, and tribal governments, and their industries; to determine whether regulations promulgated by the executive branch of the Federal Government have become unjustified or unnecessary as a result of changed circumstances; to confirm that regulations are both compatible with each other and not

duplicative or inappropriately burdensome in the aggregate; to ensure that all regulations are consistent with the President's priorities and the principles set forth in this Executive order, within applicable law; and to otherwise improve the effectiveness of existing regulations: (a) Within 90 days of the date of this Executive order, each agency shall submit to OIRA a program, consistent with its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified or eliminated so as to make the agency's regulatory program more effective in achieving the regulatory objectives, less burdensome, or in greater alignment with the President's priorities and the principles set forth in this Executive order. Any significant regulations selected for review shall be included in the agency's annual Plan. The agency shall also identify any legislative mandates that require the agency to promulgate or continue to impose regulations that the agency believes are unnecessary or outdated by reason of changed circumstances.

(b) The Administrator of OIRA shall work with the Regulatory Working Group and other interested entities to pursue the objectives of this section. State, local, and tribal governments are specifically encouraged to assist in the identification of regulations that impose significant or unique burdens on those governmental entities and that appear to have outlived their justification or be otherwise inconsistent with the public interest.

(c) The Vice President, in consultation with the Advisors, may identify for review by the appropriate agency or agencies other existing regulations of an agency or groups of regulations of more than one agency that affect a particular group, industry, or sector of the economy, or may identify legislative mandates that may be appropriate for reconsideration by the Congress.

Sec. 6. Centralized Review of Regulations. The guidelines set forth below shall apply to all regulatory actions, for both new and existing regulations, by agencies other than those agencies specifically exempted by the Administrator of OIRA:

(a) *Agency Responsibilities.* (1) Each agency shall (consistent with its own rules, regulations, or procedures) provide the public with meaningful participation in the regulatory process. In particular, before issuing a notice of proposed rulemaking, each agency should, where appropriate, seek the involvement of those who are intended to benefit from and those expected to be burdened by any regulation (including, specifically, State, local, and tribal officials). In addition, each agency should afford the public a meaningful opportunity to comment on any proposed regulation, which in most cases should include a comment period of not less than 60 days. Each agency also is directed to explore and, where appropriate, use consensual mechanisms for developing regulations, including negotiated rulemaking.

(2) Within 60 days of the date of this Executive order, each agency head shall designate a Regulatory Policy Officer who shall report to the agency head. The Regulatory Policy Officer shall be involved at each stage of the regulatory process to foster the development of effective, innovative, and least burdensome regulations and to further the principles set forth in this Executive order.

(3) In addition to adhering to its own rules and procedures and to the requirements of the Administrative Procedure Act, the Regulatory Flexibility Act, the Paperwork Reduction Act, and other applicable law, each agency shall develop its regulatory actions in a timely fashion and adhere to the following procedures with respect to a regulatory action:

(A) Each agency shall provide OIRA, at such times and in the manner specified by the Administrator of OIRA, with a list of its planned regulatory actions, indicating those which the agency believes are significant regulatory actions within the meaning of this Executive order. Absent a material change in the development of the planned regulatory action, those not designated as significant will not be subject to review under this section unless, within 10 working days of receipt

of the list, the Administrator of OIRA notifies the agency that OIRA has determined that a planned regulation is a significant regulatory action within the meaning of this Executive order. The Administrator of OIRA may waive review of any planned regulatory action designated by the agency as significant, in which case the agency need not further comply with subsection (a)(3)(B) or subsection (a)(3)(C) of this section.

(B) For each matter identified as, or determined by the Administrator of OIRA to be, a significant regulatory action, the issuing agency shall provide to OIRA:

- (i) The text of the draft regulatory action, together with a reasonably detailed description of the need for the regulatory action and an explanation of how the regulatory action will meet that need; and
- (ii) An assessment of the potential costs and benefits of the regulatory action, including an explanation of the manner in which the regulatory action is consistent with a statutory mandate and, to the extent permitted by law, promotes the President's priorities and avoids undue interference with State, local, and tribal governments in the exercise of their governmental functions.

(C) For those matters identified as, or determined by the Administrator of OIRA to be, a significant regulatory action within the scope of section 3(f)(1), the agency shall also provide to OIRA the following additional information developed as part of the agency's decision-making process (unless prohibited by law):

- (i) An assessment, including the underlying analysis, of benefits anticipated from the regulatory action (such as, but not limited to, the promotion of the efficient functioning of the economy and private markets, the enhancement of health and safety, the protection of the natural environment, and the elimination or reduction of discrimination or bias) together with, to the extent feasible, a quantification of those benefits;
- (ii) An assessment, including the underlying analysis, of costs anticipated from the regulatory action (such as, but not limited to, the direct cost both to the government in administering the regulation and to businesses and others in complying with the regulation, and any adverse effects on the efficient functioning of the economy, private markets (including productivity, employment, and competitiveness), health, safety, and the natural environment), together with, to the extent feasible, a quantification of those costs; and
- (iii) An assessment, including the underlying analysis, of costs and benefits of potentially effective and reasonably feasible alternatives to the planned regulation, identified by the agencies or the public (including improving the current regulation and reasonably viable nonregulatory actions), and an explanation why the planned regulatory action is preferable to the identified potential alternatives.

(D) In emergency situations or when an agency is obligated by law to act more quickly than normal review procedures allow, the agency shall notify OIRA as soon as possible and, to the extent practicable, comply with subsections (a)(3)(B) and (C) of this section. For those regulatory actions that are governed by a statutory or court-imposed deadline, the agency shall, to the extent practicable, schedule rule-making proceedings so as to permit sufficient time for OIRA to conduct its review, as set forth below in subsection (b)(2) through (4) of this section.

(E) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, the agency shall:

- (i) Make available to the public the information set forth in subsections (a)(3)(B) and (C);
- (ii) Identify for the public, in a complete, clear, and simple manner, the substantive changes between the draft submitted to OIRA for review and the action subsequently announced; and

(iii) Identify for the public those changes in the regulatory action that were made at the suggestion or recommendation of OIRA.

(F) All information provided to the public by the agency shall be in plain, understandable language.

(b) *OIRA Responsibilities.* The Administrator of OIRA shall provide meaningful guidance and oversight so that each agency's regulatory actions are consistent with applicable law, the President's priorities, and the principles set forth in this Executive order and do not conflict with the policies or actions of another agency. OIRA shall, to the extent permitted by law, adhere to the following guidelines:

(1) OIRA may review only actions identified by the agency or by OIRA as significant regulatory actions under subsection (a)(3)(A) of this section.

(2) OIRA shall waive review or notify the agency in writing of the results of its review within the following time periods:

(A) For any notices of inquiry, advance notices of proposed rulemaking, or other preliminary regulatory actions prior to a Notice of Proposed Rulemaking, within 10 working days after the date of submission of the draft action to OIRA;

(B) For all other regulatory actions, within 90 calendar days after the date of submission of the information set forth in subsections (a)(3)(B) and (C) of this section, unless OIRA has previously reviewed this information and, since that review, there has been no material change in the facts and circumstances upon which the regulatory action is based, in which case, OIRA shall complete its review within 45 days; and

(C) The review process may be extended (1) once by no more than 30 calendar days upon the written approval of the Director and (2) at the request of the agency head.

(3) For each regulatory action that the Administrator of OIRA returns to an agency for further consideration of some or all of its provisions, the Administrator of OIRA shall provide the issuing agency a written explanation for such return, setting forth the pertinent provision of this Executive order on which OIRA is relying. If the agency head disagrees with some or all of the bases for the return, the agency head shall so inform the Administrator of OIRA in writing.

(4) Except as otherwise provided by law or required by a Court, in order to ensure greater openness, accessibility, and accountability in the regulatory review process, OIRA shall be governed by the following disclosure requirements:

(A) Only the Administrator of OIRA (or a particular designee) shall receive oral communications initiated by persons not employed by the executive branch of the Federal Government regarding the substance of a regulatory action under OIRA review;

(B) All substantive communications between OIRA personnel and persons not employed by the executive branch of the Federal Government regarding a regulatory action under review shall be governed by the following guidelines: (i) A representative from the issuing agency shall be invited to any meeting between OIRA personnel and such person(s);

(ii) OIRA shall forward to the issuing agency, within 10 working days of receipt of the communication(s), all written communications, regardless of format, between OIRA personnel and any person who is not employed by the executive branch of the Federal Government, and the dates and names of individuals involved in all substantive oral communications (including meetings to which an agency representative was invited, but did not attend, and telephone conversations between OIRA personnel and any such persons); and

(iii) OIRA shall publicly disclose relevant information about such communication(s), as set forth below in subsection (b)(4)(C) of this section.

(C) OIRA shall maintain a publicly available log that shall contain, at a minimum, the following information pertinent to regulatory actions under review:

- (i) The status of all regulatory actions, including if (and if so, when and by whom) Vice Presidential and Presidential consideration was requested;
- (ii) A notation of all written communications forwarded to an issuing agency under subsection (b)(4)(B)(ii) of this section; and
- (iii) The dates and names of individuals involved in all substantive oral communications, including meetings and telephone conversations, between OIRA personnel and any person not employed by the executive branch of the Federal Government, and the subject matter discussed during such communications.

(D) After the regulatory action has been published in the **Federal Register** or otherwise issued to the public, or after the agency has announced its decision not to publish or issue the regulatory action, OIRA shall make available to the public all documents exchanged between OIRA and the agency during the review by OIRA under this section.

(5) All information provided to the public by OIRA shall be in plain, understandable language.

Sec. 7. Resolution of Conflicts. To the extent permitted by law, disagreements or conflicts between or among agency heads or between OMB and any agency that cannot be resolved by the Administrator of OIRA shall be resolved by the President, or by the Vice President acting at the request of the President, with the relevant agency head (and, as appropriate, other interested government officials). Vice Presidential and Presidential consideration of such disagreements may be initiated only by the Director, by the head of the issuing agency, or by the head of an agency that has a significant interest in the regulatory action at issue. Such review will not be undertaken at the request of other persons, entities, or their agents.

Resolution of such conflicts shall be informed by recommendations developed by the Vice President, after consultation with the Advisors (and other executive branch officials or personnel whose responsibilities to the President include the subject matter at issue). The development of these recommendations shall be concluded within 60 days after review has been requested.

During the Vice Presidential and Presidential review period, communications with any person not employed by the Federal Government relating to the substance of the regulatory action under review and directed to the Advisors or their staffs or to the staff of the Vice President shall be in writing and shall be forwarded by the recipient to the affected agency(ies) for inclusion in the public docket(s). When the communication is not in writing, such Advisors or staff members shall inform the outside party that the matter is under review and that any comments should be submitted in writing.

At the end of this review process, the President, or the Vice President acting at the request of the President, shall notify the affected agency and the Administrator of OIRA of the President's decision with respect to the matter.

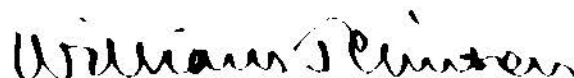
Sec. 8. Publication. Except to the extent required by law, an agency shall not publish in the **Federal Register** or otherwise issue to the public any regulatory action that is subject to review under section 6 of this Executive order until (1) the Administrator of OIRA notifies the agency that OIRA has waived its review of the action or has completed its review without any requests for further consideration, or (2) the applicable time period in section 6(b)(2) expires without OIRA having notified the agency that it is returning the regulatory action for further consideration under section 6(b)(3), whichever occurs first. If the terms of the preceding sentence have not been satisfied and an agency wants to publish or otherwise issue a

regulatory action, the head of that agency may request Presidential consideration through the Vice President, as provided under section 7 of this order. Upon receipt of this request, the Vice President shall notify OIRA and the Advisors. The guidelines and time period set forth in section 7 shall apply to the publication of regulatory actions for which Presidential consideration has been sought.

Sec. 9. Agency Authority. Nothing in this order shall be construed as displacing the agencies' authority or responsibilities, as authorized by law.

Sec. 10. Judicial Review. Nothing in this Executive order shall affect any otherwise available judicial review of agency action. This Executive order is intended only to improve the internal management of the Federal Government and does not create any right or benefit, substantive or procedural, enforceable at law or equity by a party against the United States, its agencies or instrumentalities, its officers or employees, or any other person.

Sec. 11. Revocations. Executive Orders Nos. 12291 and 12498; all amendments to those Executive orders; all guidelines issued under those orders; and any exemptions from those orders heretofore granted for any category of rule are revoked.



THE WHITE HOUSE,
September 30, 1993.

[FR citation 58 FR 51735]

Presidential Documents

Title 3—

Executive Order 13563 of January 18, 2011

The President

Improving Regulation and Regulatory Review

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to improve regulation and regulatory review, it is hereby ordered as follows:

Section 1. *General Principles of Regulation.* (a) Our regulatory system must protect public health, welfare, safety, and our environment while promoting economic growth, innovation, competitiveness, and job creation. It must be based on the best available science. It must allow for public participation and an open exchange of ideas. It must promote predictability and reduce uncertainty. It must identify and use the best, most innovative, and least burdensome tools for achieving regulatory ends. It must take into account benefits and costs, both quantitative and qualitative. It must ensure that regulations are accessible, consistent, written in plain language, and easy to understand. It must measure, and seek to improve, the actual results of regulatory requirements.

(b) This order is supplemental to and reaffirms the principles, structures, and definitions governing contemporary regulatory review that were established in Executive Order 12866 of September 30, 1993. As stated in that Executive Order and to the extent permitted by law, each agency must, among other things: (1) propose or adopt a regulation only upon a reasoned determination that its benefits justify its costs (recognizing that some benefits and costs are difficult to quantify); (2) tailor its regulations to impose the least burden on society, consistent with obtaining regulatory objectives, taking into account, among other things, and to the extent practicable, the costs of cumulative regulations; (3) select, in choosing among alternative regulatory approaches, those approaches that maximize net benefits (including potential economic, environmental, public health and safety, and other advantages; distributive impacts; and equity); (4) to the extent feasible, specify performance objectives, rather than specifying the behavior or manner of compliance that regulated entities must adopt; and (5) identify and assess available alternatives to direct regulation, including providing economic incentives to encourage the desired behavior, such as user fees or marketable permits, or providing information upon which choices can be made by the public.

(c) In applying these principles, each agency is directed to use the best available techniques to quantify anticipated present and future benefits and costs as accurately as possible. Where appropriate and permitted by law, each agency may consider (and discuss qualitatively) values that are difficult or impossible to quantify, including equity, human dignity, fairness, and distributive impacts.

Sec. 2. *Public Participation.* (a) Regulations shall be adopted through a process that involves public participation. To that end, regulations shall be based, to the extent feasible and consistent with law, on the open exchange of information and perspectives among State, local, and tribal officials, experts in relevant disciplines, affected stakeholders in the private sector, and the public as a whole.

(b) To promote that open exchange, each agency, consistent with Executive Order 12866 and other applicable legal requirements, shall endeavor to provide the public with an opportunity to participate in the regulatory process. To the extent feasible and permitted by law, each agency shall afford the public a meaningful opportunity to comment through the Internet on any proposed regulation, with a comment period that should generally

be at least 60 days. To the extent feasible and permitted by law, each agency shall also provide, for both proposed and final rules, timely online access to the rulemaking docket on regulations.gov, including relevant scientific and technical findings, in an open format that can be easily searched and downloaded. For proposed rules, such access shall include, to the extent feasible and permitted by law, an opportunity for public comment on all pertinent parts of the rulemaking docket, including relevant scientific and technical findings.

(c) Before issuing a notice of proposed rulemaking, each agency, where feasible and appropriate, shall seek the views of those who are likely to be affected, including those who are likely to benefit from and those who are potentially subject to such rulemaking.

Sec. 3. *Integration and Innovation.* Some sectors and industries face a significant number of regulatory requirements, some of which may be redundant, inconsistent, or overlapping. Greater coordination across agencies could reduce these requirements, thus reducing costs and simplifying and harmonizing rules. In developing regulatory actions and identifying appropriate approaches, each agency shall attempt to promote such coordination, simplification, and harmonization. Each agency shall also seek to identify, as appropriate, means to achieve regulatory goals that are designed to promote innovation.

Sec. 4. *Flexible Approaches.* Where relevant, feasible, and consistent with regulatory objectives, and to the extent permitted by law, each agency shall identify and consider regulatory approaches that reduce burdens and maintain flexibility and freedom of choice for the public. These approaches include warnings, appropriate default rules, and disclosure requirements as well as provision of information to the public in a form that is clear and intelligible.

Sec. 5. *Science.* Consistent with the President's Memorandum for the Heads of Executive Departments and Agencies, "Scientific Integrity" (March 9, 2009), and its implementing guidance, each agency shall ensure the objectivity of any scientific and technological information and processes used to support the agency's regulatory actions.

Sec. 6. *Retrospective Analyses of Existing Rules.* (a) To facilitate the periodic review of existing significant regulations, agencies shall consider how best to promote retrospective analysis of rules that may be outmoded, ineffective, insufficient, or excessively burdensome, and to modify, streamline, expand, or repeal them in accordance with what has been learned. Such retrospective analyses, including supporting data, should be released online whenever possible.

(b) Within 120 days of the date of this order, each agency shall develop and submit to the Office of Information and Regulatory Affairs a preliminary plan, consistent with law and its resources and regulatory priorities, under which the agency will periodically review its existing significant regulations to determine whether any such regulations should be modified, streamlined, expanded, or repealed so as to make the agency's regulatory program more effective or less burdensome in achieving the regulatory objectives.

Sec. 7. *General Provisions.* (a) For purposes of this order, "agency" shall have the meaning set forth in section 3(b) of Executive Order 12866.

(b) Nothing in this order shall be construed to impair or otherwise affect:

(i) authority granted by law to a department or agency, or the head thereof; or

(ii) functions of the Director of the Office of Management and Budget relating to budgetary, administrative, or legislative proposals.

(c) This order shall be implemented consistent with applicable law and subject to the availability of appropriations.

(d) This order is not intended to, and does not, create any right or benefit, substantive or procedural, enforceable at law or in equity by any party against the United States, its departments, agencies, or entities, its officers, employees, or agents, or any other person.



THE WHITE HOUSE,
January 18, 2011.

[FR Doc. 2011-1385

Filed 1-20-11; 8:45 am]

Billing code 3195-W1-P

Handwritten signature in black ink, appearing to read "S. P." or similar, with a large loop on the left and a vertical line through the right side.

Presidential Documents

Title 3—

Executive Order 13777 of February 24, 2017

The President

Enforcing the Regulatory Reform Agenda

By the authority vested in me as President by the Constitution and the laws of the United States of America, and in order to lower regulatory burdens on the American people by implementing and enforcing regulatory reform, it is hereby ordered as follows:

Section 1. Policy. It is the policy of the United States to alleviate unnecessary regulatory burdens placed on the American people.

Sec. 2. Regulatory Reform Officers. (a) Within 60 days of the date of this order, the head of each agency, except the heads of agencies receiving waivers under section 5 of this order, shall designate an agency official as its Regulatory Reform Officer (RRO). Each RRO shall oversee the implementation of regulatory reform initiatives and policies to ensure that agencies effectively carry out regulatory reforms, consistent with applicable law. These initiatives and policies include:

- (i) Executive Order 13771 of January 30, 2017 (Reducing Regulation and Controlling Regulatory Costs), regarding offsetting the number and cost of new regulations;
- (ii) Executive Order 12866 of September 30, 1993 (Regulatory Planning and Review), as amended, regarding regulatory planning and review;
- (iii) section 6 of Executive Order 13563 of January 18, 2011 (Improving Regulation and Regulatory Review), regarding retrospective review; and
- (iv) the termination, consistent with applicable law, of programs and activities that derive from or implement Executive Orders, guidance documents, policy memoranda, rule interpretations, and similar documents, or relevant portions thereof, that have been rescinded.

(b) Each agency RRO shall periodically report to the agency head and regularly consult with agency leadership.

Sec. 3. Regulatory Reform Task Forces. (a) Each agency shall establish a Regulatory Reform Task Force composed of:

- (i) the agency RRO;
- (ii) the agency Regulatory Policy Officer designated under section 6(a)(2) of Executive Order 12866;
- (iii) a representative from the agency's central policy office or equivalent central office; and
- (iv) for agencies listed in section 901(b)(1) of title 31, United States Code, at least three additional senior agency officials as determined by the agency head.

(b) Unless otherwise designated by the agency head, the agency RRO shall chair the agency's Regulatory Reform Task Force.

(c) Each entity staffed by officials of multiple agencies, such as the Chief Acquisition Officers Council, shall form a joint Regulatory Reform Task Force composed of at least one official described in subsection (a) of this section from each constituent agency's Regulatory Reform Task Force. Joint Regulatory Reform Task Forces shall implement this order in coordination with the Regulatory Reform Task Forces of their members' respective agencies.

(d) Each Regulatory Reform Task Force shall evaluate existing regulations (as defined in section 4 of Executive Order 13771) and make recommendations to the agency head regarding their repeal, replacement, or modification, consistent with applicable law. At a minimum, each Regulatory Reform Task Force shall attempt to identify regulations that:

- (i) eliminate jobs, or inhibit job creation;
- (ii) are outdated, unnecessary, or ineffective;
- (iii) impose costs that exceed benefits;
- (iv) create a serious inconsistency or otherwise interfere with regulatory reform initiatives and policies;
- (v) are inconsistent with the requirements of section 515 of the Treasury and General Government Appropriations Act, 2001 (44 U.S.C. 3516 note), or the guidance issued pursuant to that provision, in particular those regulations that rely in whole or in part on data, information, or methods that are not publicly available or that are insufficiently transparent to meet the standard for reproducibility; or
- (vi) derive from or implement Executive Orders or other Presidential directives that have been subsequently rescinded or substantially modified.

(e) In performing the evaluation described in subsection (d) of this section, each Regulatory Reform Task Force shall seek input and other assistance, as permitted by law, from entities significantly affected by Federal regulations, including State, local, and tribal governments, small businesses, consumers, non-governmental organizations, and trade associations.

(f) When implementing the regulatory offsets required by Executive Order 13771, each agency head should prioritize, to the extent permitted by law, those regulations that the agency's Regulatory Reform Task Force has identified as being outdated, unnecessary, or ineffective pursuant to subsection (d)(ii) of this section.

(g) Within 90 days of the date of this order, and on a schedule determined by the agency head thereafter, each Regulatory Reform Task Force shall provide a report to the agency head detailing the agency's progress toward the following goals:

- (i) improving implementation of regulatory reform initiatives and policies pursuant to section 2 of this order; and
- (ii) identifying regulations for repeal, replacement, or modification.

Sec. 4. Accountability. Consistent with the policy set forth in section 1 of this order, each agency should measure its progress in performing the tasks outlined in section 3 of this order.

(a) Agencies listed in section 901(b)(1) of title 31, United States Code, shall incorporate in their annual performance plans (required under the Government Performance and Results Act, as amended (see 31 U.S.C. 1115(b))), performance indicators that measure progress toward the two goals listed in section 3(g) of this order. Within 60 days of the date of this order, the Director of the Office of Management and Budget (Director) shall issue guidance regarding the implementation of this subsection. Such guidance may also address how agencies not otherwise covered under this subsection should be held accountable for compliance with this order.

(b) The head of each agency shall consider the progress toward the two goals listed in section 3(g) of this order in assessing the performance of the Regulatory Reform Task Force and, to the extent permitted by law, those individuals responsible for developing and issuing agency regulations.

Sec. 5. Waiver. Upon the request of an agency head, the Director may waive compliance with this order if the Director determines that the agency generally issues very few or no regulations (as defined in section 4 of Executive Order 13771). The Director may revoke a waiver at any time. The Director shall publish, at least once every 3 months, a list of agencies with current waivers.